





EUROPEAN NEWS

# Italian region outraged by Cossiga decision

By John Wyles in Rome

FRANCESCO COSSIGA, the Italian head of state, is this week weathering the most serious controversy of the three years since he was elected President. This follows his decision to cancel a private holiday in the trouble-torn Alto Adige.

The President appears to have seriously miscalculated the local and national impact of a decision prompted by a desire to avoid being the trigger for "irresponsible acts which could cause damage to people and property."

Extreme nationalists, possibly from both the German and Italian-speaking communities, have exploded no fewer than 16 bombs over the last three months in a fresh outbreak of terrorist incidents which have punctuated the past 30 years.

While Mr Cossiga's cancellation was not motivated by any fear for his personal safety, his non-appearance in the Alpine town of Merano is being seen as a reluctant acknowledgement that the Italian authorities can no longer guarantee law and order in the region.

The 124,000-strong Italian minority, whose disquiet about political and linguistic concessions made to the 280,000 German-speakers has expressed itself in votes for the Italian Fascist Party, is masking a sense of near-betrayal behind polite expressions of puzzlement and disappointment.

Mr Ciriaco De Mita, the Prime Minister, has felt bound to issue a carefully-worded statement which does not call into question the President's decision but which stresses that "the forces of law and order are perfectly able to confront and to deal with" isolated episodes of destruction.

The most recent of these last week saw the bombing of a huge water pipe which could almost have had the effect of a lambur over a small village in the valley below, but for the functioning of a cut-off valve.

Large sections of the press have reluctantly concluded that the much respected President has committed an error of judgment. "The good faith of his intentions is obviously beyond question but a mistake has been made," said La Repubblica yesterday. "The first controversial mistake of his presidency," commented La Stampa.

Tension in the region has apparently been rising since agreement in March between the Government and the Sud-Tiroler Volkspartei, representing the German-speaking majority, over a package of measures guaranteeing the equal use of German and a further strengthening of local political autonomy.

These were designed to complete a process guaranteed by the Treaty of Paris between the victorious wartime allies in 1948.

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Cossiga: holiday change.

# Hint of economic reform for Soviet republics

By John Lloyd in Moscow

MR VITALY VOROTNIKOV, a member of the Soviet Politburo and Prime Minister of the Russian Federation, has freshened a "completely new level of responsibility" for the governments of the Soviet republics when the political reforms are carried through next year.

His remarks, carried in the newspapers yesterday, came on the eve of mass demonstrations planned for last night in the capitals of the Baltic republics - Tallinn (Estonia), Riga (Latvia) and Vilnius (Lithuania).

The demonstrations were organised to mark the 49th anniversary of the signing of the Nazi-Soviet pact in 1939 - which ultimately meant the incorporation of the republics into the Soviet Union.

Early reports by Reuters from Tallinn describe a rally of some 2,000 in the city's Hirve Park, carrying black, white and blue Estonian flags and placards with both the Nazi swastika and the Soviet hammer and sickle crossed out.

Mr Vorotnikov's remarks, coupled with a growing debate in the press over increasing regional economic independence, point to a Government drive to decentralise power to republican and lower levels.

While this is presented as being in line with the philosophy of perestroika, or economic restructuring, it is clearly also designed to channel growing nationalist feeling into an acceptable direction.

Mr Vorotnikov said that "for the first time for many years we are setting up the economic basis for local and regional self-government."

In an article in yesterday's edition of the newspaper Sovetskaya Kultura two Estonian economists, Mr E. Savisaar and Mr I. Raig, called for "full self-financing at republican level" so that Estonia - which is already considerably more efficient than most other Soviet republics - could specialise in the production of export goods and the acquisition of hard currency.

They said that the control of most enterprises by Moscow-based ministries had meant a distortion of the Estonian economy over which local bodies had no control, and now acted as a brake upon rapid scientific and technical development.

They sharply criticise senior managers and officials who opposed the required changes, saying that it is because they would lose their jobs.

Therefore, it is not surprising that the idea of self-financing would be rejected by these high-paid clerks for whom the armchair in which they sit is regarded as equivalent to efficiency," they write.

However, Dr B. Shtulberg, another economist writing in the same newspaper, points out that full regional autonomy will contradict, at least in some respects, the drive to locate the seat of as many production decisions as possible in the enterprise, replacing the "dictatorship of the ministries with the dictatorship of the republics."

He says that a full blown model of economic independence would cause uneven development among republics, as some - presumably like Estonia - would surge ahead in living standards, while others fall further behind.

Mr Raig and Mr Savisaar also admit that this would happen, although for them it posed no problems.

THE SOVIET authorities have jailed the organisers of last Sunday's public protest in Moscow to mark the 20th anniversary of the crushing of the Prague Spring, writes John Lloyd.

They have been jailed for up to 15 days while fines of up to 100 roubles (US\$) have been imposed on a further 15 activists belonging to the Democratic Union group.

Official spokesmen have made no comment on allegations earlier this week that those arrested were beaten in the police stations.

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# Finns agree moves to slow economy

By John Wyles in Helsinki

THE FINNISH Government and the main labour and employers' organisations yesterday agreed a wide range of measures to stabilise the rapidly overheating economy. The package includes moderate wage increases, tax benefits and an index clause for inflation, would increase net incomes by 2.5 per cent next year. The measures are designed to put a clamp on Finland's rapidly rising inflation, which the Finance Ministry expects to jump from a 3.7 per cent annual rate last year to 6.5 per cent by the end of this year. The target for 1989, provided that all the parties stand by the agreement, is to keep inflation below 4 per cent. Under yesterday's pact, unions and employers agreed to a nominal wage increase of 40 pennies an hour or FM68 a month.

# Greens set poll agenda in Sweden

By Sara Webb in Stockholm

WITH THE emergence of the environment as one of the big issues in the Swedish general election, politicians of all hues took the opportunity to convince voters of their deep commitment to curbing pollution, in a televised debate last night.

# Italy sees payments surplus soar

By John Wyles in Rome

NEWS THAT Italy's balance of payments reached a record monthly surplus in July was slightly tarnished yesterday by evidence that inflation may have risen from around 4.5 per cent to an annual rate of above 5 per cent.

# Malta's opposition takes a long hard look at its image

By John Wyles in Malta

Malta's opposition was divided yesterday over whether to support the Government's proposal to increase the VAT rate in July from 18 to 19 per cent together with an increase in electricity charges. Increases in the local price indices ranged from annual rates of 4.5 per cent in Genoa to 5.9 per cent in Palermo.

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# De Cuellar may support Bonn's UN forces role

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# UK-Norway row over oil supply vessels may end

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OVERSEAS NEWS

Seoul to cut trade surplus by buying gold

SOUTH KOREA plans to increase gold imports this year to help curb its growing current account surplus and ease trade frictions with its leading trading partners. Economic Planning Board officials said, Reuters writes from Seoul.

"Imports of gold would help to reduce our current account surplus and control the money supply," one official said. He said the volume of imports had not been worked out.

S Korean car exports down

South Korea's three main car manufacturers reported they exported 62,872 motor vehicles, mostly passenger cars, in July, a decrease of 4.4 per cent from 65,324 vehicles in the same month last year, according to AP-DJ in Seoul.

The aggregate of exports between January and July also declined 5.7 per cent to 290,899 vehicles from the year-ago period's 317,970 vehicles, according to the reports. The setback was attributed to strikes which battered the South Korean car industry in months up to June.

Japan's economy resumes growth

Japan's economy is expanding steadily after a temporary halt in April and May, a senior official of the Economic Planning Agency said, Reuters reports from Tokyo. The official, explaining the agency's monthly economic report, said the economy showed almost no growth in April and May.

The economy's growth now is supported largely by strong individual consumption, increased capital spending and improved corporate earnings, the monthly report said.

Sudan to censor relief reports

Sudan has imposed censorship on foreign journalists after criticism abroad of government handling of flood relief aid, Reuters reports from Khartoum. Mr Abdullah Mohammed Ahmed, the Information Minister, announced on Monday night that all reports, photographs and video tapes must be submitted to Ministry of Information officials for approval before being despatched overseas.

Hotels were ordered not to allow the records of visiting foreign journalists to transmit news items by telex unless the stories were stamped approved by the ministry of information.

Taiwan growth rate

Taiwan's economy grew at a rate of 6.7 per cent during the second quarter of 1988 compared with the same period a year earlier, according to the Directorate General of Budget, Accounting & Statistics, AP-DJ reports from Taipei.

The agency said the nation's real gross national product for the second quarter was NT\$752.6bn (US\$15.5bn), an increase from NT\$705.6bn a year earlier and from NT\$731bn during the first quarter of 1988.

NZ to end subsidies

The New Zealand Government is to phase out shipbuilding industry subsidies and end import licensing for commercial vessels, Mr David Caygill, the Trade and Industry Minister said, AP-DJ writes from Wellington.

BUDGET SURPLUS PUT AT RECORD A\$5.47BN

Keating optimistic about balance of payments

By Chris Sherwell in Sydney

THE Australian budget delivered last night by Mr Paul Keating, the Federal Treasurer, was his most optimistic yet, reflecting official belief that the country is close to conquering its chronic balance of payments and external debt problems.

"The nation is successfully emerging from its most severe economic crisis in a generation," he said in a televised speech to parliament promising a record budget surplus of A\$5.47bn (US\$2.65bn).

But he added that the overall strategy remained one of restraint, and said pointedly that the Government still wanted to eradicate inflation, "Australia's number one economic disease".

Mr Keating's statement, his tenth since the Labor Party came to power in 1983, was in line with market expectations after being billed by the Government as its "best yet".

But as the Treasurer himself acknowledged, international developments - strong world economic growth since last October's sharemarket crash and a surge in commodity prices - "have been much kinder to us recently".

For the hard-pressed Australian income tax payer, who has watched the Government's coffers swell through fiscal drag

and state governments and public enterprises to zero. This will allow the net redemption of A\$3bn in domestic bonds and the net retirement of A\$3bn in foreign debt.

That is well-timed for the next election, due in 1990, but they will only be given as a trade-off with pay increases to be negotiated with the union movement. For upper income groups, they may also be phased in, while low and middle income groups can expect the cuts in one fell swoop.

The opposition Liberal Party and business groups last night criticised the budget for not delivering tax cuts sooner, and for continuing a slow adjustment to continuing external problems.

The budget's highlights include:

- Continued restraint in federal government spending, with a real 1.8 per cent cut to A\$22bn, coupled with buoyant tax and other revenues of A\$27.5bn, will give a record A\$5.5bn budget surplus for the year to June 1989, equivalent to 1.7 per cent of gross domestic product.

The figure compares with an actual A\$2.04bn surplus in 1987-88, a figure originally projected by Mr Keating one year ago at a A\$2.7bn deficit.

A reduction in the net borrowing requirement of federal

and state governments and public enterprises to zero. This will allow the net redemption of A\$3bn in domestic bonds and the net retirement of A\$3bn in foreign debt.

Another 9 per cent forecast improvement in the terms of trade, to give a prospective current account deficit for 1988-89 of A\$9.5bn. At 3 per cent of GDP, this would be half the level of three years ago.

A near-stabilisation of the country's net external debt as a proportion of GDP at the high level of 30.5 per cent. To reduce the burden, the government acknowledges that a further fall in the current account deficit is needed.

Real growth in GDP of 3.5 per cent, after 3.6 per cent in 1987-88, but with no contribution from net exports as domestic demand continues at a strong pace. This is expected to bring a further decline in the rate of unemployment to an average 7.25 per cent from 7.8 per cent, and an increase of 2.75 per cent in employment.

A projected 12 per cent increase in business investment, while private sector consumption holds steady at 2.75 per cent growth.

A reduction in the inflation rate to 4.5 per cent by June 1989 from the present 7.1 per cent level. This will be helped



Paul Keating making his budget speech in Parliament yesterday

by a 0.5 point contribution from newly-announced indirect tax changes, including an A\$400m cut in beer tax, the most welcomed revenue measure.

Asset sales of A\$700m, lower than the 1987-88 proceeds of A\$1.06bn. The bulk will come from the sale of surplus defence land and buildings, and from a skyscraper in Sydney's central business district.

A series of social welfare measures targeted at those most in need, including an increase in payments under a new family income support scheme and two programmes to help disadvantaged people re-enter the workforce. The Government also confirmed new tertiary education fees, to be paid as a tax.

Mr Keating also announced the removal of two remaining elements of unwarranted regulation in banking: the abolition of the distinction between trading and savings banks, and an easing of the requirement that banks place deposits with the central bank.

The measures, he said, would enhance the efficiency of the banks and exert downward pressure on interest rates.

His speech was peppered with back-slapping superlatives describing the Government's achievements. He said that Australia's rate of job growth was unmatched in the Western world, and that no leading OECD country had reduced the size of its government sector, on such a vast

scale. Inflation was "locked well into single digits" for the first time in 20 years, and under his wages-tax plan could be reduced to 3 or 4 per cent by 1990. This, he said, would "put us back with the rest of the world, an achievement which has eluded us for a generation".

"But a challenge remained. "And that," he declared, "is to prove that we can turn the opportunities of better times into solid foundations for long-lasting prosperity."

"If we are to avoid the mistakes of the past, we must abandon forever the myopic view that the world owes us a living and will go on bankrolling us whatever we do."

Bank rules, Page 22

Protesters keep up pressure in Burma

By Richard Gourlay in Bangkok

ANTI-GOVERNMENT demonstrators maintained pressure on the military-dominated ruling party in Burma yesterday demanding a change in the 26-year-long one-party political system.

Hundreds of thousands of people gathered in peaceful demonstrations throughout the country demanding a return to democracy and the removal of U Muang Maung, who was chosen on Friday to be leader of the Burma Socialist Programme Party and president of the country, diplomats in Rangoon said.

Only three days after being chosen as the most likely man to placate a country alight with protest, U Muang Maung has clearly been rejected by a huge section of Burmese society as yet another party man representing a discredited system.

Doctors, lawyers, actors and singers joined the student leaders who have led demonstrations in which thousands have probably been shot dead by the army over the past two weeks, diplomats say.

"The demonstrations must be threatening the Government now," one diplomat said. The Government and its autocratic leaders are still believed to be under the control of Gen Ne Win, the man who ruled Burma since democracy was dropped 26 years ago. The government in Rangoon appears to be unprepared to concede anything substantial, but it seems to be an overwhelming majority of Burmese people who oppose it.

In Rangoon demonstrators carried banners that said "we want democracy - nothing else" while others said "This is the answer to the Government's call to test public opinion" referring to a commission U Muang Maung set up on Friday to test the desires and aspirations of Burmese people.

Yet again the Government made no public statements about the demonstrations. Diplomats said the pressure may be beginning to tell on the thousands of soldiers who have been brought into Rangoon and who have had to stand by as speaker after speaker has denounced the Government they are defending.

Marshalls are emerging as a kind of street leadership for the demonstrators, who lack any kind of formal opposition structure either at home or abroad. They have given orders that the soldiers should not be provoked in the streets. Two weeks ago the army shot dead up to 3,000 unarmed demonstrators, diplomats believe.

Iran claims Iraq is preparing to attack

By Andrew Gowers in Geneva

A FURTHER cloud was yesterday cast over tomorrow's Geneva talks between Iran and Iraq when Mr Ali Akbar Velayati, the Iranian Foreign Minister, claimed that Baghdad was violating the Gulf ceasefire by massing its troops in preparation for a fresh attack on Iranian forces on the central war front.

The Islamic Republic News Agency reported that Mr Velayati had complained to Mr Javier Perez de Cuellar, the United Nations Secretary-General, who will preside over tomorrow's talks, that an Iraqi armoured brigade had

advanced between 1 and 4 km towards Iranian positions west of the De-Virar river, and that Iraq's 4th army corps commander had threatened to attack the Iraqis unless they withdrew to the east bank of the river.

The Iraqis confirmed that they had threatened to use force to push the Iraqis back.

There was no immediate confirmation from UN officials in Geneva that the complaint had been received. But in Baghdad, a spokesman with the UN's military observer group monitoring the ceasefire

seemed to rebut the Iranian claim, saying the war front was calm yesterday.

Iraq, for its part, accused the Iraqis of reinforcing their positions across the front from its 4th army corps near the southern town of Misan. The Iraqi news agency said Iraq told UN military observers: "If the Iranian troops are not withdrawn to their original positions, our forces will push them back by force."

Both sides have made a number of charges of ceasefire violations since the truce took effect last Saturday, but none of the allegations has been

verified, and UN officials believe the ceasefire is still holding despite obvious brinkmanship by the two sides. None the less, the persistent recriminations can only complicate the task of Mr Velayati and Mr Tariq Aziz, the Iraqi Foreign Minister, when they sit down together for the first time.

If their talks on a comprehensive settlement of the war make heavy weather as expected, genuine breaches of the ceasefire - if not a complete breakdown - can be expected, to result.

Israel-PLO clash over farm marketing

By Andrew Whitley in Jerusalem

THIS TIME last year the Israeli Government was busy encouraging middle-class Palestinians living in the West Bank and Gaza Strip to set up economic associations dedicated to promoting local output.

They were improving the "quality of life" - a slogan borrowed from Mr George Shultz, the US Secretary of State - it was said, and thus helping preserve social order.

Twelve months later, the Palestinian *intifada* has stood that logic on its head. At a stroke, Jordan's precipitate withdrawal from the occupied territories has decapitated the Chambers of Commerce, marketing co-operatives and professional associations in the West Bank which had always looked to Amman for support.

Headless, they have fallen prey to content for control starting between Israel and the PLO. Two planning meetings of Palestinian businessmen and farmers arranged for late last week in East Jerusalem were broken up by police before they could begin.

Prominent Palestinian economist and development experts were warned by the authorities not to get involved. Their aim is the establishment of new producers' associations for dairy products and for fruit

The underground leadership of the uprising in the Israeli-occupied territories has called on Palestinians to create new "popular committees" in every town and village. This follows Thursday's banning of the local associations by Mr Yitzhak Rabin, the Defence Minister, and the subsequent arrest of accused committee members in the Gaza Strip. "All of our people are popular committees. They are our lungs and we will never give them up," declared the uprising's leaders

and vegetables - the staple agricultural export items from the West Bank - independent of the old, pro-Jordanian bodies.

Idological blessing for this move has been given by the underground leadership of the uprising. A clandestine leader 10 days ago specifically called on Palestinian farmers to market their goods exclusively through the now banned "popular committees" set up in each locality. A so-called Supreme Marketing Council, embracing farmers and growers in both the West Bank and Gaza Strip, is being planned, for instance, in competition

with the Jericho-based Association of Agricultural Marketing Boards.

Headed by Mr Taksim Paris, the latter - Israel's main negotiating partner among Palestinian farmers on such contentious issues as exports to the European Community - is itself not even a year old. Another embryonic body, in which the Community-financed Economic Development Group run by Mr Ibrahim Matar is involved, is attempting to organise Palestinian meat and milk producers.

The Civil Administration for the occupied territories and the

Agriulture Ministry in Tel Aviv are making quite clear that they will have no truck with these new bodies, even if the restrictions they impose over the coming weeks create additional, unwanted problems with the European Commission.

At a meeting on Sunday, Mr Shmuel Goren, the Civil Administration's head, and Agriculture Minister Arie Narkis are reported to have decided to penalise farmers who refuse to market their produce through the old network. "We will not allow hostile bodies to export in place of the normal channels," confirmed the Civil Administration yesterday.

In practice, security officials say this means that any farmer or agricultural exporter accused of association with the "popular committees" will be denied an export licence. Nor will the Agriculture Ministry recognise certificates of origin issued by bodies they believe are PLO-oriented.

Compounding Palestinian farmers' headaches as they attempt to harvest and market their summer fruit are the summary bans imposed by the army on the sale of produce by individual villages, in punishment for protest disturbances.

When the talks resume in the Congolese capital of Brazzaville today, the amicable relationship between Gen Geldenhys and his Cuban counterparts will be severely tested. Delegates from Angola, Cuba, and South Africa under the chairmanship of Dr Chester Crocker, the US Assistant Secretary of State for Africa, are expected to confront the single most important obstacle to a regional pact: the wide gap

Angola timetable gap set to dominate talks

By Michael Holman, Africa Editor

THE spectacle of Gen Jannie Geldenhys, South Africa's army chief, in cordial and animated conversation with Cuban officials around a restaurant table in Geneva earlier this month, convinced even the most sceptical observers that the talks on south-western Africa were making progress.

The unusual display of camaraderie in fact presaged the outcome of the Geneva talks. They produced an agreement among Angola, Cuba and South Africa on a ceasefire in Angola, and a September 1 target for the withdrawal of South African forces.

But when the talks resume in the Congolese capital of Brazzaville today, the amicable relationship between Gen Geldenhys and his Cuban counterparts will be severely tested.

Delegates from Angola, Cuba, and South Africa under the chairmanship of Dr Chester Crocker, the US Assistant Secretary of State for Africa, are expected to confront the single most important obstacle to a regional pact: the wide gap

between the governments in Luanda and Pretoria over the timetable for the withdrawal of some 45,000 Cuban troops in Angola.

South Africa, backed by the US, has insisted that implementation of a UN plan for internationally supervised elections in Namibia is conditional on a Cuban pull-out. That must take place by June next year, says Pretoria, matching a seven-month countdown for Namibia's transition to independence tentatively scheduled to begin on November 1.

Angola, arguing that Cuban assistance is needed to counter the threat posed by Mr Jonas Savimbi's Unita rebels, has proposed a four-year timetable, which officials privately acknowledge could be reduced to about two years.

"What now remains to be seen is whether the political will exists to bridge the gap," says Dr Crocker. Time for a settlement is running out. The three countries set September 1 as the deadline for agreement on the timetable.

Japan has modest hopes for Peking visit

A FIVE-DAY official visit by a Japanese Prime Minister to China should rank among the more important events on the world diplomatic scene in the coming months.

The two countries have immense potential influence in the world in general and especially in their region where political currents are beginning to flow again after several years of stagnation. Their bilateral relations too is developing rapidly, as China becomes more open and the Japanese become more eager to mend the wounds of the past and help their neighbours.

However, the visit of Mr

Ian Rodger considers the issues likely to be covered in Takeshita's talks in China

Noboru Takeshita, the Japanese Prime Minister to Peking, which begins tomorrow, is unlikely to produce any startling results or initiatives. He will confirm his country's commitment to helping China's ambitious modernisation programme, offering ¥800bn (US\$6bn) in loans in the 1990-95 period. Japan provides about 70 per cent of all China's bilat-

eral financial aid. In a similar vein, the two countries will sign an agreement providing Japanese industrial investors in China with the normal legal protections.

The Japanese Prime Minister, widely criticised for doing virtually nothing on his official visit to Britain last spring, will then embark on an ambitious two-day trip across China, spending one day visiting the famous Buddhist caves at Dun Huang on the Silk Road and then lying in the ancient capital city of Xian.

The visit is an ostentatious occasion to celebrate the tenth anniversary of the treaty of peace and friendship signed between the two in 1978, and the Japanese are relieved that, for once, bilateral relations are relatively free of tension.

Sino-Japanese relations have been troubled ever since the two agreed to recognise each other in 1972. The problems are in three areas - attitudes to the Second World War, relations with Taiwan and trade. The trade issue blew up in 1985 when the Japanese exploited to the full China's market opening and scored a trade surplus of more than \$2bn. The Chinese responded by imposing heavy tariffs on Japanese goods and demanding reciprocity. The Japanese retreated, and in recent

months, China, now Japan's fifth largest trading partner (Japan is China's second largest partner after Hong Kong) in China with the normal legal protections.

Peking has long scrutinised Japan's relations with Taiwan. In the past couple of years, the main sore point has been a dormitory for Chinese students in Kyoto bought by the Taiwan Government in 1952. Peking claims that it should belong to China, and has not accepted Japanese court decisions against its claim. Japanese officials say that China has not raised the issue for some time, so they expect it may come up only briefly during the visit.

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As for China's frequent complaints about Japan's insensitivity to its neighbours' feelings about the Second World War, Mr Takeshita will repeat a commitment that his country will never again become a military power. He may also point out that he himself did not visit the Tokyo's Yasukuni shrine this year, a memorial where many war criminals are buried. China was angry when former Prime Minister Yasuhiro Nakasone visited the shrine two years ago.

The visit will begin with a day and a half of discussions between leaders of the two countries in Peking at which

the Japanese hope to concentrate on international and regional issues. "We do not know what China will raise on the bilateral side, but relations have been in good shape in the past six months, so we do not expect anything serious," an official said this week.

Japan's main interest is advancing the peace process in the Korean peninsula. With the democratisation of South Korea and the approach of the Olympic Games, talk of more fundamental changes in relationships in the area are in the air.

The Japanese would like China to recognise South Korea. In the past few weeks, the Japanese have indicated that they would respond flexibly to North Korean overtures to re-establish contacts broken following the downing of a South Korean airliner last year.

**Copenhagen HandelsBank**

INTERIM REPORT 1988  
The Copenhagen HandelsBank Group

Group profits from primary operations (profits before provisions, depreciations, extraordinary items, revaluation of securities and taxes) amount to Kr. 691.5m compared with Kr. 519.7m for the first half of 1987. When primary operating results are measured against shareholders' funds the return on capital employed is 20.9 per cent p.a. for the first half of 1988 against 17.0 per cent in the first half of 1987. The consolidated balance-sheet total was Kr. 123.3 billion on June 30, 1988, which is Kr. 2.1 billion lower than at half-year 1987.

**PROFIT & LOSS ACCOUNT for first half-year**

(million kroner)	Group	Parent company
	1988	1987
Interest and commission on loans and mortgages	2,840.6	2,687.7
Interest on bonds and dividends on shares	936.5	1,160.1
Interest from banks, etc., and other interest income	823.3	758.9
Total interest received, etc.	4,602.4	4,607.4
Interest on deposits	1,645.2	1,767.1
Interest on subordinated loan capital	134.3	129.8
Interest to banks and other interest paid	1,332.0	1,352.5
Total interest paid	3,111.5	3,249.4
Net income from interest and commission	1,490.9	1,358.0
Profit on and revaluation of foreign exchange	96.7	34.4
Other ordinary income	290.3	245.9
Profit before expenses, etc.	1,877.9	1,638.3
Salaries and pensions	801.9	740.8
Other expenses	384.4	357.7
Total expenses	1,186.3	1,098.5
Profit before provisions, depreciations, extraordinary items, revaluation of securities, and taxation	891.6	539.8

**NOTES TO PROFIT & LOSS ACCOUNT**

Revaluation of securities:  
Capital loss/gain on:  
Bonds ..... 430.3 -223.3 412.7 -226.1  
Shares ..... 106.2 82.1 152.9 122.7  
Mortgages ..... 9.3 2.9 8.3 2.9  
Total revaluations ..... 545.8 -137.7 573.0 -94.5  
Of which relating to the Bank's own portfolio ..... 87.9 -14.7 87.9 -14.7  
Net revaluation of the Bank's own portfolio ..... 457.9 -123.0 485.1 -79.8  
Incl. Net Profit from subsidiaries ..... - - 50.2 41.9

**Prospects for 1988 - the Group**

As forecast in the 1987 annual report, Copenhagen HandelsBank still expects a substantial improvement in the primary operating results for 1988. Net profits are expected to represent a satisfactory return on the capital employed by the Group. In other words, a return better than the return on portfolio investment in bonds.

The net profits of the Group will naturally be very much dependent on general trends in the Danish economy - including exchange-rate trends and, not least, interest-rate trends. However, the reduction in the Bank's securities portfolio in the first half of this year and the continuing short duration of the portfolio does mean that interest-rate sensitivity is reduced to a minimum.

The consolidated profit and loss account for the first six months does not include provisions and depreciation and extraordinary items, since these are precluded by the accounting standards of the Danish Financial Supervisory Authority.

In the first six months of 1988 the requirement for provisions increased, in particular on loans to the personal sector. As a result, total provisions for the full year are expected to show a fairly big increase as compared with 1987.

When evaluating the expected profit for 1988, analysts should also take into account an extraordinary expense of about Kr. 50m, which is Copenhagen HandelsBank's share of the first payment to the new Depositor Guarantee Fund.

The Copenhagen HandelsBank Group still has a tax deficit of about Kr. 500m left over from 1986, which can be carried forward to 1988.

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AMERICAN NEWS

El Salvador left-wingers to contest election

By Tim Coone in Managua

TWO opposition leaders in El Salvador said yesterday they would take part in presidential elections next March.

Mr Guillermo Ungo, president of the National Revolutionary Movement (MNR) and Mr Ruben Zamora, president of the Popular Social Christian Movement (MPSC), both of whom are linked to the left wing guerrilla forces, said they wanted to test the government's desire for peace in the war-torn country.

Both leaders went into exile earlier this decade following threats by death squads and the murder of other opposition politicians. Both returned to El Salvador earlier this year after the Esquipulas peace accords, in which the government committed itself to democracy.

Their two organisations form part of the Revolutionary Democratic Front (FDR), seen as the political wing of the Farabundo Martí National Liberation Front (FMLN), the guerrilla army fighting the US-backed government, although the FMLN and the FDR differ over whether to contest elections and the conduct of the war.

The FMLN boycotted last year's National Assembly elections in which the far-right ARENA party defeated the Christian Democrat party of President Napoleon Duarte.

Earlier this year the FDR formed a new grouping with a third political party, the Social Democrats (PSD) known as the "Convergencia Democrática". The three parties are expected to form an alliance for the presidential elections. Leaders of another left-wing party, the UDN (National Democratic Union) returned to El Salvador last July and an announcement is shortly expected from them on the elections.

On the military front, the army recently admitted suffering 2,000 casualties over the past year. The FMLN claims to have inflicted 3,750 casualties on the army in the first six months of 1988. The FMLN also claims the death squads make fair elections impossible. They say that in the same period security forces have been responsible for 273 murders and the disappearance of 289 opposition activists.

Quayle runs into more controversy

By Lionel Barber in Washington

Vice President George Bush's running-mate Senator Dan Quayle of Indiana returns to the campaign trail today dogged by controversy but determined to stay on the Republican ticket.

Despite vigorous endorsements by Mr Bush, Senator Quayle continued to draw fire from the American press yesterday while several Republican party leaders voiced doubts about the Vice President's choice.

The Quayle controversy has become almost the sole focus of the American presidential campaign since the 41-year-old Indiana Senator admitted last week that he used wealthy family contacts to secure a coveted place in the National

Guard, thus avoiding combat in Vietnam.

It has become almost a trial of strength between the Bush campaign and the American media which is pursuing the story voraciously. It is still unclear what the sympathies of the American public lie, though Senator Quayle received a rousing reception at a Veterans of Foreign Wars convention in Chicago on Monday night.

While Mr Bush's advisers have decided to ride out the storm, buoyed by post-convention polls that show him ahead of Mr Dukakis, fresh allegations surfaced yesterday about Senator Quayle's Association with a Washington lobbyist who later posed nude for Play-

boy magazine.

The allegations coincided with a Wall Street Journal report which said that Senator Quayle had flunked a political science course at university, one day after the accident-prone Senator said on television that he was a "proverbial C plus student".

Mr Tommy Thomas, chairman of the Bush steering committee in Florida, said: "I think Quayle should assess and if he feels like he is hurting the ticket, he ought to be man enough to step aside."

Governor John McKernan of Maine said that when Senator Quayle's name first came up at the Republican nominating convention in New Orleans last week, he reckoned it was a

mistake. "Unfortunately, I've been borne out to be right."

Governor Thomas Keen of New Jersey, who delivered the key note address in New Orleans, said: "We have yet to see whether or not he grows into the stature that the vice presidential candidate should have."

While the flap over Senator Quayle's Vietnam war record may soon subside, other embarrassing disclosures in the US press about the young Senator's past will keep the controversy alive, much as happened to Mr Gary Hart, the former Democratic presidential candidate. "He may die of a thousand cuts," said Mr Jim Scarborough, an experienced Democrat lawyer in Florida.

The Cleveland Dealer reported yesterday that the Indiana Guard that Senator Quayle joined in May 1968 had a near freeze on enlistments starting seven weeks before he signed up. He subsequently found a slot in a public relations unit.

The Los Angeles Daily News reported that two former attorneys for the one-time lobbyist Paula Parkinson said that she had told the FBI in 1981 that Senator Quayle had propositioned her during a Florida golf trip.

The attorneys said they had reviewed notes of their interviews with the FBI at the time. The FBI however later found no evidence that sexual favours had been traded for Congressional votes.

Political killings raise heat of Mexico poll row

By David Gardner in Mexico City

THE process of reviewing Mexico's disputed election results faced further hold-ups yesterday, after the murder of four students linked to the left-wing opposition.

The four young men were shot dead in their car in a working-class district of Mexico City, in a similarly professional style to the election eve assassinations of two close aides to Cuauhtémoc Cárdenas, the left-wing nationalist leader.

The car, fitted with a loudspeaker, belonged to the left-wing activist father of one of the students, and had been used to mobilise protest in his district against the official results of the July 6 elections.

These gave victory to Mr Carlos Salinas de Gortari, the Institutional Revolutionary Party (PRI) candidate but their veracity is being contested by both the Cardenas coalition and the right-wing opposition.

In Congress the PRI and opposition are at loggerheads in reviewing congressional results district by district, prior to constituting themselves formally as the Electoral College, which must ratify the presidential election.

The PRI, as things stand, could win only 250 seats against 240 for the opposition. Opposition leaders say they are prepared to let through without debate all but 30 or 40 cases where ballot rigging is suspected.

On Sunday night, there was an uneasy stand-off in Congress between army troops and opposition deputies, who tried unsuccessfully to gain access to the ballot boxes, kept under armed guard in the basement of the Chamber of Deputies.

Mr Porfirio Muñoz Ledo, the former PRI president and chief Cardenas strategist, warned yesterday that, unless the election was "cleaned up", the opposition would delay the Electoral College until December 1, when Mr Salinas should be invested as president.

Keeping Right at America's crossroads

Deborah Hargreaves examines the political roots of staunchly Republican Indiana

MR TOM BROWN, a real estate developer in Hammond, Indiana, is in no doubt about who will get his vote in this year's presidential election. "I'm for Bush and a tough line on defence," he says.

Dan Quayle, Republican Senator for Indiana and George Bush's running mate in the November election stands with his fellow "Hoosiers" of Indiana with his hawkish stance on defence issues.

Mr Brown, who was planning to leave the country if the Rev Jesse Jackson had come anywhere near being elected, is typical of this rustbelt town of north-west Indiana, where trim frame houses shut gloomy steelworks and factories.

Like most of the Midwest, Indiana is a land of smokestacks and grain elevators, with a majority of its 5m residents clustered in small, struggling towns like Hammond.

Indiana is also strong on law and order - one of Mr Quayle's themes - and is one of few states to extend the death penalty to minors. It is currently holding a 14-year old from Gary on death row for stabbing her bible teacher.

But the privileged Mr Quayle's own brand of "country club Republicanism" is at odds with the traditions of the state's predominantly manufacturing and agricultural workers. Indiana preserves a staunch Republican tradition rooted in its small-town conser-

vatism.

"This is a state where you see people voting Republican who would certainly be voting Democrat if they were in Illinois or Ohio," says Mr Jack New, who served 10 years as a Democratic state treasurer.

Indiana lies at the heart of the Midwest, with a motto proclaiming itself the Crossroads of America. But its firmly entrenched conservative values often set it apart from its less-decided neighbours.

The state has voted Republican in every election since the war except 1964, and has elected a Republican Governor for the last 20 years.

"Here you don't really have a choice between a conservative and a flaming liberal," says Mr New. "It's all either conservative or more conservative."

Even Democrats are forced to run very conservative campaigns and their candidate in the gubernatorial race, Mr Evan Bayh, is a Democrat who is running a campaign centred around efficient government and a pledge to keep taxes low.

Mr Bayh, as the son of long-time Democratic senator Birch Bayh (who was voted out in 1980 in favour of Mr Quayle), enjoys considerable personal prestige. He is tipped to be voted in as Governor this autumn.

Indiana is a state at the centre of the rustbelt, with one fifth of the nation's steel produced in its north-west corner.

Unions have lost their grip and many smaller plants are using non-union labour, undercutting the traditionally high wages of the steel industry.

The state has seen its population drop in recent years as workers have headed south for jobs. This reverses the trend of the last century, when migrants flocked to Indiana from Kentucky and the Carolinas, bringing with them conservative traditions.

"What many people forget is that the southern third of this state is an extension less of the Midwest than of the South," comments Mr Tim Tilton, vice chairman of the Bloomington County Democratic party.

The Southerners brought with them strong evangelical beliefs, and an influential Bible Belt nestles in the rolling cornfields of southern Indiana. A controversial issue in this year's gubernatorial race is a referendum on the legalisation of gambling with the introduction of a state lottery, which is expected to mobilise many Religious Right voters.

The strong Republican party organisation and tradition of patronage have helped mould Indiana's values in recent years, and even Mr Tilton admits that the Democratic party has been "leftargic".

"There is a great fear in this state of government becoming too large," says Professor Russ Hampton, in the political science department of Indiana



Dan Quayle, rustbelt Republicans in his home state

University. "It's really a carry-over from 19th century attitudes; a lot of Hoosiers take pride in the fact that they don't take advantage of the federal money available to them."

For this reason, government in Indiana is run on a shoe-string. Successive Republican administrations have put a priority on attracting new industry to the state, particularly offshoots of the car industry, as well as keeping unemployment and taxes low. However, little has been spent on the state's infrastructure and notoriously poor education system.

The southern part of the state, with its undulating cornfields and picturesque courthouses, has been blighted this year by the Midwest drought. As shrivelled crops have been abandoned by sweating farmers, the Democrats have tried to capitalise on feelings of irritation at any delay in federal drought relief. But the farm vote is expected to remain true to its Republican tradition.

Mr Bob Thrasher, who owns a 500-acre cattle farm just outside Bloomington, is a committed Democrat, and won't talk to any of his fellow farmers about politics because of their strong right-wing views. "But we're all worried about the drought, the heat and this greenhouse effect," he says.

Despite the heat, there appears little chance of Indiana warming to Mr Thrasher's views.

Ford predicts job cuts to compete with Japanese

By John Griffiths in London

FORD of Europe still has a long way to go to match the productivity of the world's most efficient - mainly Japanese - carmakers and will need further cuts in its work force, according to Mr Alex Trotman, its new chairman and chief executive.

The action is being foreshadowed by Mr Trotman despite Ford of Europe having cut employment by 40,000, to 100,000, since 1979 and its output of vehicles having risen slightly from 1.7m that year to a forecast 1.8m in 1988.

Mr Trotman, in an interview with the Economist Intelligence Unit, said that Ford had not drawn up a firm job cutting programme. "It might be zero cutback for a couple of

years or 6 per cent in one year, depending on how the work-load goes."

It will be necessary to become considerably more productive than we are today if we are to remain competitive with the best companies in the world," he warned.

British-born Mr Trotman, 54, who had been Ford of Europe's president since 1984 before taking over the chairman and chief executive's role in March, said that Ford was committing a further \$1bn in quality-related investment over the next five years in addition to \$1bn a year already scheduled in capital investment.

However, he ruled out any completely new production facilities for them. "The invest-

ment we have in mind for capacity increases is all within the walls... we don't have any new plants in mind."

Mr Trotman dismissed suggestions that the strength of the D-Mark would lead to Ford shifting its production plans in favour of lower-cost countries such as Spain - where, for example, Volkswagen now produces the Polo model having bought the Seat group.

West Germans were already waking up to the fact that the country had become too expensive, said Mr Trotman, and they would soon respond to that realisation "strongly."

"European Motor Business, quarterly from Economist Intelligence Unit, PO Box 120W, 40 Duke St, London W1A 1DW, 225 or 445 p.a.

Reagan signs Trade Bill and backs Bush policies

US President Ronald Reagan signed into law a sweeping overhaul of US trade rules yesterday, offering some political credit to the tougher trade stand to Mr George Bush, the Republican presidential candidate, Reuters reports from Long Beach.

Speaking to a large audience of dockworkers and dignitaries in this busy port city south of Los Angeles, Mr Reagan said revised laws were necessary to break down protectionist trade barriers and block "international thievery" of American ideas.

"And yet this bill is just the latest step in that effort, which began the first day [Vice-President] George Bush and I entered office and has already opened vast markets to American products all around the globe," Mr Reagan said.

"It hasn't been easy, but I have never doubted our ultimate victory, because we are riding a global wave."

The trade law represents more than three years of work by Congress to craft rules of retaliation against countries believed to maintain unfair barriers to US exports. The Senate gave its final assent to the Trade Bill on August 2.

There was broad bipartisan support for stiffer rules to cut US trade shortfalls - a record \$17.1bn in 1987. A principal architect was Mr Lloyd Bentsen, the former Senate finance committee chairman who is now the Democrats' vice-presidential nominee. The US trade shortfall for 1980, the last year before Mr Reagan took office, was \$3.4bn.

Countries including Japan, Taiwan and West Germany are among the evident targets of the new trade laws, which have stirred widespread resentment and criticism from abroad. US trade officials will be obliged to name countries that run persistent large trade surpluses by using questionable trade tactics. The officials then must seek voluntary improvements and retaliate if negotiations fail.

Mr Reagan said that the US in the future would "insist on standards of fair play," including identifying and acting against countries that make and sell goods in the United States which copy American technology.

EC to visit S Korea to ease tensions

By William Dawkins in Brussels

MOUNTING trade tensions between the European Community and South Korea will be at the top of the agenda when an EC delegation meets senior ministers in Seoul next month.

Mr Willy De Clercq, European Commissioner for External Relations, will lead the EC team in the fifth annual high level talks with Korea between September 13 and 16. Among the sensitive bilateral issues for discussion will be EC allegations that its companies are meeting unfair South Korean trade barriers like high tariffs, trading licences and a restrictive import surveillance sys-

tem.

South Korea is meanwhile accused of restricting its exports to the EC like a laser, by shutting at sensitive sectors like microwave ovens and video recorders and selling at artificially low prices. As a result, the EC trade deficit with South Korea rose to a record \$2.6bn (£1.7bn) last year, up from \$2.572bn in 1985.

Mr De Clercq is also expected to repeat appeals to South Korea to cut shipbuilding capacity and to raise prices. He will remind Seoul that the EC's patience is wearing thin at its continued refusal to join inter-

national efforts to restructure shipbuilding.

Another sore point is the EC's claim that its companies' patents are allowed inadequate legal protection in South Korea, compared with that afforded to their US competitors. Brussels last year withdrew the trade privileges allowed to South Korean exporters to the EC under the generalised system of preferences, in retaliation for Seoul's refusal adequately to improve patent protection for European businesses.

The Commission also believes the South Korean

authorities are discriminating unfairly in favour of US insurance companies operating in the country.

The Commissioner is to meet the South Korean trade and industry and foreign ministers, as well as President Roh Tae Woo, with whom Mr De Clercq is expected to discuss broader international issues.

These are expected to include the Uruguay round of talks in the General Agreement on Tariffs and Trade, in which Seoul wants to play a more prominent part, relations with Japan and the US, and East-West relations.

Australian group to build latex plants in Sri Lanka, Thailand

By Chris Sherwell in Sydney

PACIFIC DUNLOP, the Australian-based multinational industrial group, yesterday announced it would spend \$570m building two new factories in Sri Lanka and Thailand "to meet strongly rising world demand for latex products."

Through its Ansell rubber products division, the group is the world's largest supplier of surgeons' gloves, medical examination gloves and condoms. It also has nearly 10 per cent of the world market for balloons.

The new factories are designed to maintain Ansell's position in these markets,

which are expanding principally because of the worldwide AIDS scare.

Pacific Dunlop said the Sri Lankan facility, to be built near Colombo, would be producing gloves and condoms by the end of next year and would employ 1,000 people at full capacity.

The decision, a sign of confidence in the strife-torn country, was made because of Colombo's good port facilities, the factory's location in an export zone and cost attractions, Pacific Dunlop said in a statement.

The Thai factory, located next to Ansell's existing facilities near Bangkok to promote economies of scale, is to be the group's main international balloon production centre.

Separately, the group also announced plans to consolidate its balloon packaging and printing operations for the US market at Ansell's existing facility in Juarez, Mexico.

It will employ balloon-making technology developed by a Los Angeles company Pacific Dunlop acquired last year and will enable Ansell to increase its balloon capacity by more than 100 per cent within 12 months and to quadruple it within three years.

means that manufacturers had an overall backlog corresponding to 7.2 months' production, compared with 6.8 months a year earlier.

Dr Martin Erb, VSM director, said the international market had proved more resistant than had been feared after last October's stock-market crash and the subsequent weakening of the dollar.

Swiss metal and machine-building companies maintained their strong position on world markets, export orders rising by as much as 16.5 per cent in the first half to SF6.6bn.

With domestic orders up 8.5 per cent to SF4bn, orders in hand rose by 2 per cent over the year to SF1.6bn. This

Swiss engineering sees rise in orders

By John Wicks in Zurich

SWITZERLAND'S engineering industry had an unexpectedly good first half, according to the Swiss association of machinery manufacturers (VSM). Orders received by 200 member companies were up 13.4 per cent on the corresponding 1987 period to a total of SF11.6bn (\$6.6bn).

Although new business was lower in the second quarter than in the preceding three months, VSM said yesterday

Venezuela court orders arrest of tyre executives

By Joe Mann in Caracas

A Venezuelan criminal court ordered the arrest of the chief executives of the country's three major tyre manufacturers for raising their prices by 25 per cent without government permission. The order is unprecedented.

The presidents of the Venezuelan subsidiaries of Firestone and Goodyear, as well as the top executive at Neumaven, a tyre producer owned by Venezuelan investors, were accused of "price speculation" in an action initiated by the Government's Superintendent of Consumer Protection. Under Venezuelan law, individuals who sell "prime" necessities at prices higher than those authorised can be sentenced to jail for between six and 30 months.

This action, coming at a time when the current Government is trying to promote new foreign investment, is seen by businessmen as a major official

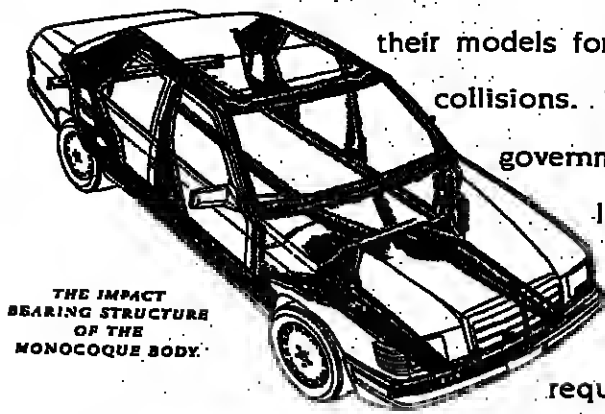
blunder. One foreign executive commented: "This type of arbitrary move makes Venezuela look very bad to international investors, and makes me think twice about recommending any new investments here."

The Administration, led by President Jaime Lusinchi, will end its five-year term next February and is trying to slow price rises during its last months. One press report said that the arrest warrants were meant to be a "lesson" to companies raising prices without official approval.

The tyre incident follows a recent action by another court that also caused negative reactions among Venezuelan and foreign investors alike. A mercantile court ordered the Venezuelan subsidiary of Owens-Illinois, the American glassmaker, to sell a specific share of its output to a buyer at prices defined by the court.



It is a surprising fact that only Mercedes-Benz, of all the world's car manufacturers, routinely test their models for off-set frontal collisions. Why? Because government crash test legislation demands that car makers meet requirements only for 100% head-on collisions - so that is the routine they all follow. Except Mercedes-Benz.



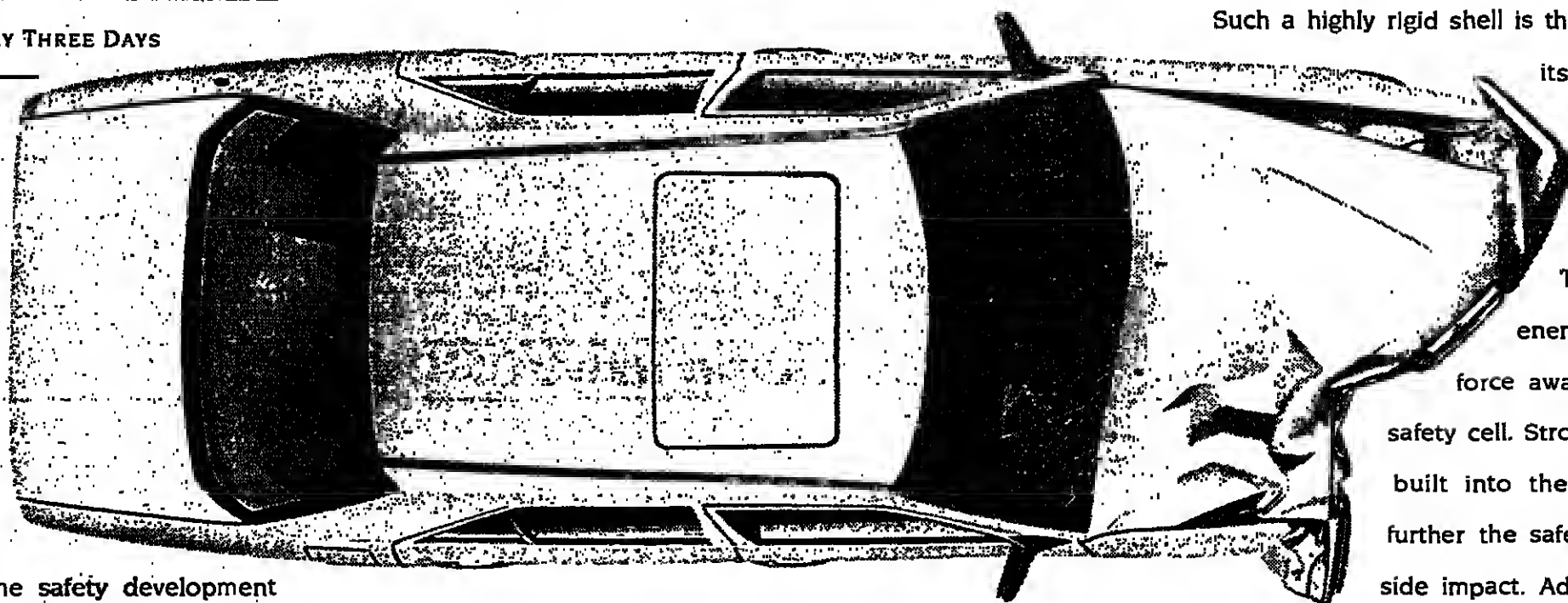
THE IMPACT BEARING STRUCTURE OF THE MONOCOQUE BODY.

Their research shows that in Germany, for example, 40% off-set frontal collisions happen three times more frequently, so Mercedes-Benz design briefs demand that all chassis and crumple zones be tailored specifically to disperse the unique stresses of both types of collision. Which means impact energy is absorbed progressively and displaced into forked longitudinal members mounted onto extremely rigid sidewall, floor pan and transmission tunnel structures. The energy is therefore diluted by being transmitted and absorbed in three different directions.

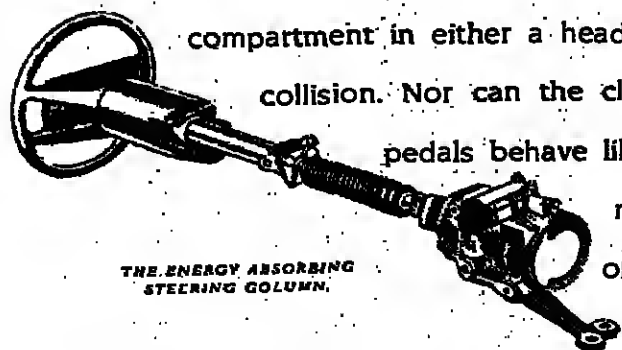
## Mercedes-Benz design their cars for the accident that happens most

### A CRASH TEST EVERY THREE DAYS

Mercedes-Benz conduct a crash test every three days, on average. Because safety research is an integral part of the Mercedes-Benz design process, many tests are conducted on components and prototypes prior to full scale production of a new model. Consequently, the safety development team are well placed to impose their priorities on the fundamental design of a car. Today's Mercedes-Benz models are the most thoroughly tested and safest the company have ever built.



The Mercedes-Benz safety steering system, as an example, is fitted with a distorting cup within the steering wheel, and a collapsible, corrugated column that will not intrude into the passenger compartment in either a head-on or off-set collision. Nor can the clutch or brake pedals behave like blunt instruments. Because of the likelihood of severe accident injuries to the feet, the pedals are designed to swing away from the driver on impact.



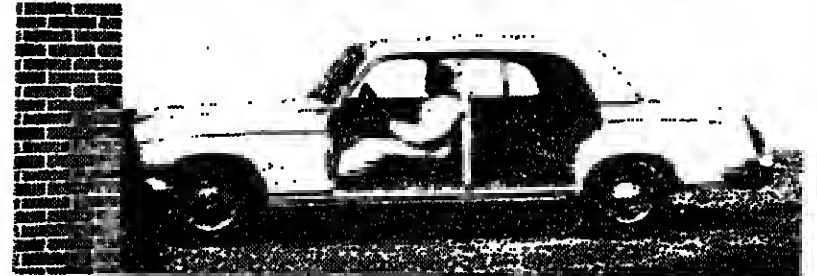
THE ENERGY ABSORBING STEERING COLUMN.

### THE FATHERS OF AUTOMOTIVE SAFETY

The history of Mercedes-Benz safety consciousness dates from 1931 when they developed independent front suspension to ensure safer roadholding. And as long as thirty-seven years ago, long before "crumple zone" and "safety cell" became part of car industry jargon, Mercedes-Benz patented the first impact-absorbing body shell. But rather than protect the patent in their own

interests, Mercedes-Benz allowed it to be infringed in everybody's interests, so other car makers could incorporate the idea into their own body designs. A gesture that speaks for itself.

In 1959, Mercedes-Benz became the first manufacturer to systematically crash test and roll-over test their cars. In that year, 80 were destroyed in



SCIENTIFIC CRASH TESTING. CIRCA 1959.

the search for greater passenger security. Since then, no car maker has placed greater emphasis on crash testing, and many others reap the benefits simply by adopting the results of Mercedes-Benz pioneering research.

### STATE OF THE ART SAFETY CELL

Computer-aided engineering, combined with extensive use of high strength, low-alloy steel, ensures that Mercedes-Benz monocoque body shells are not only light, but are also outstandingly strong. Such a highly rigid shell is the basic safety element, its front and rear sections designed to yield progressively in major accidents. They absorb kinetic energy and divert the full force away from the passenger safety cell. Strong cross-members are built into the floor pan to stiffen further the safety cell's resistance to side impact. Additional single section roof frame cross-members enhance the total load bearing capacity of the roof in front, side and roll-over impacts.

### HOW THE USE OF AIR CAN REDUCE INIURY RISK

All inertia-reel safety belts fitted to the front seats of Mercedes-Benz cars, have electronic belt tensioners as standard. Above a predetermined level of impact, the tensioner is activated and pulls the belt taut around the body in milliseconds, reducing forward movement of driver and front seat passenger. Above certain speeds, however, impact injuries can still occur no matter how sophisticated the seat belts are.



FROM IMPACT SIGNAL TO INFLATION IN 25 MILLISECONDS.

Therefore, Mercedes-Benz also offer an electronically controlled airbag that is neatly stowed in the steering wheel hub. This innovatory safety feature has been available since 1981 and is already fitted to 400,000 Mercedes-Benz cars. A normally invisible guardian, it inflates in milliseconds, under impact, to cushion the driver's head and greatly reduce the risk of chest injuries. Further proof that the Mercedes-Benz commitment to safety is uncompromising, unchallenged and continues unabated.



ENGINEERED LIKE NO OTHER CAR IN THE WORLD.



UK NEWS

Army to scrap special car plates in security move

By Tom Lynch in London and Our Belfast Correspondent

THE Ministry of Defence said yesterday that the distinctive car number plates used by British service personnel in West Germany were to be scrapped in a move to protect off-duty service members of the armed services and their families.

The measure has emerged from the British Government's emergency review of security in the province after the bombing on Saturday which killed eight soldiers, wounding six critically, and the death on Monday of a navy recruitment officer in a Belfast car bombing.

Mr Tom King, the Northern Ireland Secretary, was locked in talks with senior security advisers in Belfast yesterday, but was expected to fly to London today or tomorrow for a meeting with Mrs Margaret Thatcher, the British Prime Minister.

Mr King spent most of the day in protracted discussions with aides at Stormont Castle, in a bid to finalise a package of measures in response to the recent wave of terrorist murders in the province, the UK mainland and continental Europe.

IRA gunmen are thought to have used the military number plates to pick out and kill a serviceman in plain clothes in

the Belgian channel port of Ostend earlier this month. The plates were thought to have been a factor in other attacks on off-duty British soldiers in Europe.

Mr Archie Hamilton, the junior armed forces minister, said standard British number plates would be fitted to the 35,000 vehicles belonging to service personnel and British civilian support staff. This would cost up to £2m.

Army sources acknowledged that British-registered cars parked outside clubs, bars and restaurants in non-tourist areas of Germany would still stand out.

For the past few days, Mr King and his advisers have been considering options to put before the Prime Minister. These measures include the deployment of extra troops in Ulster, an end to suspected terrorists' right to silence, and the removal of Provisional Sinn Féin, the IRA's political wing, from political influence by speeding up proposals to require election candidates in Northern Ireland to take an oath renouncing all forms of violence.

Sinn Féin has one MP - Mr Gerry Adams - who has not taken his seat at Westminster - and several local councillors. Pressure for a ban on the party

has been resisted in the past in the grounds that it would be hard to enforce and another front organisation would be easy to form.

Sinn Féin has already said it would take steps to avoid being trapped by any new laws. Although Instrument without trial, which is being demanded by Ulster Unionists, does not appear to be a likely course of action, Sinn Féin said republican activists were drawing up contingency plans to counter it.

Mr Adams, the party president, said he understood republicans were treating the instrument issues seriously. "Some of the people opposing internment do so on the grounds that they believe republicans would like it. They should be opposed to it because it is wrong and has been discredited."

Instead of starting a security review after the murder of eight British soldiers near Omagh, County Tyrone, on Saturday and the murder of a naval recruiting officer on Monday, Mr Adams, the Government should have carried out a political analysis of the situation.

The man killed on Monday was named yesterday as Lt Alan Shields, aged 45, from Ayrshire, the first naval officer murdered in Northern Ireland.

Farnborough prepares arena for 'propfan'

By Michael Donne, Aerospace Correspondent

THE WORLD'S first airliner using the revolutionary "propfan" engine arrived at the Royal Aerospace Establishment at Farnborough, west of London, yesterday. It will be shown there at the International Air Show from September 4 to 11.

The aircraft comprises a US McDonnell Douglas MD-80 airframe with one of its two conventional jet engines replaced with a General Electric GE36 propfan engine.

Although it has been extensively flight tested in the US this summer, at Edwards Air Force Base, California, this is the first time it has been flown outside the US.

The aircraft arrived at Farnborough after a flight of more than 12 hours. It flew in easy stages from Edwards Air Force Base, via Minneapolis, Gander (Newfoundland), and Keflavik (Iceland).

It will stay in the UK for the next two to three weeks. Specially invited airline executives will be given demonstration flights in the aircraft before it is shown to air-show visitors for the first time.



The URB airliner showing one of its fans

further flight testing. The propfan harnesses a new type of propeller, shaped more like a ship's screw than conventional propellers, to a redesigned gas-turbine engine, without a gear-box.

The result, it is claimed, is a power-plant that not only is much quieter than conventional jet engines, but also offers huge pollution as well as savings of up to 25 per cent in fuel consumption, while driving the aircraft at near-jet speeds.

The aircraft now at Farnborough is called a "technology demonstrator" designed solely to flight-test the engine-airframe combination. Although it has some seats in its passenger cabin, most of the space is given over to flight-test instruments.

When McDonnell Douglas and General Electric are both satisfied that they have cleared

all possible snags, they will launch the venture into quantity production.

At that point, the aircraft will be called the MD-81, designed to seat up to about 100 passengers, for short- to medium-range flights.

Both companies are now discussing their plans with the world's airlines. In an attempt to win launch orders, especially from airlines seeking new types to replace their existing ageing fleets of 100-plus seaters, such as UK-built BAC 1-11s and other variants of the Boeing 737 and 727 airliners.

Later this year or early next, the same McDonnell Douglas airframe will be used to flight-test another propfan engine, the 5780X built by Pratt & Whitney and Allison Division of General Motors, both of the US.

Row over 'class' definition splits UK Communists

By Tom Lynch

GLASGOW, which struck this year's Soviet Communist Party congress, yesterday arrived at the City of London headquarters of the party's British branch.

A press conference to present a policy discussion paper was peppered with arguments between the hard-line and revisionist factions of the British Communist Party. Even one of the journalists joined in.

A reporter from the Morning Star, the daily newspaper which is controlled by a hard-line faction which was expelled from the British Communist Party in 1985, accused the document's authors of rewriting the definition of class.

With little sadness, the reporter informed them: "You have got yet another serious ideological split on your hands."

Journalists were at one point treated to the spectacle of Mr Gordon MacLennan, the party's general secretary, who presided heavily over the document's launch and the accompanying squabbles, disassociate himself from a key passage of the very paper he was presenting.

The document is billed as the first since redrafting the party's programme, called the British Road to Socialism, and the section dealing with class is bound to provoke, at the very least, a significant row.

It dismisses the classic communist picture of a ruling class which controls the means of production and which is ranged against a class of the waged, arguing instead that a "swath" of workers now controlled a "productive asset" such as skill, and that they were therefore in "contradictory class locations."

This was too much for the Morning Star's man, who challenged the definition of class. This provoked a roughly equal split between hard-liners and revisionists among the six members of the eight-strong drafting committee who were present.

It also put Mr MacLennan in a difficult position. His gentle smile did not flicker as he said he "would have to be content

vinced about some of the formulations," especially if the authors had been suggesting that skilled workers were no longer members of the working class.

Ms Bea Campbell, also a journalist and from the revisionist camp, admitted that the definition was indeed contentious, but argued that it took account of the political lessons learnt over the past 20 years.

However, Mr Monty Johnstone, a hard-liner, described it as "confused and un-Marxist."

It was "extraordinary," he said, to argue that skilled workers had never been working class - society was fundamentally divided between the workers and those who owned the means of production.

Such was the argument over class that the economic section of the paper passed almost unremarked, although it acknowledged the role of markets and includes proposals such as the introduction of a social dividend for all 15-year-olds and the opening up of sections of state monopolies to competition.

When Mr MacLennan made clear that the party would not be influenced by the Morning Star, any more than by other "media commentators," the paper's representative was stung to respond that the paper overruled, rather than continued, the British Road traditions and issued his warning of a split.

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The cost of shutting off disaster in the North Sea

Max Wilkinson looks at possible remedies after the Piper Alpha accident

EVER since the gas explosion that ripped apart the Piper Alpha platform in the North Sea last month leaving 167 people dead, the oil industry has been anxiously waiting to discover the cost of the extra safety measures it will have to put in place. Because the sum might be enormous, the industry has also debated intensively about what measures it considers feasible - and sensible.

Some of the more radical proposals, such as insisting that men and machinery are housed in separate living quarters, will doubtless depend on the report of the full inquiry into the disaster, which may not be completed until late next year.

However, the general outline of what happened is now fairly well known in the industry, and ministers are anxious to press ahead speedily with the more obvious remedies. This is expected to be the burden of an announcement later this week, asking the oil industry to submit proposals for fitting extra safety valves to gas lines at a cost of several hundred million pounds.

Whatever the initial cause of the Piper Alpha explosion, it is clear that the inferno was fuelled by huge quantities of natural gas from one of the three pipelines connecting into the platform.

where they enter the lower deck of the platform. That should shut off the gas automatically in an emergency, or if electric power is lost. But what happens if a valve sticks or is blown apart, as seems likely at Piper Alpha?

In many of the larger North Sea platforms, there is no secondary line of defence, and nothing to stop the gas contained in 20-50 kilometres of pipeline pouring into the breach. Eventually an operator on shore or on another platform would close a valve, but that would not prevent the gas already in the pipeline from fueling the fire.

Such a danger has long been recognised in the oil industry, but until recently technology

was not considered reliable enough to deal with it. The obvious answer would be to place a very large automatic valve in the pipeline on the seabed. But valves some 400ft under water are almost impossible to maintain and have proved erratic.

There is now a fierce debate within the industry whether the technology has become reliable enough to allow fitting of underwater valves. Shell has been testing such equipment with some success, but other operators fear the valves could lead to expensive losses of production if they jammed shut and would be a safety hazard if they jammed open.

The Department of Energy appears determined to accelerate the debate on the use of this equipment. The undersea valve can cost £2m-£3m to install in each line, not counting the cost of lost production during the modification, which could be a similar amount, at least in the deeper waters of the northern North Sea.

Although a few million pounds is by no means prohibitive for a North Sea operator even in these straitened times, the cost for the whole sector would be large. For 50 to 40 gas valves in the northern and central sectors at perhaps £6m each the cost would be of the order of £300m.

Even so, some industry experts say that after the launch of the Piper Alpha disaster these measures would not be

enough. That is because an undersea safety valve would have to be sited some distance from a platform, for an under-water rupture could be highly dangerous anywhere near a platform.

However, that means that if a fire started on the platform, a full kilometre of gas would be available to fuel the fire even after the valve shut down.

It is partly because the industry is still debating the best solution, and partly because all platforms are different, that the department's directive is likely to ask for solutions rather than laying down requirements. However, the industry knows that in the end it is going to have to lay out a lot of money.

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**IC Stockmarket Letter**

Knole copes with towering losses

Alice Rawsthorn visits a rambling but repaired English stately home

MR RICHARD Wakeford, administrator of the Knole Trust, is infuriated by the lack of interest exhibited by some tourists. One party of Americans emerged after four minutes in the enormous house, only to be sternly told to return and "look around properly."

When they eventually finished they were so enthusiastic about Knole that they, and their chauffeur, joined the National Trust on the spot.

Time is important at Knole. The house, so the story goes, was built with a temporary economy. This dictated that it had seven courtyards, one for each day of the week, 52 staircases, for every week in the year and 365 rooms, for each day of the year.

The story is probably apocryphal. Like most of the great English country houses, Knole was built over several centuries from the 1400s, not in one grand design. There are certainly seven courtyards. But the rooms and staircases have never been counted because there are so many and because no one wants to spoil the story.

However grand its beginnings, Knole has had to live in recent years with the reality of running at a loss because of the sheer scale of the property and the crippling cost of its upkeep.

It is a sprawling mass of grey and turreted built of grey and red stone in a vast deer park on the outskirts of Sevenoaks in Kent. It looks, as Virginia Woolf wrote in her novel Orlando, like "a town rather than a house, but a town built . . . by a single architect with one idea in his head."

For 350 years Knole was the preserve of the Sackville family. Now, like so many other ancestral homes, it is owned and run by the National Trust, the charitable organisation which administers a large number of historic buildings and stretches of beautiful countryside.

The house is now open to the public. The family has retreated to the north and south wings. The deer grass among parked cars with their fawns. Sightseers swarm past the Reynolds portraits in the Crimson Drawing Room.

Knole is spared the coachloads of tourists that throng more monumental houses such as Chatsworth or Blenheim. Its attractions - a collection of 17th-century furniture and trompe l'oeil frescoes - are of more esoteric appeal.



Knole: "a town rather than a house," Woolf wrote

but nearly half the trees were damaged. The debris should be cleared by the end of the year but the task of replacing lost trees will take decades.

Repairs apart, Knole cost £238,400 to staff, light and heat last year. The Trust employs three full-time officials, headed by Mr Wakeford as administrator, and three part-time secretaries. Other staff are taken on for the summer season. Knole also relies on 250 volunteers, mostly local members of the Trust, to act as guides; answering questions, as well as stopping forward children from leaving sticky fingerprints on the marquet.

Most of Knole's income - £155,400 in 1987 - comes from the entrance fees charged to visitors. The rest comes from the income on the endowment given by the Sackvilles when the Trust took over the property, as well as grants and profits from the souvenir shop. Mr Wakeford hopes to open a new room to generate more income in future.

Last year the Trust provided £174,000 to make up the balance on Knole's deficit. Some Trust properties, such as Chartwell, once the home of Winston Churchill, attract so many visitors that they are profitable. Knole has a respectable number of visitors - 98,000 last year - but has always run at a loss.

A record 100,000 visitors saw the house in 1976, only for attendance to fall in the late 1970s and rise again in the early 1980s. This year the numbers have fallen, possibly because of the death of American tourists, deterred by the weakness of the dollar; or perhaps purely because of this summer's dismal weather.

The most diligent visitors arrive when the house opens and leave when it closes. The less diligent race around with umbrellas. The record is held by one man who was in and out in 3 1/2 minutes, a record to infuriate Mr Wakeford.

Visitors are for the most part well behaved. Albert, the lodge keeper, patrols the gates to deter undesirable. But some occasionally slip through. A group of West Germans was once found frolicking in the Sackvilles' private swimming pool. And items disappear from time to time.

The oddest disappearance was one of a group of four five-pipe silver boxes. Three years later the box reappeared, without explanation, in a parcel posted from Australia. The box was put back on display. The following week it vanished again.

don. Materials and workers were available for only the most urgent repairs during the Second World War. The stone-work was crumbling, the roof damaged and there were patches of damp and rot throughout the house.

In the early 1960s the Trust began a costly, 25-year renovation scheme. As an indication of the scale of the task, there are four acres of roof at Knole. One mason spent almost 25 years restoring the stonework alone.

The renovation was completed four years ago. But the cost of maintaining the house is still crippling. Last year the Trust spent almost £190,000 on repairs, chiefly on chimneys.

This year's priority is the park, which was devastated by the storm that struck southern England last autumn. The house emerged unscathed, the deer were merely frightened,

For the English upper classes, the post-war years were marked by rising costs, spiralling taxation and a shortage of servants. Many families found it increasingly difficult to cling on to their ancestral homes. The Trust took over a great many historic houses to preserve the buildings and save their art collections from the auction rooms.

Knole is one of 180 properties - ranging from castles to cottages - owned by the Trust to be open to the public. In 1947, when the Trust took over Knole, the property badly needed renovation.

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UK NEWS

GDP increase reinforces fears over inflation

Economy pace accelerates further

By Ralph Atkins, Economics Staff

BRITAIN'S ECONOMY continued to grow at an exceptional pace into the three months to June, according to official figures yesterday.

Central Statistical Office preliminary estimates showed gross domestic product increased by 1.3 per cent in the April to June period. Compared with the same three months a year before, it was 5.1 per cent higher.

The figures, based on the output measure of GDP, show little change in the annual growth rate compared with revised figures for the first three months of the year. However, the annual growth rate was slower than at the end of 1987.

The buoyancy of activity reinforced fears that the economy is growing too rapidly and leading to inflation. Most City of London analysts believe the Government will have to raise base rates soon - possibly to more than 12 per cent - to reduce growth to a more sustainable rate.

Other figures released yesterday show a big drop in UK long-term unemployment in July - again highlighting the strength of economic growth. The number claiming benefit for more than a year fell below 1m for the first time in five years to 948,000.

Mr Norman Fowler, Em-ploy-

ment Secretary, said the fall in the 12 months to July was the largest annual decline on record.

The figures show the number of unemployed for more than six months in July totalled 1.26m - 22.5 per cent lower than the same month a year before.

The number without jobs for five years or more was 263,000 in July, 14,000 less than the same time last year.

In financial markets, the GDP figures were poorly received. Trade was nervous largely in anticipation of tomorrow's UK trade figures which are widely expected to show a current account deficit of at least £1bn.

Earlier share price falls in Tokyo and New York further upset equities. The FT-SE 100 share index closed down 14.4 at 1617.9. Gilt-edged securities also ended lower.

Fears about the trade figures are likely to be intensified as analysts scrutinise the CSO's annual digest of figures for the UK balance of payments released today. This shows last year's trade deficit in 1987 has been revised up from the previous estimate of £1.6bn to £2.5bn.

Yesterday's output based figures are one of three measures used by the CSO to show GDP growth but are considered the



Norman Fowler: largest drop in long-term jobless

most reliable indicator of short-term movements.

Mr Bill Martin, chief UK economist at Phillips & Drew, said the growth rate in the first six months of this year was less than in the second half of 1987. However, this did not necessarily mean overheating pressures had subsided.

"This could be the slowdown in demand that we have been waiting for. Or, more ominously, it could reflect capacity

constraints on output," he said.

In the year to the last three months of 1987, the output measure suggests the economy grew by nearly 5 per cent per cent. The average of all three measures shows growth of about 4 per cent.

In the three months to June, the latest estimates suggest growth was spread across most sectors of the economy apart from oil production which showed a decline compared to a year before.

Figures for non-oil GDP show economic activity was 5.6 per cent higher than the same three months a year before.

The CSO said activity was particularly strong in manufacturing and construction sectors. In services industries, output in the three months to June was 1.7 per cent higher than the previous three months and 5.3 per cent higher than the same period a year before.

In London yesterday, the pound weakened against D-Mark to end at DM3.2025 compared with DM3.2175 at the previous close. Against the dollar it ended at \$1.5795 against \$1.6765.

The Bank of England's sterling index fell 0.1 points to end at 76.1. The FT Ordinary index dropped 11.1 to 1486.1.

of which direct investments accounted for £10.7bn and investment in equities and bonds came to £5.5bn. This compared with £13.5bn in 1986.

Last year, UK direct investment in industry and services was £15.4bn, compared with £11.5bn in 1986. Overseas investment in the UK was also higher at £8bn compared with £4.2bn in 1986.

The CSO estimated that the value of UK direct investment abroad was £81.4bn; the value of foreign investment in the UK was £53.4bn.

United Kingdom Balance of Payments, 1988 Edition, CSO. Available from: HMSO, £9.95.

Investors in Barlow Clowes may see higher payout

By Clive Wolman

THE 11,000 investors in Barlow Clowes International can expect to receive much more than 50 per cent of the money that they have paid into the offshore fund which has now been put into liquidation.

A breakdown and valuation of the assets and claims of BCI on a best estimate basis rather than following the much more conservative and pessimistic approach adopted by the liquidators, suggests that they will realise between 250m-260m.

This does not include the possibility that investors will recover additional sums from negligence suits against the Trade and Industry Department, financial advisers and intermediaries, auditing firms or banks.

Shortly after the Barlow Clowes companies were put into liquidation in June, the liquidators suggested that less than 240m of the BCI assets may be recoverable.

The money invested in the Gibraltar-based BCI fund is thought to have been slightly over £100m, although the rolling up within the fund of the inflated rates of interest that BCI was offering its clients has boosted its potential liabilities to about £180m.

The less gloomy picture follows an upgrading in the valuation of a variety of different assets. Many of these are loans to companies which have become insolvent but which nevertheless have enough to allow creditors to retrieve most of their money.

One key figure is the amount of BCI money tied up in the James Ferguson industrial holding company to which BCI indirectly made a £11m loan. It also has a direct stake of 60 per cent of its share capital and, through the assets of Mr Clowes which have been assigned to it, an further indirect stake of 25 per cent. At one stage these stakes were valued by the stock market at more than £50m.

Mr Tony Richmond, an insolvency partner of Peat Marwick McLintock, the administrators of James Ferguson, yesterday laid to rest fears that the company may be insolvent.

Statoil to open negotiations on gas sales to Britain

By Karen Fossil in Oslo and Max Wilkinson in London

STATOIL, Norway's state oil company, said yesterday that it is to start negotiations with British Gas in October for the annual delivery of 5bn cubic metres (bcm) of Norwegian gas to the UK.

The negotiations will re-open a political argument in London on whether British Gas should be given an import licence.

After the UK Government's decision three years ago to veto a \$30bn contract for the import of gas from Norway's Sleipner field, the Department of Energy has taken a strongly protectionist stand.

However, Mr Cecil Parkinson, the present energy secretary, and a free trader by temperament, might well be sympathetic to a more moderate scale of imports.

At a meeting in Oslo last month Statoil and British Gas decided to pitch the quantity for negotiation at between 5 bcm and 8 bcm or 10 to 15 per cent of the corporation's pres-

ent requirements. Imports would start in the mid 1990s.

However, a great deal of negotiation will be needed in the political as well as in the commercial arena before a firm contract can be signed.

Last night Mr James Allcock, British Gas's director of petroleum purchasing, confirmed that talks with Statoil were to take place, but said the company was simultaneously talking to other possible suppliers of imports, including Algeria and Nigeria.

However, the company does not appear to be talking to the Soviet Union, which has huge gas reserves and a large amount of spare capacity in its pipeline to Europe.

Some analysts regard the British Gas's talks with Norway as being partly a tactic to drive down prices in the UK sector. For some years it has also wanted to secure additional supplies to meet a potential gap between supplies and

demand in the late 1990s.

The Sleipner deal founded on the UK Government's fear that large scale gas imports would threaten the development of the UK's gas reserves.

That fear may still yet prevail. At an offshore petroleum conference in the Norwegian west coast city of Stavanger, Mr Peter Morrison, the energy minister, said yesterday that he was prepared to ensure that the development of gas on the UK shelf will go ahead to supply gas into the 1990s.

However, Elf Aquitaine, the operator of the Frigg field is seeking to tap reserves which it believes may lie in different levels of the reservoir.

Cash needs, Page 17

Taylor Woodrow plans property certificates

By Nikki Tait

TAYLOR WOODROW, the construction and property group, said yesterday that it planned to start realising profits on its St Katherine's Dock development in London's Docklands through a pioneering issue of property income certificates (pincs).

"If the market develops, we see ourselves as long-term players," said chairman Sir Frank Gibb.

Pincs are among the single property asset investment vehicles which are presently under development. The certificates will entitle their owners to all or part of the rental revenue of a building and a share in the management company. The underlying ownership of the building itself, however, will not change.

The opening of a market in pincs pending the publication of regulations from the Department of Trade and Industry. These are expected within the next few weeks. Taylor Woodrow said, however, that it hoped the market would be running within six months. It planned to make an issue in

the first batch of certificates as soon as this year. It is one of the first companies to express a firm interest in the market.

The planned issue would relate to part of the rental income on just one of the 10 buildings comprising the St Katherine's Dock development.

Taylor Woodrow said that it was considering a couple of possibilities, but declined to say how much it expected to raise through the issue.

St Katherine's Dock, which has been under development for well over a decade and is still not complete, accounts for about half of Taylor Woodrow's UK investment property portfolio. At the end of 1987, UK investment properties were valued at £400m, out of the total £521m portfolio.

Yesterday, Taylor Woodrow - where Sir Jeffrey Sterling's Peninsular and Oriental Steam Navigation (P&O) recently acquired an 8.5 per cent stake - unveiled interim profits up from £21.2m to £34m before tax.

Lex, Page 14

Shipbuilders to lay off 1,000 in Sunderland

By Kevin Brown, Transport Correspondent

BRITISH Shipbuilders is to lay off around 45 per cent of the workforce at its threatened North East Shipbuilders subsidiary in Sunderland.

It said lay-offs would begin immediately and continue until the end of next month, when around 1,000 workers will have been sent home on 75 per cent of basic pay.

There was relief in Sunderland that redundancies had been avoided. But it emerged that British Shipbuilders opted for lay-offs only after last-minute Government pressure.

The corporation had intended to make the men redundant until late on Monday evening. The decision was changed after Mr Tony Newton, the Industry Minister, made it clear that he wanted all 2,250 jobs at North East Shipbuilders to be maintained for the next few weeks.

Mr Newton is understood to be keen to demonstrate that the Government is willing to do everything possible to keep NESL intact while a private sector buyer is identified.

Trade deficit revised upwards to £2.5bn

By Simon Heiberon, Economics Staff

BRITAIN'S trade deficit in 1987 has been revised upwards to £2.5bn from £1.6bn, according to official figures released today.

The Central Statistical Office says in its annual digest of figures for the UK balance of payments, known as the Pink Book, that the current account deficit was revised upwards because of a lower level on receipts from services together with a higher level of imports than first thought.

The revisions to the trade figures are likely to unsettle UK financial markets which are already tense ahead of the release tomorrow of trade figures for July. Independent econ-

omists expect the deficit for this year to rise by £1bn in July.

The CSO said tomorrow's trade figures would show that the current account deficit for the first three months of the year was estimated to be £100m greater, or £2.9bn. This was despite an increase of £300m in estimated exports.

The CSO said that the deficit on visible trade in semi-manufactured and manufactured goods widened to £7.5bn in 1987 from £5.7bn in 1986. The surplus on trade in oil was £4.2bn, slightly higher than in 1986, but nearly half that of 1986.

The figures also show that

the crash in world share prices in October last year, generally lower share prices, and a stronger pound had the result of reducing Britain's net assets abroad.

Last year, UK direct investment in industry and services was £15.4bn, compared with £11.5bn in 1986. Overseas investment in the UK was also higher at £8bn compared with £4.2bn in 1986.

Last year there was a net disinvestment of £6.5bn by UK investors in equities and bonds compared with purchases of £25.2bn in 1986. Foreign investment in British shares and bonds rose by £10.8bn compared with an increase of £8.4bn in 1986.

Earnings on UK investment abroad totalled £18.2bn in 1987,

of which direct investments accounted for £10.7bn and investment in equities and bonds came to £5.5bn. This compared with £13.5bn in 1986.

Last year, UK direct investment in industry and services was £15.4bn, compared with £11.5bn in 1986. Overseas investment in the UK was also higher at £8bn compared with £4.2bn in 1986.

The CSO estimated that the value of UK direct investment abroad was £81.4bn; the value of foreign investment in the UK was £53.4bn.

United Kingdom Balance of Payments, 1988 Edition, CSO. Available from: HMSO, £9.95.



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	Dec. 31, 1987	Dec. 31, 1986
	(US\$000)	(US\$000)
Total Equity	29,127	19,768
Total Assets	473,222	291,706



**JOBS**

# Why careless talk could endanger skills

By Michael Dixon

"OLD Mrs Huston was terribly cut up after her daughter died on the operating table," announced a woman at the afternoon coffee party. Her adult companions responded with sad nods and murmurs of sympathy.

But the remark had a very different impact on the child who grew up to be the author James Thurber. He wrote later that what the woman had said kept him lying awake at night for weeks, imagining the gruesome scene.

He pictured old Mrs Huston sitting in the operating theatre. Then he saw the surgeons turning on her with scalpels flashing - after they had finished with her daughter, of course - and saying: "Now Mrs Huston, are we going to jump up on the operating table by ourselves like a good girl, or shall we have to be put there?"

That tale shows how things most people say with scant heed to their literal meaning can worry someone acutely sensitive to words. And those who work with words, such as the Jobs column, tend to have an above-average sensitivity to them although not (also) to anything like the sublime degree possessed by Thurber.

Hence my puzzlement, albeit mild by his standards, over a certain word which people are using more and more when discussing work topics. At one time its use in that context

seemed confined to the City of London and, being inured to the barbarous language spoken there, I wasn't much bothered. But the other evening I was alarmed to hear the word used by the chief of a provincial manufacturing concern.

"We had a recruiting drive lately," he declared "and I'm glad to say we've managed to take on a lot of good players."

When I asked him what it was they played, he looked at me uneasily and said he must move on. Which he did, leaving me alone to wonder why he and growing numbers of others should speak of "players" when referring specifically to "workers".

One possible reason is that those who do so are unaware that the two terms don't mean the same thing. For instance, they might all have been brought up as members of the Yir Yoront tribe of Australian aboriginals whose language does not enable any distinction to be made between work and play as activities. It hardly seems likely, though.

Another possibility is that "players" is used, as it once was in cricketing circles, to denote workers who insist on being paid for their efforts as opposed to "gentlemen" above such pecuniary gain. In the City of London if nowhere else, certain folk still wear some of the hallmarks of gentlemen, including a signet ring on the

left little finger and a suit which looks as though it has just been worn.

While they could perhaps afford to work for love alone, however, none of them seems willing to do a hand's turn without a company car and cheap mortgage on top of a vulgarly large sum of money. So the explanation of the odd use of language must lie in some other context.

The one that seems most probable - and which raises disturbing implications - is gambling. After all, "playing" in the casino sense is surely a pretty apt term for the primary function of the finance sector. But if the idea spread around that the same constitutes the central activity of other parts of the economy, there could be dire effects on the development of other kinds of working skills which lie at the heart of most advances in well-being that humankind has achieved.

For the work of making things and providing the bulk of services useful to people needs skills markedly different from those of risking money, no matter how successfully.

Otherwise, there would be little point in the British Government's plan to improve young people's education by focusing their attention on intellectually demanding studies. It would be better to model education on the Oxford University of 150 years ago,

which was probably the best training ground for "players" ever to exist. Undergraduates typically spurned all scholarly study in favour of gambling interspersed with huntin', shootin', and fishin'.

That is not to say the skills they acquired were socially worthless or bereft of mental rigour. For instance, sustained success at the gaming tables needs a mathematical ability that few people possess, and which is required in still greater measure in City-type trading.

Nevertheless - as I learned from watching an electronics engineer working spare-time as a settler in a crowded betting shop - it is not the same kind of maths skill that is essential to innovative technology and science. He didn't get much money for his Saturday stints, he said. He just enjoyed the figuring which, compared with the demands of his regular design job, was very relaxing.

The trouble is that, in Britain at least, a good many holders of high places seem blind to such key differences. Half a dozen times lately I have heard top people, three of them economists, welcome redundancies in the finance sector on grounds that they will force "clever" City people to "go and run industry".

Those who actually run it, like the manufacturing chief I met the other night, would

probably not make the same vacuous mistake. In referring to his staff as "players" he was merely using a trendy word without thinking much about it, which is something all of us are guilty of repeatedly.

Even so, as George Orwell said: "...the slovenliness of our language makes it easier for us

to have foolish thoughts." And loose talk by someone in a position of leadership makes it easy for other folk to have them too. So top industrialists especially would do well to call a worker "a worker". Besides, they are the people who will be most terribly cut up if industry dies on the gaming table.

## Ups and downs in City

ANY "players" in today's congregation might find interest in the table below. Based on figures from the Jonathan Wren recruitment consultancy, it shows the average changes in salary achieved by City of London staff who moved jobs with Wren's help between March 1 and July 15.

The detailed data is limited to types of staff with average salaries of at least £25,000. But the bottom two lines refer to all ranks.

The general picture is that, while no work category has escaped cuts since Black Monday, there is a fair demand for most types of staff seen as top performers.

Job title	Type of work	% change
Compliance manager	Back office	+ 40.6
Lending officer	Front line	+ 25.9
Assistant branch manager	Front line	+ 21.1
Private-client banker	Front line	+ 20.9
O & M executive	Back office	+ 17.2
Legal officer	Back office	+ 15.0
Financial controller	Back office	+ 14.3
UK lending manager	Front line	+ 13.0
Credit analysis manager	Front line	+ 8.2
Equity trader	Front line	+ 5.3
Senior lending officer	Front line	+ 2.9
Bond sales/traders	Front line	- 2.8
Assistant fund manager	Front line	- 6.3
Investment traders	Front line	- 6.7
All job-changers, March 1 to July 15 1988		+ 12.8
All back-office staff		+ 13.4
All front-line		+ 9.6

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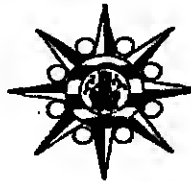
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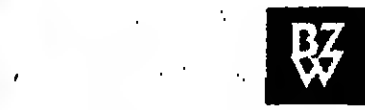
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MANAGEMENT

Corporate strategy

Dresdner Bank: beaver away at building a reputation on the quiet

Haig Simonian contrasts the style of West Germany's second largest financial group with that of its rivals

Dresdner Bank, West Germany's second biggest financial institution, with total assets of DM 207bn (264.5bn), has a problem. Its towering steel-clad headquarters in Frankfurt may be a few metres taller than Deutsche Bank's twin towers, but when it comes to publicity, its larger neighbour almost always hogs the headlines.

Nothing illustrates the disparity better than the two banks' strategies towards the European Community's planned free market in financial services from 1992 or thereabouts. Deutsche Bank (total assets DM 268bn) has been using its bigger resources to buy strategic stakes or outright control of banks throughout Europe as part of a plan to be represented prominently in all key EC markets by 1992.

By contrast, Dresdner Bank has appeared to stand still. Its inactivity has triggered criticisms of a lack of vision, negotiating skill, money, or a combination of all three. Strong rumours that it failed to pull off a major bid in Italy have fostered that impression.

Even Commerzbank, Germany's third biggest bank with total assets of DM 180bn, has won some praise for its defensive strategy of cross shareholdings with European partner banks.

But the criticism heaped on Dresdner Bank is not entirely fair. Not emulating Deutsche Bank's ambitious expansion or Commerzbank's defensive ploys does not mean it has been slothful or unambitious. The bank under its chief executive Wolfgang Röllner has identified securities trading and fund management - two areas where its strength is acknowledged - as sectors to push in its 1992 strategy. As a fund manager, it already has just under DM 60bn under management on a par at least with Deutsche Bank.

After buying Thornton & Co, a privately-owned UK fund manager, in May, it now plans to expand its business further, partly by acquisition. On the dealing side, it already has an international network that is particularly strong in the US and which is arguably ahead of its German rivals already.

But how do trading and fund management fit together, and how does Dresdner Bank hope to knit together its international network, which now includes a substantial sterling-based presence in London, on top of its established local currency activities in Germany and New York to give it a

coherent presence in Europe for the more competitive days ahead?

Protecting its competitive retail position in Germany, where foreign banks will be increasingly attracted after 1992 by the high standard of living and savings rate, is the watchword. In its wholesale business the bank intends to compete aggressively to attract funds from institutional investors around the world.

Dresdner Bank's surprise purchase of Thornton, in which it now has an almost 75 per cent holding, is the first step in its strategy. The acquisition has given Dresdner two new strengths: a presence in sterling funds and a strong position in the Far East, where Thornton has specialised.

With some 2950m under management, Thornton, which made about £2m after tax last year, has quickly established itself in the UK fund management business with some 15 listed funds. The company was heading for a £100m flotation last autumn until its value plunged after last October's crash.

Gaining control this year cost Dresdner just a quarter of that. "With Thornton we bought people too," notes one member of the bank's managing board. "Others wanted to buy, but they were just interested in the funds under management."

Apart from a sizeable London stake, Thornton has about 80 people in Hong Kong. "It has a fantastic reputation out there," says the Dresdner director, noting that its Far East business is not just based on trading for European investors, but also on the sale of British equities. Marriages between cautious German banks and more swashbuckling Anglo-Saxon operations have not always been without friction. However, early signs are that the Dresdner-Thornton match may be better aligned than most.

A key factor here is the shared emphasis on longer-term growth rather than short-term profits. "It's not a quick buck philosophy," agrees one Dresdner



Wolfgang Röllner (left) and Richard Thornton: Dresdner Bank identified securities trading and fund management as areas for expansion - buying Thornton & Co was a step along this road

executive, speaking of Thornton's. Moreover, by insisting that existing management keeps a minority stake and asking Richard Thornton to stay on for another four years, it has sought to cement that continuity. "It's a good time-frame to build this thing," says Thornton, who suggests that further friendly takeovers of UK fund managers are not to be excluded.

Expanding its US fund management presence is probably Dresdner Bank's next step. In the past, it has been held back by the Glass-Steagall Act, which separates securities broking and underwriting. However, it now feels there may be a change in the wind.

Dresdner has two US securities vehicles: ABD Securities Corporation, an investment banking subsidiary, in which Bayerische Hypothek- und Wechsel Bank has a minority stake, and ABDI, a fund-management business. Together, they account for some \$1.5bn

funds under management worldwide. However, its existing US securities business is "grandfathered" under US law. This means that as a long-established business its existing activities are exempt from the provisions of the Glass-Steagall Act but are prevented from buying any further going concerns. This expansion in fund management can only come internally if the bank is not to jeopardise its existing commercial banking activities.

It now thinks matters may be set to change, though, for the bank may have found an acceptable way around the regulations. Much still depends on discussions with the Federal Reserve Board, but "it is possible something will come through by the end of the year," says one board member. The bank is unwilling to name specific bid targets, but it has a variety of options in mind, ranging from outright purchases of US fund manag-

ers to closer co-operation with big US institutional investors like the pension funds. "With 1992 approaching, many US parties are becoming more interested in Europe and would like help with an entree," he says.

Significantly, contact with US institutional investors has come through the broking side. ABD already has seats on the Boston Stock Exchange. Its boss, Theo Schmidt-Schenber, was the first foreigner to be made president of that bourse. More recently, it has bought five seats on the New York Stock Exchange, considerably boosting its US profile.

"ABD is now ahead of all other European banks in New York when it comes to sales of European securities to US pension funds," claims one executive. Local representation lies at the heart of the link between selling securities and managing funds. "If you talk to people about sales, and the perfor-

mance is there, then it leads to talks about running part of their money," explains one executive.

Those contacts have already started to bear fruit, with the possibility of some \$500m in pension fund money about to come Thornton's way, and many believe if the bank succeeds with its US plan later this year. But in the meantime, Dresdner is taking further steps to improve its service to US institutions by setting up a 24-hour trading capability in German securities in Frankfurt, allowing US clients to do business outside normal German hours.

What of continental Europe? Obviously, Germany is the bank's strongest area. Some DM500bn total funds managed are split between DIT and DBI, its two domestic fund management subsidiaries, which together account for about DM 30bn in assets. A further DM 16bn is handled by the bank's own trust department, while some DM 4bn is invested in

TECHNOLOGY

One of the corporate goals of Cap Gemini Societ (CGS), the largest computer software company in Europe, is to be among the top three software suppliers in every European country.

CGS takes drastic action to break out of a niche market

Clive Cookson examines the efforts of Europe's largest software company to catch up in the UK

It has achieved that position in most Continental countries, but in Britain CGS lags far behind its competitors. Whether measured by turnover, 26.5m in 1987, or by staff, only 150, the UK operations of CGS are the smallest of the leading UK companies such as SD-Scicon, Sema and Logica.

During the 1980s, CGS has achieved an average annual growth rate worldwide of about 30 per cent, two-thirds through internal growth and one-third through acquisitions. According to Serge Kampf, the chairman and founder, the French company aims to expand at a similar pace for the next decade.

In the UK, the group's 1986 turnover will reach nearly \$8m, though even so it will have only 2 per cent of the global data processing market, or 5 per cent of the professional services market.

In the UK, CGS has remained largely in a niche market, supplying communications systems for the emergency services - police, fire and ambulance. So far the company has failed to expand its British activities by buying an established UK software house, despite a long search which has involved unsuccessful discussions with more than 20

takeover candidates. In May the parent company took more drastic action. Paul Hofmann, vice president for business development at Cap Gemini Europe and the leading corporate troubleshooter, was sent in to run CGS (UK) for about nine months and, in his words, "start a revolution".

Three months into the mission, he has drawn up detailed plans for rapid internal expansion, which would double the size of the UK workforce to 300 by the end of 1989 and take it to 450 by the end of 1990, even without an acquisition.

But Hofmann is looking for a UK software company to buy and if he succeeds the overall growth could be very fast indeed. "I would like to go for a company in the manufacturing or financial areas," he says, "but if I found a very good company which specialised in another field I would take it anyway." A hostile bid for a software

company would drive away staff, so Hofmann insists that any takeover must be friendly and that senior managers from the company acquired should join CGS.

At present CGS has only two UK offices, at Yewley near Heathrow Airport and in Manchester. Hofmann's internal expansion plan will add six new offices. By the end of 1989 there will be four regional branches (Manchester, Birmingham and probably Bristol and Newcastle) and four offices covering market sectors: the public sector (building on present work for the emergency services), finance, manufacturing and education.

CGS is a strong player in the market for financial and manufacturing computer systems in other countries, but in the UK these businesses will have to be built virtually from scratch. Hofmann has already appointed someone to head the

manufacturing business, which is likely to focus first on continuous industrial processes, such as chemical plants. He is about to select a leader for CGS's UK financial services business; it will concentrate on banking systems if someone with a banking background is chosen, and on insurance if someone from the insurance industry gets the job.

Although there is a worldwide shortage of professional computing staff, Hofmann does not think CGS will have too much trouble recruiting 300 people over the next 18 months. "It's easier to get good people in the UK than in Germany or Switzerland," he says.

Even so, for the next few months he will rely on experts brought over from CGS subsidiaries in other countries, particularly financial systems specialists from France and manufacturing specialists from West Germany and the Nether-



Paul Hofmann: sent in "to start a revolution"

lands. Hofmann, a 55-year-old German, speaks from experience rather than youthful enthusiasm. He joined CGS in 1982 after spending 30 years with IBM. He hopes to hand on his UK revolution to a British leader at the end of this year.

"We have three candidates for managing director," he says, "but the list is not closed." If Hofmann succeeds in buying a UK software company in the near future, his chief executive would be a leading candidate for the managing director's role.

New dawn for a bright system

Expert systems, an advanced computing technology which attempts to mimic human reasoning, seems set for rapid growth after years of falling to live up to its promise.

According to Ovum, a London-based consultancy which has been following the development of the expert systems market since the early 1980s, growth rates in excess of 30 per cent a year now seem likely.

The period 1987-88 was terrible for the expert systems business, says Ovum in a study "due out this week. It points out that in the US, the two leading expert software companies which once led the industry have run into losses and cut back heavily on staff.

In the UK, most of the companies which pioneered expert systems developments, have been losing money. "Financial reasons in various forms have been the order of the day," says Ovum.

Expert systems use techniques derived from artificial intelligence research to create the illusion that computers can give reasoned answers to questions. Their potential as expert "advisers" or as repositories of expertise had prompted business analysts to predict the emergence of a multi-million-dollar business by the early 1990s.

The study shows that today the world market for expert systems software is worth only about \$450m (£260m), similar to that for accounting software packages.

Ovum suggests that the overall market for software, consultancy and hardware will grow in the US from \$65bn in 1988 to \$2.6bn in 1992. It estimates the corresponding figures for Europe at \$36bn and £15bn.

The reasons it gives for this new growth are: a rapidly increasing number of applications; more mature technology, closer to the needs of mainstream data processing; and a more realistic marketing focus on products with long-term potential.

Ovum reports that a number of pioneering users are showing identifiable returns. For example, the John Hancock Mutual Life Insurance Company of Boston, Massachusetts, developed a system to recommend suitable financial advice packages for clients.

"Results have included doubling the amount of business generated by sales calls and a five times increase in the recommendation of new business by satisfied customers."

The Ovum study identifies two areas of the market as being particularly promising: the market for software packages to develop expert systems on high powered workstations and advanced personal computers. Such packages retail at between \$3,000 and \$10,000 a copy.

Software for developing expert systems on mainframes are selling upwards of \$100,000.

Ovum says the notion that large companies would be prepared to pay \$50,000 a copy for multiple copies of an expert system is false; so is the idea that expert systems could be used like wordbooks or word-processors by ordinary office workers.

The industry is fragmented and lacks leadership, Ovum says, pointing out that hardware suppliers like IBM, Digital Equipment and Siemens have the resources and the main markets, while small specialist companies have the technology, and consultancies the systems expertise.

It suggests that hardware companies are best placed to bring together the essential elements for an effective product. "Links between the hardware vendors and specialist vendors will be a key step." Such collaborations already include IBM with Intelligent Digital Equipment with Neuro-Data, and International Computers with Expertech.

Hardware vendors, it warns, must resist the temptation to swallow small partners because that could greatly diminish their ability to respond quickly to opportunities.

Expert Systems Markets and Suppliers: Ovum Ltd, London 1988; 2888; 3783. Contact 01-255 2670. Alan Cane

London's black cabs hail the computer era

Next time you need to order a taxi in a hurry, do not despair: technology is coming to the rescue. Hundreds of London's black cabs are being computerised, which should result in a shorter wait for customers who summon them by telephone.

Dial-A-Cab, a friendly society in which each of the drivers has a share, plans to have a computer terminal in all 1,400 of its cabs by the end of October. The small display and keyboard will be used to send and receive information over the society's radio network.

Comet Cab, which claims to be London's largest black cab company with 2,500 cars, is introducing a pilot scheme in September involving 100 of its taxis. Eventually all its fleet will be equipped with radio-linked terminals.

Like most of London's mobile radio users, taxi companies are restricted in the number of channels they are allocated because of the high demand for radio spectrum in the capital. By transmitting the information digitally, Dial-A-Cab and Comet Cab are planning to squeeze more messages down their existing channels, and so to increase their business.

The two companies have chosen very different methods of implementing their computer programmes. Dial-A-Cab has bought a zonal system developed by Vancouver-based Mobile Data International. Zonal systems rely on the driver tapping in the grid reference of the taxi so that the control centre can match cabs to jobs. In London, the driver will tap in the district post code. This sort of system is already in use in north America and Europe.

It enables Dial-A-Cab to eliminate radio contact between the taxi and the control centre; the taxi's location is keyed in by the driver and the information about the next job is sent back by the control centre to the cab, where it flashes up on the display screen. The driver can also fill in information



such as the destination, fare and job number, dispensing with paper dockets. Ken Burns, Dial-A-Cab chairman, says: "There are 18 systems like this working round the world and it will work successfully here."

However, Comet Cab's managing director, Geoffrey Kaley, has rejected the idea of a zonal system. "We didn't like the volume of unnecessary updating. There is a ratio of 2:1 for the number of times the driver has to update his location to the number of jobs he receives," he argues. Kaley has relied on Comet Cab's technical team to develop the Admiral computer units in 1985.

Admiral is the first phase of Comet Cab's computerisation project. The computer will work with the taxi's existing radio system and receive the address of the next job. It will also replace the paper docket system.

The second phase, scheduled for next year, will see bidding for jobs digitised. Meanwhile, the central control operators will continue to read them out over the radio and the drivers will bid for them depending on

their location. The company plans to use one of the existing vehicle location systems, which keep track of vehicles using radio signals between a transmitter in the vehicle and a series of radio beacons or aerial receivers. The location of available cabs will be fed back automatically to the control centre.

Although the total development cost of Comet Cab's system will be £2m, the company expects it to pay off handsomely. Because each digital message takes up less air-time, Kaley believes he will be able to add another 3,500 cabs to the network. Eventually he is hoping to sell the system to other taxi companies.

Dial-A-Cab has spent £2.5m on its computers and is planning to increase its taxi fleet to at least 3,000 over the next five years. Della Bradshaw







# The curse of specialisation

MR KENNETH Baker, the UK Education Secretary, claims to recognise the case for a broader curriculum. Yet his deeds rarely seem to match his words. Earlier this year, following pressure from Downing Street, he poured cold water on the Biggin report on A levels. Professor Biggin and his colleagues had argued that 16-18 year olds ought to study five subjects rather than the two or three customary today. This would have brought the UK more into line with practice abroad, made sixth formers more useful to employers and increased the range of their own cultural and scientific interests.

If now appears that the Government's commitment to a broad curriculum is weakening even at the Secondary Education stage. Early specialisation can be avoided only if all pupils spend a reasonable time studying each of the main subject areas. Last week Professor Jeff Thompson, the chairman of the science working party, argued that all pupils should follow a full science programme at secondary school leading to a double certificate examination at GCSE. This would provide a basis for a higher level study of science in the sixth form and beyond - and not just those who intend to become scientists or engineers as adults.

## Heavy demands

The science programme outlined by the working party looks stimulating and innovative. But because it involves the integrated study of biology, chemistry and physics, it would make heavy curriculum demands. For 15 and 16 year olds, up to 20 per cent of the overall school timetable might be absorbed by science. Professor Thompson concedes that the time allocation could be less in the final years, but only if more time was devoted to science at an earlier stage.

The working party's estimates of the timetable demands of science look reasonable. But they are encountering vigorous opposition at the Department of Education. Mr Kenneth Baker, the Education Secretary, in a formal comment last week said that the department doubted "whether it is realistic to

expect all pupils to spend as much as 20 per cent of their time on science in years four and five, leading to a double GCSE certificate. He has therefore asked the experts to come up with a balanced science programme which can be covered in 12½ per cent of curriculum time, leading to a single GCSE certificate.

## Bigger retreat

This is a bigger retreat than it might appear. It will be hard enough to condense biology, chemistry and physics into a double GCSE, given that they are today regarded as three separate subjects. The notion that a worthwhile science education can be provided through the taking of one GCSE is laughable, Mr Baker and his officials are demanding the maintenance of an unsatisfactory status quo in the past students intending to specialise in arts subjects have tended to take only a token science O level.

If the Government's commitment to a broad curriculum is to mean anything, it must attack the notion that 13 or 14 year olds are ready to decide on their future careers. If children of this age are allowed to opt for a single science GCSE, they will effectively be opting not to become scientists or engineers. Yet they are far too young to make such a decision. Mr Baker ought to ensure that all children take at least a double GCSE in science and accept the timetable requirements indicated by the working party.

The allocation of up to a fifth of the timetable to science would not constitute a downgrading of arts subjects. It would merely represent an honest admission of what is necessary if all children are to get a balanced education. Ideally, such a balance would be sustained at the sixth form stage. The present practice of encouraging teenagers to study only two or three subjects during their final years has created an absurd schism in society, which is being exacerbated by the fact that the Government fails to tackle the pressing problem of early specialisation. It will have failed to reform the educational system. It is time C. P. Snow's "two cultures" were merged.

# Iran and Iraq prepare to talk

WITH THE GULF ceasefire which took effect last Saturday apparently still holding despite repeated accusations of bad faith by both sides, Iran and Iraq embark tomorrow on an attempt to salvage what political capital they can from the wreckage of their eight-year conflict.

The first meeting in Geneva between Mr Ali Akbar Velayati, the Iranian Foreign Minister, and Mr Tariq Aziz, his Iraqi counterpart, is bound to be acrimonious. Achieving a comprehensive settlement between the two countries was always going to be an infinitely more difficult task than agreeing a truce - one which Mr Javier Perez de Cuellar, the UN Secretary-General, who is presiding over the talks, has already acknowledged will have to be measured in years rather than months.

Nevertheless, the fact that the two governments are sitting down together so soon after the ceasefire is a positive sign and one that in time could be built on to create greater stability. Each has, after all, spent the best part of a decade trying to prove the other's illegitimacy. By agreeing to talk at foreign minister level, they have already taken the first step towards burying that specific hatchet.

## Political disputes

Aside from the question of recognition, though, the political disputes between the two countries remain almost as intractable as they were when the war began. Both have undiminished regional leadership ambitions, even if they have been unable to fulfil them by military means. Each is likely to see making concessions to the other as a dangerous display of weakness which could be exploited at a later stage.

Mr Perez de Cuellar's task is to persuade both governments that, although they will never be brought to like each other, they each have a real interest in achieving a durable peace rather than a settlement which gives one side a short-term advantage.

Iraq's President Saddam Hussein has been swift to characterise the ending of hostilities as a major victory. This is an absurd description for an

## Resolution 598

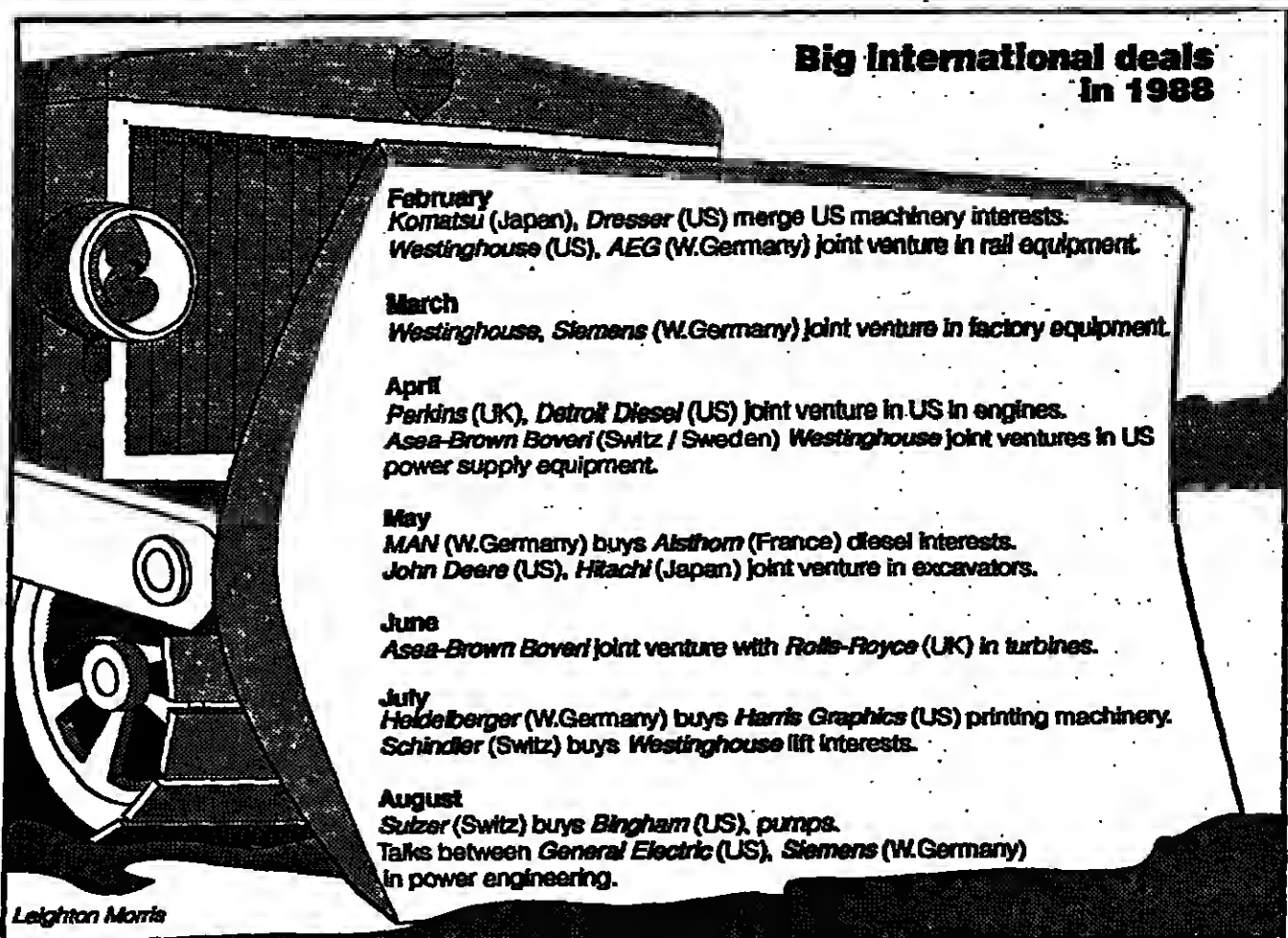
For the first of these points, provision has already been made in UN Security Council resolution 598, under which a ceasefire has been implemented as Iran has demanded, an impartial body is to be set up to inquire into responsibility for the war. Mr Perez de Cuellar should establish this without delay, and give it a brief timetable to conduct its work. It is bound to report that Iraq invaded Iran, although its verdict will be suitably qualified with considerable evidence of Iranian provocation.

The border presents just as delicate a problem, specifically the southern frontier which runs along the Shatt al-Arab waterway. Iraq has said discussions should be based on the 1975 Algiers accord, which places the border along the thalweg, or the middle of the Shatt's deepest channel. President Saddam, however, who tore up the Algiers agreement on television before invading Iran in 1980, is likely to claim full sovereignty over the waterway, Iraq's only access to the Gulf.

The issue has immense, if now largely symbolic, importance to both sides, and the UN would do well to remove it temporarily from the argument by proposing some form of international stewardship for the Shatt al-Arab pending resolution of its final status. A border dispute should certainly not be allowed to jeopardise the long-range chances for real peace in the Gulf.

## Nick Garnett on international pressures for mergers in engineering

# The relentless drive for size



## Big international deals in 1988

- February**  
Komatsu (Japan), Dresser (US) merge US machinery interests.  
Westinghouse (US), AEG (W.Germany) joint venture in rail equipment.
- March**  
Westinghouse, Siemens (W.Germany) joint venture in factory equipment.
- April**  
Perkins (UK), Detroit Diesel (US) joint venture in US in engines.  
Asa-Brown Boveri (Switz / Sweden) Westinghouse joint ventures in US power supply equipment.
- May**  
MAN (W.Germany) buys Alsthom (France) diesel interests.  
John Deere (US), Hitachi (Japan) joint venture in excavators.
- June**  
Asa-Brown Boveri joint venture with Rolls-Royce (UK) in turbines.
- July**  
Heidelberger (W.Germany) buys Harris Graphics (US) printing machinery.  
Schindler (Switz) buys Westinghouse lift interests.
- August**  
Sulzer (Switz) buys Bingham (US), pumps.  
Talks between General Electric (US), Siemens (W.Germany) in power engineering.

Leighton Morris

If there was one phrase that outlined its relevance almost before it left the mouths of those who used it, "small is beautiful" must be it. As a catchphrase signalling the demise of the corporate giant and the rise of the little man, it was the most hackneyed line in the business life of the early 1980s.

The past few years have rendered the term meaningless as the biggest companies in a raft of industries from food and drink manufacturing to domestic appliances doubled up or sibowed out smaller and weaker competitors.

Now a clutch of ownership changes in one of the last significant bastions of corporate fragmentation - heavy and medium engineering, by finally consigning the small is beautiful tag to the rubbish bin.

During the past few weeks alone, big acquisitions in elevator manufacturing, pumps, power station equipment and printing machinery have tilted market power towards the bigger and tougher company - a trend gathering pace over the past three years. The same thing has been happening in construction machinery, food making equipment, paper making machinery and in areas of the factory automation and materials handling industry.

In engineering, clever niche manufacturers will always survive. But the best of the biggest companies are becoming larger through acquisitions and joint ventures. They are seeking control of more markets and broadening core product ranges in order to offer customers complete services and systems.

One trend is a thrust by European companies into North America. Within the past month alone, Schindler, the world's second largest lift maker has acquired the US elevator interests of Westinghouse. Another Swiss company, Sulzer, Europe's second largest pump company has bought Bingham, an important Oregon-based pump manufacturer.

During the same few weeks, Harris Graphics in the US has been absorbed by West German printing machine maker Heidelberger Druckmaschinen which already claims to be the world's largest supplier.

Two huge electrical companies, Siemens of West Germany and America's General Electric have opened talks on a possible link-up in power engineering. This follows the merger of Silicon Frenchy automation interests with those of Westinghouse.

All this fits in with a broader move towards bigness. For every huge acquisition by a European company in the US there has been a Frenchy ownership shift within Europe. Some, though by no means all of these involve cross-border purchases and alliances.

The contested takeover of Télémeccanique, a factory automation equipment maker, by Schneider, a fellow Frenchy company, was part of this. So, too, was the takeover by MAN and MTU in West Germany of the diesel business of Alsthom of France. The fierce battle between Britain's APV and

Alfa Laval of Sweden in food and drink making equipment, spurred APV's purchase of Baker Perkins in the UK and Paillard, a Danish dairy and brewing equipment supplier.

Such deals follow last year's most spectacular merger in Europe: the merger of Asa of Sweden and Brown Boveri of Switzerland. This created a group with combined sales of \$1.8bn - a giant that, through sheer size, has unsettled the rest of Europe's heavy engineering companies.

In industries with thousands of companies, these trends are by no means universal. For machine tools, the European directory alone is 160 pages long with an average of six machine tool companies per page. The number of valve makers is so huge it is probably unmeasurable.

Even when some of these sectors are home to a big takeover, it often leaves little impression. Last year's purchase of Buschman, the US conveyor maker, by Germany's Demag hardly made a mark in the heavily compartmentalised conveyor industry. But in those sectors where there are only a few large suppliers as well as a welter of medium sized and small companies, power is being increasingly concentrated in the hands of the bigger and richer.

Opportunity is one reason for this, and so is a self-reinforcing momentum created out of a fear of being left out. But a lot of corporate boards now say that having critical mass is essential to the ability to compete. You have to be a full time supplier of a complete range of

equipment and you must have the financial muscle to scoop up loss-leading contracts. If you don't have the mass you're self, then buy it or get a partner which has it.

The rush of purchases in North America has been partly caused by the relative cheapness of US companies - something that has sparked acquisitions in many other industries. It is also spurred simply by companies craving up for sale. Westinghouse, in particular, has sold off operations or sold them into joint ventures at a rapid pace - creating opportunities for others.

However, acquisitions in North America have also had an underlying logic. Most have been carried out by companies desperate to grow by gaining a solid foothold in the big US market, sometimes with a well-founded fear that if they do not bid for a company up for sale, a European, US or Japanese competitor will.

A classic example of this trend was the decision this year by Dresser of the US and Japan's Komatsu to merge their earthmoving machinery manufacturing and distribution operations in North America.

Between them, Caterpillar, the world's largest producer, and Komatsu, the second largest, control 50 per cent of world sales, and it is widely expected that this share will rise to 75 per cent in the 1990s. Both companies have been adding products to their ranges through alliances. Just below these two giants, Hitachi, Fiat and John Deere are fighting back by setting up a series of

criss-cross deals among themselves.

But Komatsu's plan to try and hunt Cat down has recently come unstuck. The US company, once in deep trouble, has been putting the heat on its Japanese competitor. Komatsu's market share in North America has actually fallen. The deal with Dresser gives Komatsu new manufacturing space in North America, extra distribution clout and a new lease of life in the world's biggest market.

Similar motives lie behind Schindler's estimated \$500m purchase of the Westinghouse lift interests. This was purchased both to reduce the Swiss company's dependency on Europe and to attack the world's number one producer, Otis, on its home ground, North America. Before the acquisition, the US accounted for only 15 per cent of Schindler's sales in the same way Heidelberger, which despite its \$1.1bn sales had no production plant outside Germany, saw its \$300m purchase of Harris from AM International as a way of getting further into the North American market.

The same kind of thinking partly governed another big move in heavy engineering this year - the decision by Asa-Brown Boveri (ABB) and Westinghouse to combine their North American power generation and transmission businesses into a pair of large joint ventures. The two joint ventures - in which Westinghouse has a 65 per cent stake - have \$2bn of sales and 16,000 employees. Before these mergers, ABB was an outsider in a

US power market which accounts for 25 per cent of world electricity consumption and is dominated by General Electric and Westinghouse.

Another of Westinghouse's deals - lumping its transportation equipment businesses in with those of West Germany's AEG - was also motivated, it appears, by the desire to obtain some kind of critical mass. AEG itself is now owned by Daimler-Benz.

The usual arguments about combining research, marketing and product lines aside, some of these deals were the product of fear. Schindler was worried that someone else, like Komatsu or one of the big Japanese lift makers, would step in. Horst Slayer, Heidelberger's sales director, says the company was afraid that Harris would fall into the hands of Komatsu, the rapacious Japanese printing machinery maker. Komori had made a substantial offer for Harris, an acquisition which would have given Komori a production facility in Europe.

Percy Barwick, ABB's chief executive, says the formation of the North American joint ventures with Westinghouse gives the two companies more strength and flexibility to compete with the Japanese. In power engineering, Mitsubishi, Hitachi and Toshiba have huge capital bases and technological credibility.

These deals across the Atlantic are being mirrored by increasing concentrations of power within Europe. The UK and Italian engineering groups appear to be standing

aloof from this but elsewhere there is a small-scale land-rush.

In materials handling for example, Linde, the West German group with interests ranging from industrial gases to lift trucks, is building itself a dominant position. It already has two big lift truck brands, Linde and Still, has for many years owned an operation in the US, and last year purchased Wagner, the big German maker of automated guided vehicles. It gave notice this year that it wants to increase its line of add-on products. "With its large capital base, I think people are becoming frightened of Linde," says one lift truck company manager.

BT in Sweden seems determined to meet this challenge and other big suppliers, such as Lantini in the UK, might have to follow suit to protect themselves.

In pumps, the acquisition of Pompes Guinard in France by Klein Schanzlin and Becker and Weir's purchase of Mather and Platt in the UK is focusing that industry on a fewer number of players. With the takeover of Fluoger in Germany by Dresser, there are now only five major suppliers of pumps for power engineering. In the fierce three-cornered fight for the world's paper-making industry, Valmet in Finland has been acquiring other European companies to give it a much broader product range in a move which has worried its two principal competitors, Beloit in the US and Germany's Voith.

Even in agricultural equipment, where there has already been a big shake-out, changes are continuing. Deutz in Germany is slowly absorbing the Mercedes tractor division and entering a co-operation agreement with Greenland, the Dutch maker of balers and other equipment.

In heavy engineering, though, that the Europeans are really getting shaken up. "Everyone is talking to everyone else. There is more of this going on in this industry than at any time before," says Bob Davidson, head of the power engineering division of GEC in the UK.

The merger of the technically competent Asa with the larger but weaker Brown Boveri, the prospect of a more open European market after ABB and the pressures of a cyclical industry are already having their effect. Alsthom's purchase this year of the power equipment business of ACRB in Belgium will almost certainly be followed by other deals.

There is no guarantee that all these realignments will work. But if many do work, which type of company will lose as a result? Conventional wisdom says the losers will be those middle sized groups that try to fight it out head to head with the big companies, but with far smaller resources. This view is not yet proved. But it will be tested during the next big cyclical downturn in worldwide demand, whenever that comes.

## Academic freedom

MR JOHN JEWKES, who died last week aged 86, was a pioneering student of the economics of innovation and a zealous defender of individual and academic freedom. He loved to question the factual basis of the conventional wisdom; despite 21 years as a professor at Oxford, he did not fit easily into any school of modern British economists, although he and Robbins was a close friend. His biggest study, of the sources of industrial inventions in the twentieth century, was launched in 1958 at a time when economists had shown little interest in the subject for half a century, but when they were becoming excited about the importance of technical change for economic growth.

Jewkes thought that economists should know something about the way in which technical progress happened before they prescribed policies for its encouragement, and felt profoundly sceptical of the widespread belief that the large research laboratory was the ideal instrument for promoting invention. His conclusions should be a large sample of important industrial inventions had originated outside such laboratories, and that encouraging a multiplicity of sources was the best way of stimulating innovation, did not strike responsive chords in British governments. But his example did help to make invention studies and science policy fashionable branches of economics, even if the flow of empirical studies has been smaller than Jewkes would have wished.

His work on invention had been launched at the University of Chicago, and Princeton also provided him with a home from home in America. Jewkes's views were always better received in the US with its stronger tradition of free market economics and empiri-

## OBSERVER



They're painting the extra lanes for Sebastian Coe

## And its lack

IN less obvious accord is the decision taken by the International Relations Department at LSE that in the coming academic year its general seminars should no longer automatically be open to research students. Instead they will require an invitation from a faculty member to attend and these will be restricted to one per faculty member per seminar.

According to Michael Donegan, who runs the seminars and who confirmed the new approach, the reason is that "it is in the general interest of the department, given the enormous changes taking place on the international scene, that the staff should get together and thump it all about." There would still be the network of specialised seminars.

The problem, presumably to be encountered when LSE reconvenes in October, is that the research students may not agree. There is nothing wrong, they feel, with intramural faculty brainstorming, but they regret assigning the popular

general seminars, which frequently included good outside speakers, to this exclusive purpose; they also tend, not unrealistically, to feel that they should be exposed as much as possible to the work-in-progress and thinking of those at whose knees they are sitting, particularly when, to quote Mr Donegan quoting Bob Dylan, "the times they are a-changin'".

## And its tracts

A grave omission from my list yesterday of notable Rhodesians was, of course, Mr George Webster, professor of theology at Duke University in North Carolina.

## And scholars

A British Rail worker, who signs himself Quintinus Varus, writes movingly in the latest issue of *Modern Railways* magazine of the perils of life as a BR guard. After a passing comparison with Kingling's Tommy Atkins (who was "Saviour of 'is country" when the guns began to shoot) he moves on to horrors like the "Scotch Express", where "some clowns are too drunk to know what a ticket is, let alone show it," before expounding his management for demagoguing their own staff. Publius Quintinus Varus was a Roman general who committed suicide after his army was destroyed in Germany in AD 9. Who says scholarship is dying?

## Literacy

Does it say something about the extent to which buyers of the Sun newspaper only look at the pictures that in spite of its correctly tipping the first name of the royal infant several days ago, William Hill reported yesterday that it had taken not a single bet on Beatrix?

Jurek Martin

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مدى الامانة لا يحد

The Government discussion paper on village housing issued in July by Mr Nicholas Ridley, the Environment Secretary, boldly trumpeted its commitment to preserving the traditional way of life in the British village.

No one wants to see a typical small village engulfed by new suburban development or ribbon development stretching out along country roads or haphazard scattered development in the countryside, it declared.

But these sentiments will cut little ice with many of the 8m people in England and Wales, 16 per cent of the total population, who live in about 10,000 villages or towns of under 5,000 inhabitants. Many small communities have already been swamped by new housing.

The Government paper proposed the construction of entirely new villages in the countryside. The encouragement of housing associations to provide low cost housing. This initiative, which has had a mixed reception, was partly in response to political pressure from Conservatives who are disgruntled over the depopulation of their rural retreats.

Under the present planning system it is difficult to prevent builders nibbling away at villages with fill-in developments or what are virtually new estates on the outskirts. Unless a site is in the sacrosanct green belt or there is a specific reason against a particular project the assumption is in favour of the developer.

The development of the high speed train and the motorway have brought idyllic areas within the reach of the long distance commuter. There has also been a big increase in the retirement population moving out of towns. The number of pensioners in the English Lake District, for instance, has risen by 18 per cent between 1971 and 1981, 10 times the national average.

At the same time the run-down in farming has meant a decline in the indigenous rural population. The number of farm labourers has dropped by a third over recent years.

As the newcomers from the towns move in to new, high priced homes, local young people cannot afford the price of a starter home. A report from the Association of District Councils (ADC) yesterday calls on the Government to make more economic assistance available to create employment in rural areas and also proposes schemes for cheap starter homes - with restrictions that would prevent the original purchaser selling the home at an inflated profit. One such scheme was



Development pressures: Hetch Beauchamp, which feels threatened by too rapid expansion

# A built-up and unpleasant land

### John Hunt looks at the problems of villages threatened with commuters or retirement homes

opened at Chipping Campden, Gloucestershire, with Mr Ridley's encouragement. But the ADC says that, ironically, the Government's right-to-buy legislation has since made these schemes impossible.

The feelings of threatened villages is summed up in a parody of Goldsmith's poem, The Deserted Village, contained in a local appraisal by the people of Durweston, near Blandford Forum, Dorset. It expresses the fear that the local people and "Dorset" speech will be swamped by elderly strangers speaking an alien tongue. Such appraisals, now conducted by many villages, are in effect consultation documents expressing the wishes and feelings of local people on planning matters.

Durweston, a picture postcard village of thatched houses with a population of just over 300, can claim to have held the developer at bay so far. At Hatch Beauchamp, a similar village of 400 people and 200 houses, 40 miles away near Taunton, Somerset, the picture is very different.

For the past six years the parish council of Hatch Beauchamp has been fighting to limit the level of new building in its community of stone and slate houses huddled round the

village shop and pub. The council negotiated with Taunton Deane Borough Council to establish a local plan that would phase in an acceptable amount of development over a 10-year period. The plan is now in its final stages - but more houses have already been built in the village than the plan allows for until 1996. Permission has just been given for further houses on another site and there are rumours of yet more applications.

The plan allows for a steady expansion by 50 new dwellings up to 1986, an increase of about 25 per cent. But already 57 new houses have been built or are under construction and planning permission has been given for a further 11.

The new homes are in keeping with local architecture. But it is the speed of development and the possibility of being swamped by still more building that worries local people. Some two-bedroom dwellings started at £44,000 but those now going up are £175,000 for a four-bed and £195,000 for a five-bed house.

Mrs Jane Smale, vice chairman of the parish council, emphasises that the villagers are not against all development, but they do want the expansion to be controlled.

"It is spoiling the village," she says. "I don't wish to be pessimistic but now the development has started I don't see us containing it."

A public inquiry failed to halt it and an attempt to take the matter up with the Ombudsman was unsuccessful.

In a letter to the then Conservative MP for Taunton, Sir Edward du Cann, Mr Ridley stated: "To defer action on such applications pending a public inquiry into the local plan could be seen as an unreasonable imposition on developers in that it might prohibit or delay development which could reasonably have been permitted."

At Durweston, the parish council has worked closely with North Dorset District Council. The draft local plan proposes that 45 new dwellings should be built in the village for the period 1980 to 1986. As some have already gone up during that period, the plan allows a further 28 up to 1986.

Most of the land in and around the village is owned by the Crown Estate Commissioners and this is probably why developers have found it difficult to obtain building sites. Mr John Hooford, who has taken a leading role in preserving the village, says cautiously:

"I am optimistic that we will retain its character. But we have only been successful so far."

Village over-development places great strains on infrastructure and social services. Many villages no longer have resident doctors and local hospitals have been closed. Dwindling pupil numbers have caused the closure of many village schools. The reduction in rural bus services and an influx of people relying on cars means parked vehicles jamming narrow village streets. Many village post offices have closed or are under threat and there are fears that the introduction of the uniform business rate could force even more of the rural village shops out of business.

The native villagers feel they cannot win. More population would mean that some of these services could be saved; but the development that goes with more people could ruin a cherished way of life. Mrs Catherine Chater, secretary of Rural Voice, a national alliance of 10 voluntary organisations, says market forces will not solve rural housing problems. She believes the Government's proposal for new villages is completely irrelevant.

Action with Communities in Rural England (Acree), in a recently published report, Who Can Afford to Live in the Countryside? proposed that a local needs category for social housing should be added to the planning system. Under this designation planning permission would be given on the understanding that building would only be done by a housing association.

While the debate rages, pressure on village life rises. Government figures show that over the past 20 years the population in many rural areas has increased by more than the national average, while the population in the large towns and cities has fallen.

But village existence is not always as charming as tourists might suppose. In the Durweston appraisal some local people described their life-style as "paradise" or "pure heaven" while others, presumably the restless young, dismissed it as "extremely boring" or "stagnant."

1. *Housing in Rural Areas: Village Housing and New Villages, a discussion paper, Department of the Environment, July 1988*

2. *The Future for Rural Communities, Association of District Councils, 9 Buckingham Gate, London SW1E 6LE, £5*

3. *Who Can Afford to Live in the Countryside? £3.50, ACREE, Stable Yard, Fairford Park, Fairford, Glos*

# Third World Debt

## How to escape from the impasse

By Gustav Ranis

Management of the "debt crisis," which broke upon the world in August 1982, has reached an impasse. The creditor developed countries prefer to persevere with the country-by-country approach of structural adjustment packages orchestrated by the International Monetary Fund or World Bank. Meanwhile, the indebted developing countries want global solutions, by which is meant either general debt relief or a new international debt facility.

Proponents of the case-by-case approach take comfort from the recent performance of Mexico, which has swallowed a painful dose of adjustment and seems to be turning the corner - as well as from the opposite experience of Brazil, which has pulled back from its exposed position as the first major debtor to refuse to make interest payments.

Proponents of the global approach emphasise that many debtor countries - including Peru, Bolivia, Ecuador, and Nicaragua - are already technically in default. Furthermore, private creditors are offering an expanding menu of debt relief options, including shaving margins over Libor, debt-for-equity swaps, 20-year zero-coupon bond purchases, and interest capitalisation, while official creditors are coming ever closer to forgiving Africa's public sector debt altogether.

It is little wonder that Congressman David Obey's House Appropriations Sub-Committee recently refused to include a mere \$70m (\$2m) US contribution to a World Bank capital enlargement unless the Administration comes forward with a more comprehensive plan to deal with the debt problem.

It is not that nothing has been accomplished since 1982. Surprising flexibility has been shown by all the relevant actors, both on the creditor and the debtor side, including even the more vulnerable strata of the populations of the developing countries. None the less, all efforts to find additional resources, both public and private, and to convince debtors that yet one more dose of austerity is required, have

merely bought time, without any clear notion about how that time should be used.

The Baker Plan of 1985 is a case in point. Beyond its emphasis on a continuation of the case-by-case approach and its (quite unrealistic) call for substantial additional lending by the commercial banks, it proposed nothing new, except for vague references to a larger role for the World Bank relative to the IMF. It gave no recognition to the spread of "adjustment fatigue," and assumed implicitly that industrial country growth would redress even the most battered developing country ships.

More and more people wonder how much longer debtor governments can exact sacrifices from their people for so uncertain a return. This very uncertainty is why commercial banks are unwilling to make the additional loans that Mr Baker proposed and why the people of the developing countries have become increasingly restive.

In seeking solutions, one must remember that most indebted countries had a development problem long before they had a debt problem. While details differ from country to country, resolution of these underlying development problems usually require long-term organisational and institutional changes, quite apart from changes in economic policy. The total reaches far beyond the customary adjustment packages of the case-by-case approach in both scope and duration.

Meanwhile, the sharp divergences in development performance since the 1950s bring home the danger of half-baked global solutions. Across-the-board debt relief may do no more than reward the prodigal. The ready availability of Opec surpluses in the 1970s confirmed too many developing countries in the appropriateness of the inefficient growth paths they had chosen, so aborting many a movement towards reform. Ill-considered debt relief could have much the same result today.

Resolution of the development problem must be assessed country-by-country, as conventional wisdom assumes. But the capacity to achieve something significant in each individual case requires a change in global arrangements as well. There must be more resources for a longer period as a carrot for far more comprehensive reform than anything now contemplated.

Successful structural adjustment requires not a two-to-three year, but a 5-10 year perspective. In addition, the provision of additional resources without full understanding and political acceptance of what needs to be done is likely to have the opposite effect to what is intended: the pressure for reform may be reduced. When the chips are down, the creditors' need to lend usually turns out to be more powerful than the need to ensure the quality of the process.

In short, the best in the global and country-by-country approaches must be combined. What is needed is a global capacity to support long term, ambitious structural adjustment programmes. In countries whose governments are willing to accept such an approach, teams would be established to develop medium term programmes. These would focus on both the required policy changes and the additional foreign exchange needs of the country, over not less than a 5-10 year period.

The process must be endorsed in advance by both the international financial community and the governments concerned. All must agree that the technical assessment is the point of departure. One or two real successes would demonstrate the effectiveness of the new approach against that of current practice.

What is needed now is something more ambitious, but not more permissive, than the present approach. Muddling through is not a long term alternative, for its inevitable culmination will be large-scale friendly, or not so friendly, defaults.

The author is the Frank Aitisch Professor of International Economics at Yale.

## LETTERS

### Law according to Augustine

From Mr Leo Horzel. Sir, is the point of Michael Dixon's article ("Legal eagles and other birds of ill omen," August 17), examining statistical links between national productivity and the percentage of lawyers in a population, to pull lawyers' tails - or is something more interesting intended?

Mr Norman Augustine, chairman of the Martin Marietta Corporation. The independent existence of Martin Marietta is a lawyer's creation. Without "the double-pac man defence" (an attempted takeover defended by a bid by the target company against the bidder) and the legions of lawyers and judges it took to accomplish it, there would be no independent

Martin Marietta today. If the implication is that this kind of lawyers' activity is without economic value or - worse - wasteful, that is an interesting point and I am sure we would all like to hear more. On the other hand, the association between lawyers and economic decline may be a random one; or both economic decline and the number of lawyers may be associated with some other variable.

In short, do Messrs Augustine and Dixon know something, or are the statistics just for laughs? Leo Horzel, Meyer, Burton & Platt, 190 South La Salle Street, Chicago, Illinois, USA

### No ill wind

From Mr Peter Vantage. Sir, your report (August 15) that British Gas was obliged to write to all 2.7m of its shareholders to inform them of a new nomination to its board. May I, on behalf of the envelope industry, suggest that all

public companies adopt similar schemes in their articles of association? Peter Vantage, Melkna Limited, Emekope Brothers, Grange Mills, Weir Road, SW12

### Landlocked

From Mr J.B. Hirst. Sir, "It has long been obvious that fewer people are needed to produce Europe's food. Now it is also clear that far less land needs to be farmed." (FT leader, July 29). In such circumstances, is it

in the national interest for there to be an artificially created shortage of building land? J.B. Hirst, 2 Holly Park, Huby, near Leeds, Yorkshire

### Unprepared for 1992

From Professor Peter Moore. Sir, Mr Peter Kreamer complains that the royal baby was weighed in pounds and ounces (Letters, August 16). Your stock market report quotes Treasury 11% per cent stock standing at 102 2/82. Let

us at least master decimals, Sir, before we attempt metrication. Peter G. Moore, Finchley, London Business School, Sussex Place, Regent's Park NW1

### Batsmen battle on

From Mr J.T. Jennings. Sir, To redress the balance between fast bowlers and batsmen, Mr F. Holmes suggests lengthening cricket pitches to 25 yards and designating the bowler's half a "no ball" area (Letters, August 16).

An alternative solution, and perhaps a cure for some dangerous current practices, is to label as "wide" all balls that pass over the wicket above head height. J.T. Jennings, 37 Albert Embankment, SE1

### Critical paths in conventional defence

From Mr Graham Leman. Sir, Professor Neill (Letters, August 18) has unfortunately missed the main point (Letters, August 10). Weapons as such cannot be either inherently defensive or inherently offensive in character. If each side is equipped with the same weapons - whether tanks or planes - those weapons can be used indifferently either to attack or to defend. If neither side has any tanks, a

man with a rifle is as dangerous as a man in a tank would be. (Some years ago the Tanzanian army, a light infantry force which had to walk everywhere, successfully invaded Uganda and installed a new regime more to Julius Nyerere's taste.) It might be a bit difficult for us and the Russians each to persuade our own soldiers and defence industries of anything as ambitious as Professor

Neill's "no tanks" option. For instance, for the foreseeable future the Russians will continue to administer a huge land empire. They may well think that they cannot do without tanks and armoured infantry, even for internal security purposes only; and our generals would no doubt advise us that we needed these too, to keep the balance. Less ambitious attempts to limit the threat of war posed

by these forces (perhaps by agreeing to limit their logistic capability, under verification) could be quicker and easier to agree. All we need in the short term is some stabilising measure just powerful enough, first, to relieve us of the threat of early decisive results; second, to turn the trends in conventional forces from a vicious into a virtuous spiral. Graham Leman, 11 Shakespeare Road, W3

### 'A company has at least four stakeholder groups'

From Mr Andrew Campbell. Sir, Martin Taylor argues that central management's job is to add value for the shareholders. His implication (Letters, August 1) is that value to shareholders should be the prime objective for all companies. Is a company in business to create wealth for its shareholders - to provide employment for its managers and staff, or to produce outstanding products for its customers? Wealth creation as the prime objective is

not the answer you would receive from any Japanese or European company - nor from Sainsbury's, nor Marks and Spencer, two of Britain's most successful companies. The reason is that a company has at least four stakeholder groups whose loyalty it must retain if it is to prosper: shareholders, employees, customers and suppliers. Each of these groups can help the company succeed by commitment and support - or contribute to the company's failure by leth-

argy and indifference. For many managers this creates a problem of priorities. When there is a conflict between employees and shareholders, for example, which group should management favour? It seems possible to give priority to any one of the four stakeholder groups and still have a viable organisation. Hanson favours shareholders. Sainsbury's, on the other hand, quite explicitly places shareholders last in the ranking of

its stakeholders. (Its fifth and final objective is "to generate sufficient profit to finance continual improvement and growth while providing our shareholders with an excellent return on their investment".) Success comes from adding value to - and therefore retaining - the loyalty of all the stakeholders. Andrew Campbell, Ashridge Strategic Management Centre, 1 Kingsway, W2C

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City demand strips Treasury assets

Ralph Atkins reports on the defection of British economists to the private sector

HUMBLE British Treasury economists, serving Her Majesty Queen Elizabeth in once-grand offices overlooking Whitehall, London, might be forgiven for thinking the grass is greener on the other side.

Across town, in City of London dealing rooms, the economist lives in a world of high-tech and high cheques. There are perks galore: bonuses, expense accounts, cheap mortgages and the chance of glory on television news.

If there is a simple explanation for this wide City/Treasury divide it can be set out ironically, in terms of demand and supply curves: the basic tools of the professional economist.

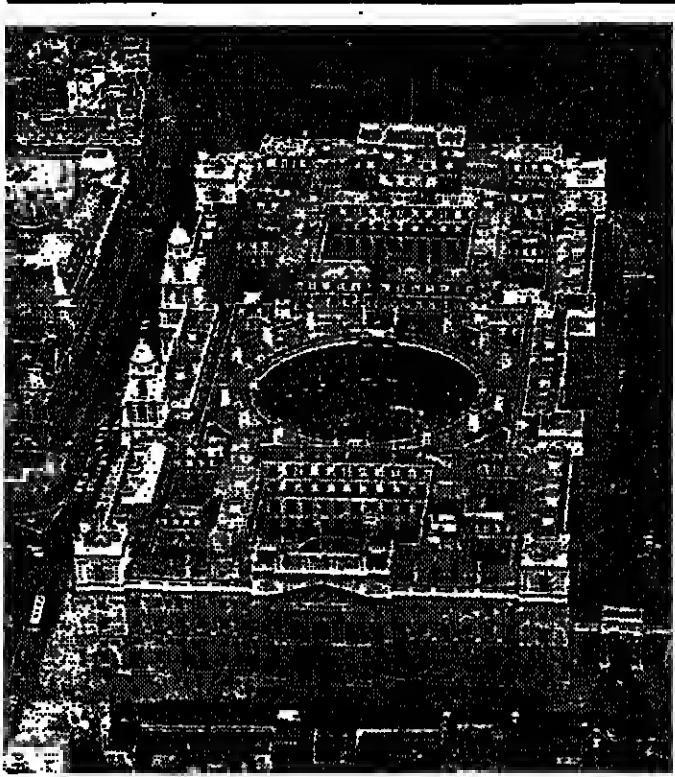
On the wrong side is the Government Economic Service (GES). Competition for a limited supply of good economists led to a doubling in the resignation rate among Treasury economic advisers last year - to nearly 30 per cent.

For the whole GES - which boasts almost 400 staff including 70 in the Treasury - the resignation rate in 1987 was about 10 per cent. Among graduate entrants to the GES there were fewer applicants to be economic assistants in 1987 than in any other year this decade.

The divide was highlighted in June. An article in *FDA News*, the journal of the First Division Association of top civil servants, complained of low morale and high wastage rates.

"Economists feel that their position is being undermined, but are unclear whether it is due to incompetence, poor management or deliberate policy. In such a setting, even conspiracy theorists receive a hearing," wrote Mr Dan Corry, the aggrieved Treasury economist.

The depressing picture begs the question of the quality of economic advice the Government is now receiving. Work is



Left, the British Treasury; above, Mr Nigel Lawson, Chancellor of the Exchequer, who has derided City economists as "teenage scribblers".

being delayed while the reliability of Treasury economic forecasts is being challenged by City analysts.

The Treasury says falling graduate applications have hindered recruitment at this level. The problem seems to be more in retaining the older, more experienced, economic advisers. "If your colleagues are moving off quite often, then you wonder why you are hanging about," said one insider.

Mr Nigel Lawson, Chancellor of the Exchequer, has derided City economists as "teenage scribblers". It would be embarrassing if the age profile of his own team tumbled too far.

On the other side of the demand curve are economists working for big financial insti-

tutions. Salaries at the top are rumored to approach £250,000 (£417,500) even before perks. A competent ex-Treasury 24-year-old could expect to start on £20,000 a year with bonuses and mortgage subsidy.

In contrast, the starting salary for a graduate under 26 years old in the GES based in London will be £10,150 from October.

Economic Advisers, who must have at least five years experience, will have salaries ranging between about £18,500 and £23,500. Additional performance points introduced from October could take the most able, after a period of years, to a maximum of a little above £27,500.

Top City economists are becoming harder to find - and

can almost afford to dictate their own terms and conditions. "If someone is looking for an economist and they need a good one, then they will outbid the market to get him," says Mr Andrew Stewart, senior consultant at HBM Associates, the head-hunting consultancy.

Among the cast-list of leading players at well-known securities houses, there are enough former Treasury economists to form a decent-size dining club.

The membership list would include Mr Steven Bell, 35, and Ms Evelyn Brodie, 50, chief economist and senior UK economist respectively, at Morgan Grenfell. Mr Stephen Hannah, 35, UK economist at County NatWest is ex-Treasury. So too is Mr Simon Briscoe, 29, senior

financial economist at Greenwell Montagu.

At Phillips & Drew, Mr Mark Brown, senior US economist and Mr Chris Johns, senior currency economist, would be eligible for membership. And at Chase Manhattan Securities, Mr Neil MacKinnon, 33, senior economist, gleefully describes himself as a "former teenage scribbler to the Chancellor".

Although the private sector economists appear to be the clear winners, there is a twist to the demand and supply curves. High salaries among City economists reflect fierce competition among a small band of perhaps no more than 200. And there are fears of a possible shake-out in the face of thin turnover in equities and gilt-edged securities compared with the halcyon days before the October stock market crash.

Pressure is intense. Dealers and traders aim to be one step ahead of the market but the economist has to be at least three. Dealers need to know what tomorrow's economic figures will mean for markets; economists have to forecast what next month's statistics will be.

A high profile is essential. Business depends on the quality of information and the client list will be longer if a securities house can boast an economist with "guru" status.

Economists' role in promoting the firm provides some protection. They are regarded almost as a fixed overhead for a market-making operation.

Market forces, however, may find their own solution to the Treasury's problem. It is harder work making a living when the FT-SE 100 share index is no longer climbing ever upwards. Salaries may be trimmed as the market cools and the pressure intensified still further.

Then the path from the Treasury may not seem so attractive.

Hongkong Bank pays a high exit price

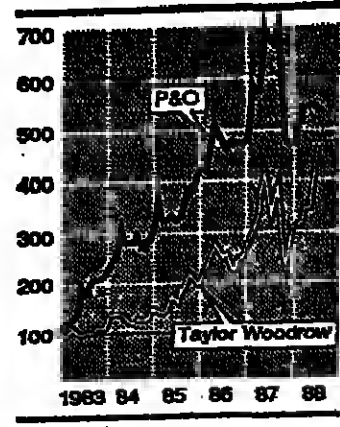
Stale, backward-looking GDP figures so seldom move the market that it was odd to see yesterday's numbers going down so badly. Not only were they well trailed by last week's record industrial and production statistics, but they say nothing about base rates of 11 per cent are doing for demand now. If everybody is this jumpy about higher rates, tomorrow's trade figures could have a rough landing.

Hongkong Bank

There was a time when the shares of the Hongkong and Shanghai Banking Corporation were a blue-chip holding which could be safely tucked away and forgotten. However, over the last decade the shares have underperformed the FT-All Share by some 70 per cent and although it is still considered by many as a proxy for the Hong Kong stock market, Hongkong Bank shares are trading on a prospective multiple of 7 1/2 and yield well over 6 per cent - a discount of close to a third to the local market.

Its dismal rating is partly its own fault. Yesterday's interim figures - showing a 18.6 per cent rise in attributable profits to HK\$1.67bn - give little clue as to how its various businesses, both inside and outside Hong Kong, are doing. As always, shareholders have to trust that the management are continuing to do a good job because they have little means of telling otherwise. However, Hongkong Bank's reluctance to disclose more detail about its performance is not the main reason why its shares are so lowly rated. Its main problem is that in its efforts to diversify it has fallen between two stools. It is neither a highly rated Far Eastern financial institution nor a lowly rated multinational bank, and shareholders may have to continue paying the price for some time for management's eagerness to reduce the dependence on Hong Kong.

It cannot be pure coincidence that Taylor Woodrow should unveil a magnificent set of interim figures, a top management reshuffle and an increase in the share stake of the founder and his wife, only a month after P&O bought a stake in the company. While it would be unfair to suggest that Taylor Woodrow is sacrificing its traditional conservative stance to bolster its short-term performance, P&O's arrival on



the share register has shocked the company into doing something about its lowly stock market rating; and it is not before time.

The company has a well-deserved reputation at the quality end of the sector and 27 years of unbroken profits growth in a highly cyclical property market. Nevertheless, it has probably been slow to unlock the potential of its property base - accounting for two thirds of its assets - and this has undoubtedly attracted P&O. Yesterday's 60 per cent rise in profits was struck without any significant increase in property profits, but this will change in the second half, and the group should make over £100m for the year. Helped by a more sensible approach to financial gearing, TW is intent on making its net assets of close to £5 per share sweat a little harder. However, the one third rise in the share price over the past month indicates that the stock market has finally woken up to TW's potential, and the company cannot expect to rest on one year's sparkling results.

Oil prices

The reason for Shell's notable absence on the list of big oil companies buying up the UK oil independents is now clear. It is not that such takeovers would clash with its corporate style, but simply that on the view of oil prices expounded yesterday the bid sums do not begin to add up. Shell's dismal picture of \$10 to \$20 nominal oil prices for years ahead makes a disturbing contrast both with the bullish views of the US oil majors, and also with the market's tacit belief that prices will rise in the medium term, albeit gradually.

Even if everybody has once again got the oil market badly wrong - and Shell's assumptions of flat demand and plentiful supply are only too plausible - investors need not fear unduly. The prices of BP and Shell are more sensitive to oil prices in the next year or two, and in any case are supported by dividends. While the shares of the independents could come down with a sharp bump, this mechanism would be a change in the attitude of the bidders, not a loss of heart by investors.

Meanwhile, Shell's prospects must have been most unwell come to its Norwegian hosts yesterday, given that the Government had just announced a NKR\$bn donation of taxpayers' money to Statoil, which at present oil prices seems unable to cover its costs.

Mecca found them wanting even so, though there is little surprising in that either. The bidder chose to highlight the fact that first half earnings per share were only 10 per cent ahead of the two year earlier period, arguing that it is misleading to compare the first half of this year with the abnormally depressed first six months of 1987. But if that comparison involves a distortion in favour of Pleasurama, comparing 1988 with 1986 represents things in the opposite direction: true, London casinos were in unusually bad shape in first half 1987, but they were in no less unusually good shape in first half 1986. And in any case, Pleasurama is a substantially different company now than two years ago, when its dependence on the volatile casinos was far greater.

The Pleasurama share price comfortably ignored yesterday's bad news between the two independent parties, in the confident expectation that the real news will come today with the Mecca offer document. Chances are it will not be the last such document from Mecca.

Upbeat A\$5.5bn budget

By Chris Sherwell in Sydney

MR PAUL KEATING, Australia's federal Treasurer, yesterday announced an upbeat budget promising continued strong economic growth, increased investment, lower unemployment and reduced inflation.

The package included a record budget surplus of A\$4.7bn (\$4.4bn) for the year to June 1989, a further reduction in the current account deficit to A\$9.5bn and evidence that the country's external debt was stabilising as a percentage of gross domestic product.

As such, it appeared to confirm Australia's transition from the gloom of 1986, when Mr Keating said it was in danger of becoming a "banana republic", to a boom which leaves the Labor Government

well positioned to fight the next election, due in 1990.

In line with this, he promised income tax cuts to take effect from next July provided a wage-tax trade-off could be negotiated with the union movement. The size of the cuts would depend on what happened to wages in the interim.

The projected budget surplus is equivalent to 1.7 per cent of gross domestic product, and means that some A\$6bn of domestic and foreign debt will be retired and the net public sector borrowing requirement will come down to zero.

GDP growth in real terms is forecast at 3.5 per cent, all of it coming from domestic demand. A surge in business investment is foreshadowed, and unemployment is expected to fall to 7.25 per cent.

The current account deficit is forecast to fall to 3 per cent of GDP from 6 per cent three years ago. But Mr Keating said that, "while the balance of payments deficit is Australia's number one economic problem, inflation remains Australia's number one economic disease."

He predicted that the inflation rate would fall to 4.5 per cent by next June, helped by indirect tax changes, and said that this could fall further under the scheme linking wage increases and tax cuts.

In his speech to parliament, Mr Keating said the nation was emerging from its most severe economic crisis in a generation, and that the economy was being systematically restructured to make it better able to compete internationally. Details, Page 3

Moscow's neighbours grow restless for change

Continued from Page 1

adopt, such reforms as Mr Gorbachev is implementing in the Soviet Union, the pressure for change is coming from outside the ruling Communist parties, with the sole exception of Hungary.

But what must concern the leaderships most of all is that this pressure is taking the form of specific national interests.

Such national interests were never articulated in the past. Differences within and among the allies of the Communist camp were discouraged. Disputes between neighbours were simply not allowed. But this is changing. The advent of Mr Gorbachev has meant that the allies can criticise each other more openly. The problem for Mr Gorbachev and Eastern European leaders, however, is that the criticism is taking on a specific form of political nationalism which moves outside the Communist parties. Poland and Hungary are striking examples of this trend.

While some Solidarity activists believe that Mr Gorbachev promises a degree of hope, the bulk of Polish society sees the world largely through anti-Communist eyes.

During the 1970s, Poland could boast one of the most liberal systems in the bloc while, at the same time, the regime of Mr Edward Giersek engendered national feelings to bolster the popularity of the Polish Communist party. For example, the historic Royal Palace in Warsaw, one of the seats of the Polish kings, was rebuilt as an expression of national identity, and the Polish eagle was once again hung in offices.

Yet such nationalist expressions and rituals remained devoid of political content and could provide no lasting substitute for independent political participation by ordinary Poles. The upshot is that today most people continue to refuse to support a regime which is not of their choice.

However sincere Gen Jaruzelski is about pushing through economic reforms workers reckon that they, and not the party, will have to pay the cost of such reforms in terms of higher prices, an appalling infrastructure, a deteriorating environment and little chance of owning a car or a flat for at least 15 years.

Indeed, the growing feeling - if it is not already too late to begin overhauling the economy radically and rebuilding the infrastructure - is that only by allowing genuine independent political institutions can the country's leaders gain some support for their reforms. The situation in Hungary is

just as complex. The Government there has gone further with a form of "socialist pluralism", but at the same time it is allowing "national interests" to gain greater ground. One reason is that the economy is so bad that nationalism serves as a useful but potentially dangerous way of deflecting discontent from economic ills.

Last weekend clearly demonstrated these sentiments. The Government for the first time commemorated the 69th anniversary of the death of Hungary's first King, St Stephen. He, and particularly the Crown of St Stephen which was finally returned to Hungary in 1978, is hugely symbolic for the present leadership since possession of the Crown confers legitimacy.

The anniversary thus stressed the continuity and legitimacy of the Hungarian state and implicitly of the present Communist leadership.

But it is not only history which the authorities regard as an increasingly important tool for establishing a sense of national identity and diverting attention away from economic hardship. In recent months, growing numbers of Hungarians have protested openly against the planned destruction of ethnic Hungarian villages in Romania.

According to Hungarian experts, the dam will do irreparable damage, not only to the environment but to the natural underground water filtering system. For the moment, the Czechoslovak authorities back the project fully. But the Government, aware of the opposition and the mounting criticism, could well be forced to pull out of the scheme.

If it did, Mr Kuczel, the party leader, would become enormously popular. However, that decision would inevitably mean a victory for national interests.

Such interests have taken a different form in Czechoslovakia. The young people, many of them babies in 1968, who marched last Sunday night on the 20th anniversary of the Prague Spring, used history to stress their sense of identity and political consciousness. Instead of calls for Mr Gorbachev, they chanted the name of Masaryk, the first President of an independent Czechoslovakia.

Since the Communist takeover of the country in 1948, history has been rewritten and distorted many times by successive leaderships. But it is history which is providing the link between the present, younger generation and the democratic traditions of a pre-war independent Czechoslovakia.

GM seeks European leadership

Continued from Page 1

Antwerp assembly works into one plant capable of producing 392,000 cars a year. This week it is introducing a new manning system with three crews working a pattern of two 10-hour shifts a day, six days a week (with a single shift on Saturdays), giving a plant utilisation of 110 hours a week compared with 75-78 hours under conventional labour agreements.

GM claims the Antwerp plant will be the most productive in the European motor industry. "This is the non plus ultra," said Mr Hans Gensert, GM Europe's executive director for manufacturing, "there is no one (in Europe) that can beat Antwerp with this kind of agreement."

Production of the new Vectra/Cavalier begins this week. It will be introduced at the Paris motor show next month, and will be launched in all European markets during the autumn, starting in West Germany and the UK in mid-October.

ber. GM Europe is planning to produce about 350,000 units in 1989, the first full year of production, compared with an output of 265,800 units of the existing Ascona/Cavalier last year.

With this new model we will make a strong drive for market (segment) leadership," said Mr Thomas Mason, GM Europe's vice-president for sales.

The increasingly competitive mid-range segment accounted for 2.7m cars or 22 per cent of the total West European car market last year. GM is aiming to restore its share of the segment to more than 13 per cent from the 9.2 per cent held last year by the ageing Ascona/Cavalier.

"It is a profitable market where all manufacturers are concerned about doing well," said Mr Mason.

GM's existing so-called J-car, badged as the Opel Ascona in continental Europe and the Vauxhall Cavalier in the UK,

was Europe's best-selling car in the intermediate segment for three years in the mid-1980s and was the major factor behind the transformation of the fortunes of Vauxhall, GM's UK subsidiary, which almost doubled its share of the British car market from just over 8 per cent at the beginning of the 1980s to a peak of 16.6 per cent in 1985.

The sector is currently dominated in West Europe by the Ford Sierra, which captured a 13.5 per cent share last year followed by the Renault 21 with 12 per cent and the Citroen BX with 10.1 per cent.

The launch of the new Vectra/Cavalier will further intensify the pressure on Ford, the market segment leader, whose Sierra replacement is thought to be at least two years away and which is already facing added competition this year in the shape of the Peugeot 405, launched in the UK in January, and the new Volkswagen Passat, launched in the spring.

Table with columns for location, temperature, and weather conditions. Includes locations like London, New York, Tokyo, etc.

Poland rejects Walesa talks

Continued from Page 1

friends outside the yard tried to get as close as possible. The three crosses monument and the nearby main gate of the shipyard, which was festooned with Solidarity banners and religious symbols, were cordoned off by the police.

Most inhabitants of Gdansk went about their daily affairs calmly but the main topic of conversation was the strike. There was no evidence of panic buying or hoarding in Gdansk as had been reported from other parts of Poland.

Advertisement for ANZ Australasia Bank. Text in multiple languages: "In jeder Sprache ist ANZ Australiens führende internationale Bank", "किसी भी भाषा में ए एन जैड आस्ट्रेलेशिया का सर्वश्रेष्ठ बैंक है।", "En cualquier idioma, ANZ es el primer banco internacional de Australasia.", "Long olgeta kain tokples ANZ em i nambawan intanasinal benk long Australasia.", "In any language, ANZ is Australasia's leading international bank.", "ANZ has a global network spread over 40 countries and provides a full range of international services based on invaluable first-hand local knowledge. Talk to the bankers who know their country as well as yours. Talk to ANZ."



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# FINANCIAL TIMES COMPANIES & MARKETS

Wednesday August 24 1988

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**INSIDE**

**A test for Brazil's privatisation plans**

The Brazilian Government has said even state-owned companies since June 1987 and has plans to sell a further 18 next year. But its energetic privatisation policy will be put fully to the test today when Caralva Metals, the copper smelter with borrowings of about \$250m, is put up for sale by auction. "If we can privatise Caralva, we can privatise almost anything," one official said. Page 18

**GM polishes up its marquee**

General Motors of the US has powered its way to a dramatic recovery in Western Europe in the last two years, although losing some market share. It is looking to the launch today of the Opel Vectra/Vauxhall Cavalier, its new mid-range model, to stop that decline and seal its position alongside Europe's big six volume car makers. Page 18

**Statoll makes cash appeal**

Statoll, Norway's state oil company, has called for a cash injection of NOK3bn (\$429m) to allow it to sustain current operations and to raise its capital ratio, which has plunged to 10 per cent due to lower oil prices and budget problems with the Mongstad refinery project. Page 17

**Australian coal on tenterhooks**

The beleaguered Australian coal industry is waiting anxiously for two key decisions in the next few weeks. It hopes to bring some sorely needed good news. The outcome of protracted negotiations on steaming-coal contracts with Japanese utilities could lead to a jump in prices after a long period of weakness, and a ruling is to be given on a difficult and costly labour dispute concerning more flexible working practices. Page 32

**NEL powers its way ahead**

Northern Engineering Industries of the UK is to increase its dividend for the first time in five years after announcing a 30 per cent advance in first-half pre-tax profits to £16.5m (\$31m). The power stations and metalworks, including supplier saw its order intake increase 13 per cent to £420m but lower turnover, falling to £325.4m from £385.4m, reflected lower completions of major contracts. Page 22

**Raised profile for Hüls**

Despite being West Germany's fifth biggest chemical company, Hüls is relatively anonymous both at home and abroad. To raise its profile, the company has bought the chemicals and plastics operations of Dynamit Nobel of West Germany, has entered a joint venture with Daicel of Japan and plans various acquisitions in North America. Page 17

## Collapse of the Hunt empire

Janet Bush on the legal battles which face the prominent Texan family

The Hunt family of Dallas, Texas, once among the richest and most powerful dynasties in America, has long possessed all the hallmarks of soap opera, yet its story outstrips even the most extravagant of the genre.

There was bigamy, intermarriage rivalries and wealth beyond the wildest dreams. There was also a potent mix of right-wing politics and more than a touch of religious eccentricity. Finally, above all, there was the fall from grace.

A Federal jury ruling in Manhattan last Saturday was the latest, and possibly most deadly, stage in the erosion of an empire.

Based on evidence collected in the US and in leading European cities, the jury found three of the most prominent Hunt brothers guilty of the first marriage of the legendary Texas man, Mr H.L. Hunt - had committed fraud and violated commodities and anti-trust laws.

The jury concluded that the brothers had conspired to corner the world silver market between late 1979 and early 1980 with the help of prominent businessmen close to the Saudi Arabian royal family. Also found guilty on Saturday were Mr Mahmood Fustok, brother-in-law of Saudi Arabia's crown prince, and International Metals Investment Co, a Bermuda-based company trading in silver futures, owned by Bunker and Herbert Hunt and two Arab sheikhs.

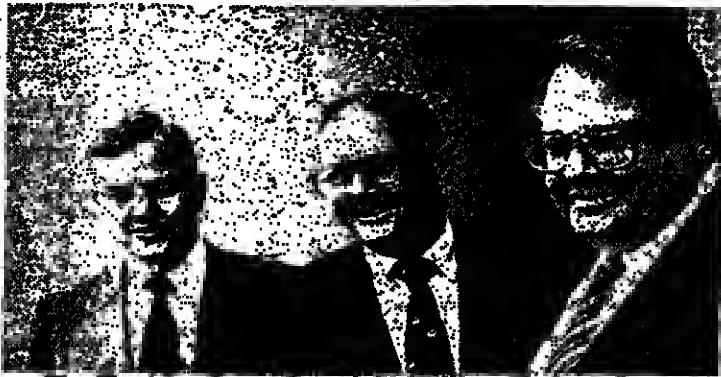
Mr Nelson Bunker Hunt, considered the richest man in the world in the 1980s with a fortune estimated at \$16bn, and Mr William Herbert Hunt, his more down-home younger brother who insists on mowing his own lawn, were also found guilty of violating civil sections of the racketeering law. Mr Lamar Hunt, who was always more interested in professional sport and is the owner of the Kansas City Chiefs football team, was not charged with racketeering.

Saturday's judgement was the first time the Hunts' liability has been established for the extraordinary events in the silver market when the price of the metal rose from \$9 to \$50 an ounce and then fell all the way back down again in a few months.

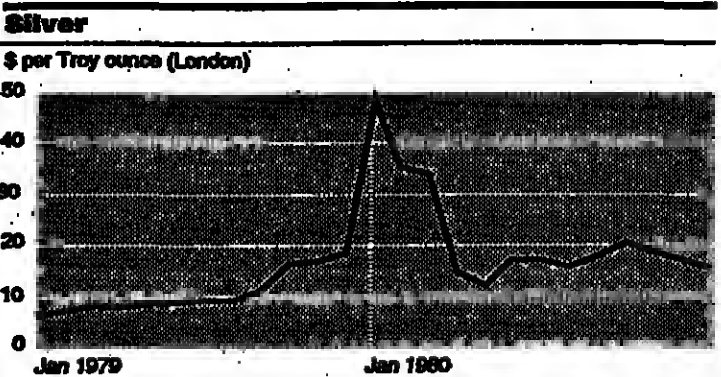
The charges are the first of several major court cases which will attempt to win damages for investors who claim losses as a result of the Hunt brothers' manipulation of the market.

The award of hefty damages of more than \$130m to Minpeco, a metals marketing arm of the Persian Government, sets a clear precedent for payments to other investors.

Mr Herbert Deutsch of Deutsch & Frey, the New York law firm, will prosecute two major class action suits against the Hunts and their co-defendants on behalf of about 17,000 investors identified as being active in the silver



The Hunt brothers: (from left) William Herbert, Lamar and Nelson Bunker leaving a Manhattan court last week



market during that period.

Mr Deutsch hopes the cases, which will be based on the same evidence used in the Minpeco case, will be heard in the late autumn. These suits claim \$500m in damages and widen the net. Mr Deutsch has named various brokers which, he believes, evidence will show financed the silver market conspiracy and took an active part in it. They are Merrill Lynch & Co, Prudential Bache Securities Inc, ACLI International Commodity Services Inc, Continental Commodity Services Inc and Continental Grain Co.

After Saturday's ruling, Mr Deutsch believes he has a very strong case. "The Hunts can no longer chant their little mantra about not influencing the silver market. They now have to stand naked before the world as having conspired together," he said.

He charges that the brothers had endangered the financial fabric of the US as well as markets in London and Switzerland.

The sharp movements in the silver price in late 1979 and early 1980 was not just a simple question of volatility. It was of grave concern to the US authorities, not least Mr Paul Volcker, then chairman of the Federal Reserve Board. He was concerned that so much of the world's silver bullion had fallen into the hands of a single group of people, rumoured to be acting together.

Harry Hurt III, author of Texas Rich, the definitive biography of the Hunt family, believes the ruling in Manhattan has opened the door to other law suits which will cost the Hunts, who were estimated to have lost more than \$2bn from their silver play, a great deal of money and lead to a haemorrhaging of the empire.

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**KEY DATES**

- November 1974: H.L. Hunt, founder of the Hunt business empire, dies, aged 85.
- December 1979: Hunt family and Arab partners amass close to 200m ounces of silver, worth an estimated \$5.5bn.
- January 1980: silver prices hit a peak of just over \$50/oz.
- March 1980: prices plummet.
- April 1980: Hunts say they lost up to \$1bn on silver speculation.
- March 1986: Hunt International Resources files for bankruptcy.
- August 1986: Placid Oil files for bankruptcy.
- 1986-1987: various family trusts file for bankruptcy.
- July 1988: Hunts agree to give creditor banks 50 per cent stake in Fenrod Drilling.
- August 1988: Hunts ordered to pay \$130m damages to Minpeco.

## Rhône-Poulenc pays £30m for ICI subsidiary

By Peter Marsh in London and George Graham in Paris

IMPERIAL Chemical Industries, Britain's biggest chemicals company, is to sell its European silicones business to Rhône-Poulenc, the state-owned French group.

The acquisition by Rhône-Poulenc, which is thought to have cost it less than £30m (\$50.4m), will strengthen the French company's already strong position in the £500m-a-year West European market for silicones, which are used in products such as emulsions, greases and sealants.

ICI said it had sold the business as part of its policy of leaving commercial areas where it does not have a leading market share. ICI's sales of silicones accounts for less than 5 per cent of the European market.

Other European leaders in silicones include Dow Chemical of the US and a joint venture between General Electric and Union Carbide, also of the US.

The deal between ICI and Rhône-Poulenc will mainly involve an ICI silicone plant at Ardeer, Scotland, output from which will be transferred to the French company. The 90 ICI employees concerned with silicone production at this site will remain on the company's payroll and in their present jobs for up to two years, while Rhône-Poulenc assumes responsibility for sales.

Rhône-Poulenc will also take over ICI's current sales support operations for silicones. These activities, based in Leatherhead, Surrey, and Everberg, Belgium, employ about 25 people.

The future for the ICI employees concerned with silicone manufacturing at Ardeer - a large ICI site which employs a total of about 2,000 people in various areas of industrial chemicals - will be reviewed at a later stage.

At this point Rhône-Poulenc could decide to integrate the manufacturing of silicone at Ardeer with other silicone production operations in the rest of the French group.

Rhône-Poulenc has expanded rapidly in recent years in silicones, doubling output of certain product lines at its Saint Fons plant in France and bringing on stream its first North American sealants plant at Lakewood, New Jersey, last year.

Rhône-Poulenc said yesterday that the ICI division would reinforce its 1,500-strong silicone product list with specialties such as anti-foam and paper treatment silicones, besides adding to its geographic range.

## Hongkong Bank lifts payout after 19% rise

By Michael Murray in Hong Kong

HONGKONG and Shanghai Banking Corporation, the colony's biggest bank which last year acquired 14.9 per cent of Midland Bank of the UK, yesterday pushed up its interim dividend following strong first-half profits.

After tax and transfers to inner reserves, net profits for the first half of 1988 rose to HK\$1.67bn (US\$214.6m), an increase of 18.6 per cent over the comparable 1987 period.

An interim dividend of 13 cents per share has been declared, compared with an adjusted 11 cents last year. The directors expect to pay at least 39 cents in total - an effective increase of 13 per cent over 1987.

The results were at the top end of stock market expectations and analysts said they underlined the solid performances being seen from the bank's various divisions around the world.

In particular, they noted the return to profitability of the Marine Midland Bank in the US, which became a wholly owned subsidiary of the HongkongBank in September last year.

The six-month period also saw the Midland Bank, the UK clearer, make its first significant contribution to the group.

Mr William Purves, HongkongBank chairman, said the partnership with the Midland Bank, which recently announced improved results, was already bringing benefits to both parties.

He added that the transfer of subsidiaries between the two banks would continue in the coming months, and that by the end of the year HongkongBank would have transferred, sold or closed its operations in continental Europe.

According to Mr Purves, the Hongkong Bank of Canada produced an encouraging first-half performance, and in the Middle East results were mixed but showed some improvement.

Within Hong Kong, the banking sector enjoyed steady growth in profits helped by strong loan demand. Last week, Hang Seng Bank, HongkongBank's 61 per cent owned subsidiary, reported a 17 per cent increase in profits for the first half.

## Cambridge Electronic in US deal

By Andrew Hill in London

CAMBRIDGE Electronic Industries, which was floated off by Philips, the Dutch electronics and electronics group, in 1981, has returned to its parent to buy two US electronic component businesses for a total of about \$34m in cash and shares.

The manufacturer of electronic components and printed circuit boards is also negotiating the \$9m (\$15.1m) cash purchase of two European component companies from an unnamed seller, thought to be Philips.

Mr John Jackson, chairman of the UK group and a non-executive director of Philips, said CEI no longer wished to be dependent on the UK market.

CEI is acquiring the Diallight division and the switch and panel operations of Philips' Mecop/Cen-

tralab division for a premium of about \$2m over net asset value. The move should increase CEI's annual sales in the US from about \$25m to \$100m - just under 30 per cent of the enlarged group's annual turnover - and give CEI a sales base in the Pacific basin, where it plans to expand further.

To fund the latest acquisitions, CEI is placing 3.87m new ordinary shares, representing about 9 per cent of CEI's enlarged capital, with Philips' US arm. The balance of some \$36m will be paid in cash, pushing up CEI's negligible premium to about 50 per cent.

CEI plans to offset this by relocating some of the US companies' plant from expensive sites, reducing costs and instituting other measures to recover more than \$15m.

The companies, which manufacture electronic switches, key-boards and display panels, made \$3.69m before tax on sales of \$79.5m in the year to December 31, but profit margins have been declining for the last five years. CEI said existing management was unlikely to be replaced.

Earlier this month, CEI announced a \$4.7m agreed bid for InfaRed Associates, a US-based maker of infra-red detectors which is quoted on the Unlisted Securities Market in the UK.

Yesterday, the group also reported a 18 per cent increase in interim pre-tax profits to \$6.61m in the six months to June 30.

Shares in CEI fell 14p to 246p, having risen in advance of the interim results announcement.

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## Kelly to resign as Beatrice chairman

By Deborah Hargreaves in Chicago

MR DONALD KELLY, the flamboyant chairman of Beatrice, the diversified food concern, is to resign from the company he took private in one of the largest leveraged buyouts in US corporate history two years ago.

Mr Kelly, aged 65, will remain a "substantial" investor in the company and will continue to sit on the Beatrice board after his resignation on October 1. He will hand over the reins to Mr Fred Reutemacher, president and chief executive officer.

Mr Kelly's decision comes as Beatrice shifts its focus from being a holding concern to a consumer foods operating company. In a filing made to the Securities and Exchange Commission last month, Beatrice said it had terminated discussions on the sale of its leading operating companies and on finding a buyer for the whole firm.

A company official said: "Now that we've settled on being primarily an operating company, it is not an area of particular interest to Don as he feels

his role is not as crucial as it was before."

Since Mr Kelly took Beatrice private in a \$6.2bn buyout - with help from Kohlberg Kravis Roberts, the New York investment firm - in 1986, he has broken up the company's food divisions and sold off more than \$7bn in assets.

The company's most recent sales include its Tropicana Products division of fruit juices for \$1.2bn and EMI Holdings, a mix of non-food and food specialty companies, for \$600m.

Known for rebalancing his reputation for dealmaking in the food industry, Mr Kelly is unlikely to be considering a quiet retirement. He is rumoured to be on the lookout for another smaller acquisition, but the company says it knows of no further plans of his.

Mr Kelly has been linked indirectly with Beatrice and its predecessors since the 1950s. He was heading Esmark, a company which made Swift buses, peanut butter and Playtex underwear, when Beatrice took it over in

1964. He resigned to form his own company.

A year later, he teamed up with former Esmark executives, including Mr Reutemacher, to put together a bid for Beatrice, which had been crippled by the departure of many of its top managers.

Mr Reutemacher will use his strong operating experience to run the rump of Beatrice food concerns, which include tomato sauce products, popcorn, turkeys and Country Line, one of the country's largest cheese producers. The company says it plans no significant changes as a result of Mr Kelly's departure.

Beatrice's SEC filing said the company planned to explore and pursue various restructuring alternatives, which might call for the divestment of various other assets from time to time.

Beatrice's smaller divisions - Southern Baking, International Jensen, an audio equipment firm, and Rusty Jones, an auto rust-proofing and soundproofing division - are likely candidates for disposal in any restructuring.

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**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FR)			
Deutsche Tel.	170.5	+ 5.5	SEB	34.8	+ 1.6
Mar. B.	189	+ 4.8	Elf	407	+ 10
Alcatel	157	+ 9	Elf	407	+ 10
Massmann	170.5	+ 3.2	Elf	407	+ 10
Kaibel	282.5	+ 5.1	Elf	407	+ 10
Peiper	282.5	+ 5.1	Elf	407	+ 10
NEW YORK (SP)		TORONTO (CAN)			
Amey	18 1/2	+ 3/4	Alcan	1400	+ 100
Dow	42 1/2	+ 1 1/2	Alcan	1400	+ 100
Exxon	12 1/2	+ 1/4	Alcan	1400	+ 100
Int'l	38	+ 1/2	Alcan	1400	+ 100
Phillips	33 1/2	+ 1/4	Alcan	1400	+ 100
Standard Oil	33 1/2	+ 1/4	Alcan	1400	+ 100
Union Carbide	33 1/2	+ 1/4	Alcan	1400	+ 100
Amstar	33 1/2	+ 1/4	Alcan	1400	+ 100
Amstar	33 1/2	+ 1/4	Alcan	1400	+ 100
Amstar	33 1/2	+ 1/4	Alcan	1400	+ 100
LONDON (Pence)		D. Lends			
De La Rue	497	+ 15	Fluors	288	- 7
Eng. Data City	477	+ 18	Gaycraft	411	- 8
Int'l Clr.	335	+ 9	Holmes Marichant	247	- 13
Hewlett Packard	349	+ 10	Lloyds	300	- 8
Taylor Wood	263	+ 9	Morland	846	- 15
Shell	315	- 4	Northwest	338	- 7
Abbey Life	315	- 4	Speed-Chem.	371	- 7
Cartick	336	- 6			

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INTERNATIONAL COMPANIES AND FINANCE

# Deere maintains profits recovery

By Martin Stanbridge in New York

THE RECOVERY at Deere, the world's largest manufacturer of farm equipment which also produces construction, forestry and mining machinery, continued in its third quarter. Yesterday the Illinois-based group reported a rise in net profits for the three months, up from \$25.5m or 38 cents in the same period last year. Sales were \$193m ahead at \$1.39bn.

The improvement reflects the slow resurgence in the US of the farm-equipment industry from the ravages of a decade-long recession.

The group said the increase in profitability was due primarily to higher sales and production volumes, some improvement in the price of its products and greater efficiency

in its worldwide operations. The result was also substantially better because of a strike in the year-ago quarter. However, the company added that "higher prices of some raw materials are partly offsetting these improvements."

Looking to the final quarter, it said overall production was scheduled to be 9 per cent above the previous fourth quarter.

North American and overseas production of agricultural equipment would increase, while output of lawn and grounds care equipment \$131.66m. Sales advanced to \$3.85bn from \$3.82bn.

Investors reacted favourably to the result and in early trading yesterday Deere's shares rose \$1 to \$42 1/2.

# Tootsie spends \$65m for Charms

By Deborah Hargreaves in Chicago

TOOTSIE Roll Industries, the Chicago-based maker of the infamous Tootsie Roll, one of the best-known sweets in the US, plans to add more bite to its chew with its planned purchase of New Jersey Bubble-gum maker, Charms.

Tootsie, which has built its fortune on the Tootsie Roll, a chocolate-flavoured chewy toffee, will merge with privately owned Charms by September. Charms is best known for its Blow Pop (bubble-gum-centred sweets with a hard toffee exterior), which should appeal to three to 19-year olds - Tootsie's core customers.

Tootsie, which is set on a major expansion drive, says the deal to buy Charms, for \$65m in cash, will extend its market share into bubble gum and broaden its scope for growth.

"We are a very famous company," declares Ms Ellen Gordon, Tootsie's president. "Ask any American what a Tootsie Roll is and they will smile." That is, if they're not too busy chewing.

The low-priced toffee roll designed "to appeal to the kid in all of us," racked up sales of some \$14m for Tootsie last year on profits of \$14.5m. The confection has not changed since it was produced in New York in 1896 by Leo Hirschfeld, an Austrian immigrant, who named the roll after his daughter, Tootsie.

But Tootsie Roll has tried to hook into the adult market with its acquisition three years ago of Cella Confection, which manufactures a more sophisticated chocolate-covered cherry product.

Tootsie is still run as a "Mom and Pop" operation, with a husband and wife team in the two top slots. It is one of few confectionary companies with its own sugar refinery and also runs its own advertising agency and trucking company.

The 50-year old company has been looking around for an acquisition for some time. "We've just become very aggressive," says Ms Gordon, who does not rule out another bite at an acquisition in the future.

# GM in top gear for European challenge

Kevin Done on the US car maker's plans for the new Opel Vectra/Vauxhall Cavalier

General Motors of the US, the world's largest car maker, has powered its way to a dramatic financial recovery in West Europe in the past two years. It has sacrificed some market share in the process, however, and it is looking to the launch of its new mid-range car, the Opel Vectra/Vauxhall Cavalier which it unveils today, to arrest the decline and secure its place among the big six volume car makers in West Europe.

GM's volume sales in West Europe, under the Opel badge in continental Europe and under Vauxhall in the UK, were at a record level in the first six months of the year at 718,500, but they have still failed to keep pace with the buoyant European car markets.

Hampered by lack of capacity for some of its products, not least the small Opel Corsa/Vauxhall Nova produced in Spain, and by the aging of its present mid-range car, the Opel Ascona/Vauxhall Cavalier launched in 1981, the Opel/Vauxhall share of the West European car market fell to 10.6 per cent last year from 10.9 per cent in 1986.

Its volume sales grew by 2.7 per cent, compared with a 6.3 per cent growth in the market.

In the first six months of this year it again lost some ground in terms of volume to the European market leaders, particularly

	Sales Jan-Jun '88	Share (%)	Sales Jan-Jun '87	Share (%)	YTD Increase/decrease (%)
Total market	6,842,000	100.0	6,516,000	100.0	+5.1
Fiat	1,067,000	15.6	987,000	15.2	+8.0
Volkswagen	998,000	14.6	986,000	15.1	+2.9
Peugeot	809,000	11.8	771,000	11.8	+4.8
Ford	777,000	11.4	771,000	11.8	+0.8
GM (Opel/Vauxhall)	718,500	10.5	705,000	10.8	+2.4
Renault	688,000	10.1	674,000	10.4	+2.1

† Includes Audi and Seat. \* Includes Citroen

Source: Industry estimates.

lary Fiat of Italy and Peugeot of France, but also to West Germany's Volkswagen.

The new Vectra/Cavalier is particularly crucial to Vauxhall's fortunes in the UK. The UK, with 104,000 units, and West Germany, with 61,000 units, last year accounted for 70 per cent of GM's total European sales of the existing mid-range Cavalier/Ascona.

Especially in those markets, the new Vectra/Cavalier has a big role to play as it replaces a model which was Europe's best-selling mid-range car in 1982, 1984 and 1985.

As the Ascona/Cavalier has aged, its European sales have gradually fallen from a peak of 367,722 units in 1982 and 355,250 in 1985 to 238,500 last year.

It was the Cavalier's high level of acceptance in the UK fleet market which paved the way for it to take over from the Ford Corsia and the initially poorly received Ford Sierra as

the best-selling mid-range car in the UK.

In 1984 and 1985 it captured more than 26 per cent of its segment in the UK market, selling more than 130,000 each year, and was only beaten into second place overall by the smaller Ford Escort.

Vauxhall is facing a much tougher market in this segment than at the beginning of the decade, when there was a paucity of new products. It is still aiming to regain close to a quarter of that segment, however, with sales of 130,000 forecast for 1988 in a segment expected to total around 500,000 in the UK.

The conspicuous success of the present Cavalier, which helped to take Vauxhall's overall share of the UK market to more than 16 per cent in 1984 and 1985 from only 8.2 per cent in 1980, has persuaded GM to keep the Cavalier name for the new range in the UK, while in the rest of Europe it has opted

to change to Vectra from the present Ascona badge.

The new Cavalier/Vectra is being launched by GM in both saloon and hatchback versions with a choice of petrol engines from 1.4 litres to 1.6, 1.8 and 2.0 litres, as well as a top of the line high performance model, the Vectra 2000/Cavalier GSI 2000 with a 16-valve DOHC engine, and the possibility of four-wheel drive. The four-wheel-drive system has been developed in co-operation with Steyr-Daimler-Puch.

There will also be a 1.7 litre diesel engine version.

GM aims to meet almost all its UK demand for the new Vectra/Cavalier from its Luton assembly plant, where two years ago it installed a \$90m (\$151.2m) paintshop and has spent a further \$20m on plant and equipment.

Mr Louis Hughes, GM Europe's vice-president for finance, says Luton is the low-

est cost location of the three assembly plants - Luton in the UK, Antwerp in Belgium and Rüsselsheim in West Germany - where the new Vectra/Cavalier will be produced, due to its lower labour costs.

In the past two years GM has managed to achieve a massive financial recovery in West Europe, achieving net profits last year of \$1.25bn after seven years of accumulated losses of \$2.25bn and a tiny net profit in only one year, 1986.

As part of the transformation, Vauxhall last year turned in a net profit of \$21m, after a net loss of \$51.7m in 1986. It was the first profit since 1978, and only the fourth time the company had avoided loss in the past 30 years.

Mr Hughes says the company is on its way this year to equalling last year's record profits, and is clearly hoping that the Vectra/Cavalier launch will sustain the financial recovery.

It is being launched into a fiercely competitive market, however, and there have already been warnings that its arrival in the European market, and particularly in the UK market, could lead to a renewed bout of "disorderly marketing" as producers use incentives and discounting to hold on to market share.

For one, it will not easily surrender the segment market leadership, which its Sierra has won in Europe.

# Apple decentralises into four divisions

By Roderick Oram in New York

APPLE COMPUTER has decentralised its operations into four autonomous divisions so the company can better handle its rapid growth.

Mr John Sculley, who will remain chairman and chief executive, is aiming for sales of some \$10bn by the early 1990s, compared with \$2.67bn last year and analysts' estimates of around \$4bn this year.

Decision-making was centralised under Mr Sculley when he became chief executive in 1985 on the departure of Mr Steven Jobs, one of Apple's co-founders.

That structure was considered appropriate at the time because the personal computer company was in disarray.

However, Apple's subsequent recovery and rapid growth in sales warrant a more flexible approach, the company said.

The reorganisation is similar to the one launched by International Business Machines, the industry leader, in February.

Senior management gave the heads of new divisions a great deal of autonomy by IBM standards to try to increase their responsiveness to trends in technology and markets.

The first of Apple's four new

divisions is Apple Products, responsible for developing, manufacturing and marketing products.

Its president is Mr Jean-Louis Gassé, former senior vice-president for research, development and marketing.

Apple USA will handle US sales, service and support, marketing to corporate customers and the company's own internal information systems.

Its president, Mr Allan Loren, who joined the company only a year ago from CIGNA, the US insurance group, will have the key task of broadening the appeal of Apple's products to corporate customers.

Apple Education and Pacific, under Mr Delbert Yocum, former group chief executive officer, will cover sales and marketing to educational institutions and sales to all types of users in the Pacific.

Although his duties have narrowed, he retains responsibility for the education market which has been Apple's mainstay.

Apple Europe, under Mr Michael Spindler, former European senior vice-president, will take on European sales, marketing and support.

# Management to buy Lear Siegler unit for \$500m

By Our New York Staff

THE MANAGEMENT of Lear Siegler Seating, the Michigan-based car and lorry seat making subsidiary of Lear Siegler Holdings, the US conglomerate, is to buy out the outfit for \$500m.

The announcement was made jointly with Forstmann Little, the leveraged buyout specialist which put the deal together, and Kidder Peabody, the investment banking group which is joining the management team and financing the deal.

Mr Kenneth Way, Lear Siegler Seating vice-president, who will be the new company's chairman, said the deal would provide capital to invest in

new plants and develop new products.

"Acquisitions that complement the company's existing... business will also be part of our long-term strategic plan," he added.

Lear Siegler Holdings went private in a \$2.1bn leveraged buyout which was put together by Forstmann Little early last year.

Kidder said it had committed debt and equity financing to the unit's management group while Manufacturers Hanover, the big US banking group, had committed to provide senior loan facilities.

# CIGNA sells arm for \$500m

By Our New York Staff

CIGNA, a leading shareholder-owned US insurer, has sold its Horace Mann insurance division for \$500m cash to complete the refocusing of its efforts on corporate rather than individual policy holders.

The purchaser of the Illinois-based subsidiary is a new company formed by Gibbons, Green, van Amerongen, a New York management buyout specialist. Shareholders in the new venture include Mr Paul Kardos, Mann's president, and other senior executives.

CIGNA put Horace Mann and its Individual Insurance Products division on the block last August as part of a strategic switch to corporate custom-

ers. It has retained, however, a small property-casualty business for individual clients within its Connecticut General operations.

InterContinental Life, a New Jersey-based insurer, earlier agreed in principle to buy the latter operation for \$140m. The sale of Horace Mann, however, has proceeded more slowly, partly because the insurance industry had a large number of operations for sale at the time of last October's stock market crash. The volume and value of insurance takeovers has since recovered.

CIGNA "seems to have got a fair price of about one-and-a-half times book value" for Horace Mann, said Mr James Hoffer,

an analyst with Prudential-Bache in New York.

Horace Mann, founded in 1945 and named after a US public education pioneer, sells personal life, car and home-owners' insurance to individuals and groups, particularly those involved in education. It has assets of about \$200m, revenues last year of \$720m and had a book value of \$600m on June 30.

Gibbons, Green, which made an abortive attempt at a management buyout last year at Argonaut, a West Coast insurer, has completed 26 buy-outs in its 19 years of operations. The Horace Mann deal was undertaken by its Los Angeles office.

New Issue All these securities having been sold, this announcement appears as a matter of record only. July, 1988

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In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from August 24, 1988 to February 24, 1989 the Notes will carry an Interest Rate of 9 3/4% p.a. and the Coupon Rate will be U.S.\$10,000 will be U.S.\$467.50 and for U.S.\$100,000 will be U.S.\$4,675.00.

August 24, 1988, London  
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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Australia relaxes banking regulations

THE AUSTRALIAN Government, in a move long sought by the financial sector, has announced a dual reform to the regulations affecting the country's banks.

and said they were "sweeping away the last significant elements of unnecessary regulation in the financial arena."

He said they would enhance the efficiency of the banks, remove distortions in the allocation of financial resources to particular sectors of the economy, and exert downward pressure on interest rates.

The change to the Statutory Reserve Deposits system means trading banks will no longer have to maintain 7 per cent of their Australian dollar deposits with the Reserve Bank, where they receive only 5 per cent interest.

Brazilian smelter on the auction block

By John Barham in Sao Paulo

PRIVATISATION is rapidly becoming a buzz word among Brazilian bankers.

The most immediate privatisation target for the Government is the steel industry, which is to be sold in three stages.

Now, 14 years and \$1.5bn of taxpayers' money later, the Government is seeking to put Carajás back into the private sector.

The task will not be easy. As one government official said recently: "Few state companies approach the folly of Carajás. If we can privatise Carajás, we can privatise almost anything."

Among the 26 state companies to be sold between now and the end of next year are a selection of steel mills, three railway operations, a petrochemical company, a computer company, fertiliser plants and a fuel distribution network.

The private sector, he says, has little debt, it exports, it generates profits and is liquid. In contrast the public sector is all but insolvent, staggering under the weight of some \$170bn in domestic and external debt.

Yet businessmen are suspicious. Government claims about the attractions of state-owned companies have raised many local eyebrows.

And some politicians are actively obstructing the privatisation programme. In Brazil, state companies have long been a vital source of political influence.

The Government turned ECNZ into a corporation last year, valuing its assets at NZ\$6.3bn. The Government wants repayment for the assets within three years.

ECNZ, which generates nearly all New Zealand's power, expects to repay the Government NZ\$1.4bn in the current fiscal year. It plans eventually to issue 10- and even 20-year paper.

Dollar issues rise after encouraging US data

By Our Euromarkets Staff

BETTER THAN expected US inflation data for July sent a modest wave of relief through the dollar bond markets.

While the news proved mostly beneficial for long-dated dollar paper, short-term rates, which are the base of the Eurobond market, were up about 1/2 points.

The US inflation data aided D-Mark issues, with domestic Bunds paring the day's losses to 16 basis points at the long end.

The failure of the Bundesbank to raise its key repo-rate agreement rate, as many had expected, also helped sentiment.

But it was the strength of the dollar - which held steady in the face of more currency sales by the Federal Reserve and European central banks - that prompted the launch of \$500m worth of new paper yesterday.

The Bank of Japan remained conspicuously absent from international auctions today, as it has for the past few weeks, leaving Japanese investors increasingly confident that there is little currency risk to be had in dollars.

Indeed, dealers said that Japanese enthusiasm for dollar paper has pulled spreads of issues from Japanese corporates to some of their tightest levels ever.

Two major Japanese banks tapped the market via overseas subsidiaries, raising 4-year funds on virtually identical terms.

IBJ Finance Co. NV issued a \$300m 4-year issue with a coupon of 9% per cent and priced at 101.45 to yield 53 basis points over Treasuries.

Dealers said the proceeds were swapped into floating-rate dollars. The deal is the largest outstanding issue for IBJ and

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Reserve Bank revises capital rules

By Chris Sherwell in Sydney

THE RESERVE Bank of Australia, the country's central bank, yesterday issued new guidelines for the risk-based measurement of the capital adequacy of Australian banks.

But "special features of Australian banking" have also been taken into account.

In particular there are some changes to the proposals first put up in a Reserve Bank discussion paper in January.

As expected the Reserve Bank, in replacing its existing requirement that banks maintain a certain ratio of capital to total assets, has stood by the minimum capital standards

agreed by the Basel group. Thus, each Australian bank will be expected to have a ratio of capital to risk-weighted assets of not less than 8 per cent, with at least 4 per cent in "core capital."

Core capital, also known as Tier 1 capital, includes paid-up shares, general reserves, retained earnings and non-cumulative irredeemable preference shares, and is as originally defined.

But the remaining supplementary or Tier 2 capital, which includes asset revaluation reserves, convertible notes and perpetual subordinated debt, has been expanded to include redeemable preference shares and term subordinated debt. This latter category of capital, however, is not to exceed 50 per cent of core capital.

As for the weightings accorded to different assets, the Reserve Bank has retained three broad types of credit exposure - to governments, banks and all others - and five categories of risk weights - zero, 10, 20, 50 and 100 per cent.

Similarly, off-balance sheet transactions are still to be converted to balance sheet equivalents, and there are still four categories of equivalents - 100, 50, 20 and zero per cent.

However, the Reserve Bank has made certain key adjustments to its original proposals. In particular:

● Claims on governments, government entities and banks incorporated in OECD countries are to have the same weight as claims on similar domestic bodies.

● Claims on banks incorporated in Australia and on banks incorporated in OECD countries will now have a single weight of 20 per cent, whether the claims have a maturity of up to one year or beyond one year.

● The Bank says these standards can be extended on a case-by-case basis within the international standing and the prudential supervisory regime of the parent country. An obvious example would be Singapore.

● Claims on borrowers other than governments or banks, which are guaranteed by a government or bank, are generally to carry the weight appropriate for the guarantor.

● The Reserve Bank has also simplified the weights allocated to claims on governments. And it has extended the 50 per cent weight for loans fully secured by mortgages on residential housing, so that it now applies to loans for rental housing as well as owner occupied housing.

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Johnnies to lift payout

By Jim Jones in Johannesburg

STRONG PROFITS are reported by Johannesburg Consolidated Investment Company for the year to June and the group plans to lift its dividend from R15 a share to R17.50.

Earnings from gold, platinum and diamond investments were sharply higher, although the improvement was partially offset by greater expenditure on exploration and lower fee income from special dividends managed by the mining house.

Investment income was enhanced by special dividends distributed by the Randfontein Estates gold mine and Rustenburg Platinum and increased to R271.7m (\$102.7m) from the previous year's R151.5m.

Overall the group's pre-tax profit rose to R339.4m from R332.8m. After reduced tax, net profits increased to R325.7m from R274.2m to leave per share earnings standing at R44, against R36 a year earlier.

Mr Vaughan Bray, a director, says the outlook for the group's mining companies is brighter than a year ago and expects group earnings this year to be at least maintained.

Ashton Mining in reverse

By Our Financial Staff

ASHTON MINING, the Australian diamond producer, reports a 42 per cent decline in net profits for the first half of 1988 with trading hit by currency factors and fluctuations in diamond shipment timings.

Equity-accounted net profit fell to A\$6.9m (US\$6.7m) from A\$12m in the first half of 1987 on sales which declined by 5 per cent to A\$40.3m.

Ashton, which is 46 per cent owned by Malaysia Mining Corporation, stressed that timing and volume differences in diamond sales made first-half earnings comparisons difficult. It said full-year net profit would be in line with 1987's A\$25.3m.

As in previous reporting periods Ashton declared no dividend and paid no tax. The company's main asset is a 38 per cent stake in the Argyle diamond mine in Western Australia.

Six-month output fell to 15.9m carats from 16.5m. Ashton's share fell to 4.4m carats from 4.9m, but during the period selling prices improved considerably.

The private sector, he says, has little debt, it exports, it generates profits and is liquid. In contrast the public sector is all but insolvent, staggering under the weight of some \$170bn in domestic and external debt.

Yet businessmen are suspicious. Government claims about the attractions of state-owned companies have raised many local eyebrows. Political doubts have also been aired.

New Zealand utility seeks NZ\$2.5bn

By Our Financial Staff

ELECTRICITY Corporation of New Zealand is to raise NZ\$2.5bn (US\$1.6bn) over the next three years through a series of bond tenders which, when complete, will represent the biggest publicly-listed corporate bond on the Wellington stock market.

The first tender, for NZ\$200m, will take place next month. Bank of New Zealand and National Bank of New Zealand will lead and underwrite the issue, which will be closely modelled on a 10 per cent, five-year government bond.

Next month's issue will be the second securities borrowing by the state-run ECNZ this year. In May the corporation successfully launched a NZ\$300m promissory note.

The Government turned ECNZ into a corporation last year, valuing its assets at NZ\$6.3bn. The Government wants repayment for the assets within three years.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for Country, Issuer, Maturity, Coupon, and Yield. Includes sections for US STRAIGHTS, OTHER STRAIGHTS, FLUENT RATE, and CONVERTIBLE.

Gulf Canada Resources Limited advertisement. Includes Gulf logo, company name, U.S. \$375,000,000 Note Issuance Facility, and list of banks and dealers.



UK COMPANY NEWS

# Evans Halshaw expands to £3.65m

By Richard Tomkins, Midlands Correspondent

CONTINUED BUOYANCY in the UK car market helped Evans Halshaw, the Birmingham-based motor dealer, produce another strong rise in pre-tax profits from £2.41m to £3.65m for the six months to end-June.

Mr Geoffrey Dale, chairman, said the group's acquisitions had enhanced earnings but most of the growth had come from existing operations within the company's three divisions - motors, the Moprod components operation, and contract hire.

Mr Dale also sounded a note of caution over future trends in the UK motor trade, pointing out that the rate of growth in car and truck registrations was unlikely to be sustained at present levels of 11 to 12 per cent.

£102.8m to £129.2m, trading profits rose from £2.87m to £4.57m, and the interest charge rose from £485,000 to £725,000. Earnings per share rose by 47 per cent from 11.4p to 16.8p and an interim dividend of 3p has been set, up from 2p.

Both the pre-tax profit and the 50 per cent dividend increase were forecast by the company last month when it announced the purchase of three more Ford dealerships with a £17.5m rights issue.

Mr Dale said all the group's dealerships - now numbering 33 - had increased profits. The Jaguar and truck businesses had been particularly successful, while the Ford dealership in Preston, the Rover dealership in Hanley and the BMW business in Chesham had performed slightly because of relocation or reorganisation.

The Moprod distribution operation had seen the acquisition of the sole Moprod distributor in Northern Ireland in January and contract hire was benefiting from the steep growth in the fleet size which started three years ago.

"Our trading in August is exceptionally strong and gives me confidence that the group will exceed its objectives for the full year," Mr Dale said.

COMMENT

The spectre of rising interest rates has served to underline worries about the sustainability of booming UK car sales and Evans Halshaw wisely offers its own warning over the long-term outlook. But the degree of Evans's exposure to new car sales needs to be kept in proportion. Such is the group's spread of interests

across the motor trade that its chairman reckons new car sales would have to drop by 5 per cent before its own pre-tax profits began to fall. As with house prices, however, the present consensus is that a slowdown in the rate of increase is more likely than a decline. And against this background Evans Halshaw is establishing itself as one of the City's favourite motor distributors. The dilution produced by last month's rights issue challenges the company to come up with more strong acquisitions of the USM Motors variety to sustain above-average earnings growth next year, but with around £9.5m in sight this time, the prospective multiple of 9.7 at yesterday's 348p puts the shares at a premium to the market and indicates the market's confidence.

# Farnell unveils bid for Wayne Kerr

By Philip Coggan

FARNELL ELECTRONICS, the Leeds-based electrical components distributor, yesterday announced the long-awaited bid for one of its suppliers, Wayne Kerr, Bognor Regis-based electronic test equipment manufacturer.

A bid from Farnell has been rumored ever since November 1986, when it bought a 6.25 per cent stake in Wayne Kerr, increasing its holding to 10 per cent the following year.

Yesterday's cash offer values each Wayne Kerr share at 110p and the whole company at £11.5m. There is a share alternative of two Farnell shares for every three in Wayne Kerr, valuing each of the latter at 100p, based on last night's closing Farnell price of 150p, down 2p. Wayne Kerr's shares rose 7p to 107p.

DSM-quoted Wayne Kerr has had a mixed profits performance since it joined the market in 1985, via an offer-for-sale

which valued each share at 130p. Although profits rose by £200,000 to £1.5m in 1986, problems in the US caused a fall to £55,000 the following year.

Yesterday, the group announced an increase in interim pre-tax profits from £261,000 to £501,000 in the six months to June 30. Profits on continuing businesses increased only marginally from £485,000 to £501,000, although earnings per share doubled from 15p to 3p.

Farnell was the subject of some controversy earlier this year when it decided to treat losses on its equity investments as an extraordinary item rather than an exceptional item.

The group's auditors wanted to treat the item as exceptional, which would have knocked Farnell's pre-tax profits, but after a dispute, the auditors decided not to qualify the accounts.

# Irish Distillers receives further approaches

By Lisa Wood

IRISH DISTILLERS, distiller of Bushmills and Jameson's whiskey, said yesterday it was examining a number of approaches in addition to the £255m (£212m) hostile bid from Grand Metropolitan.

The company refused to say whether they were possible offers or businesses seeking a substantial minority stake to block the bid from GrandMet, which is offering 154 per share or guaranteed loan notes. GrandMet, which was buying in the market yesterday, is understood to have taken its stake to about 4.5 per cent.

which of the major drinks companies Irish Distillers could be talking. Pernod-Ricard has announced it is not pursuing the company. Guinness, Allied-Lyons, Bole, and Suntory are understood not to be in the running. Seagram, the Canadian group, was making no comment yesterday. However it sold a stake in Irish Distillers a year ago and through a distribution agreement recently struck with GrandMet it would have access to the whiskey brands should they be acquired by GrandMet. The bid is likely to be referred.

# IMO's agreed Varo bid blocks United Scientific

By Clay Harris

UNITED SCIENTIFIC Holdings, defence equipment manufacturer, last night was considering its response to a rival agreed bid for Varo, the US maker of night-vision equipment which United Scientific has been stalking for nearly six months.

In early trading in New York yesterday, Varo shares were 2% higher at \$25. The recommended \$25 offer from IMO Delaval values Varo at \$112m (\$66.7m).

Last week, United Scientific raised its bid to \$22 per share, from the \$17.50 which had been on the table since February.

Varo's agreement with IMO contains provisions intended to inhibit new bids. For example, the offer depends on IMO receiving two-thirds of Varo's shares outstanding on a fully diluted basis. Varo will pay New Jersey-based IMO \$3m under certain circumstances in which the merger is terminated or the bid unsuccessful.

In addition, Varo has agreed to grant IMO an option on up to 835,350 authorised, but unissued shares at \$25 each.

Analysts do not believe there will be any US anti-trust barriers to the IMO-Varo deal.

# Hongkong Bank



The Hongkong and Shanghai Banking Corporation  
Incorporated in Hong Kong with limited liability

## 1988 Interim Report

The Directors announce that the unaudited profit for the six months ended 30 June 1988 attributable to the shareholders of the Bank was HK\$1,674 million (1987: HK\$1,412 million), an increase of 18.6 per cent. The profit was arrived at after providing for taxation and after making transfers to inner reserves.

The Directors have declared an interim dividend of HK\$0.13 per share (1987: HK\$0.11 adjusted), resulting in an increase in distribution per share of 18.2 per cent. The dividend will be payable on 29 September 1988 to shareholders whose names are on the Register of Shareholders on 28 September 1988. It will be payable in cash, with a scrip alternative, in accordance with arrangements previously announced.

In Hong Kong the pace of economic growth was strong during the first half, but exports increased at a more modest rate. Inflation remains a cause for concern, and there are signs of overheating in the property market, but overall the economy performed well. The stock market continued to recover and the US dollar exchange rate was stable. The banking sector, helped by strong loan demand, enjoyed steady profit growth.

Elsewhere in the region most major economies grew satisfactorily, and the Bank's traditional operations prospered accordingly. In the Middle East results were mixed but showed some improvement. In North America Marine Midland Bank returned to profit and Hongkong Bank of Canada produced an encouraging performance. The operating results of Wardley, the group's merchant banking arm, were in line with expectations. The James Capel group continued to operate profitably but their results, and those of CM&M, were adversely affected by difficult trading conditions. Other group subsidiary and associated companies performed satisfactorily.

Midland Bank, in which the group acquired a 14.9 per cent interest last December, recently announced improved results and the partnership is already bringing benefits to both parties. Business links have been strengthened and agreement has been reached on the transfer of a number of branches and subsidiaries. Some of these transfers have already taken place and others will be completed in the coming months. The group has now absorbed the Midland operations in Singapore, Korea and Canada and will have transferred to Midland, or sold or closed, the Bank's branch operations in continental Europe by the end of this year.

In April the Bank sold its branches in Fiji, Vanuatu and the Solomon Islands to Westpac Banking Corporation; and last month, in accordance with its strategy of further strengthening the group's capital base, the Bank placed £150 million of long-term subordinated loan capital with a number of international financial institutions.

While there may be some slowing down in the second half of the year, your Directors expect profit trends will allow them to recommend a final dividend for 1988 of not less than HK\$0.26 per share, equivalent to an increase of approximately 13.0 per cent in the dividend per share distribution over 1987.

### Consolidated Profit and Loss Account (unaudited)

6 months to 30 June 1987	6 months to 30 June 1988		
	HK\$m	£m	US\$m
1,454	1,737	130	222
156	146	11	19
1,300	1,883	141	241
(178)	(209)	(16)	(27)
1,412	1,674	125	214
(159)	(208)	(16)	(27)
(566)	(679)	(51)	(87)
687	787	58	100
2,744	3,912	292	501
11	7	1	2
3,442	4,706	351	603
HK\$0.29 (adjusted)	HK\$0.32	£0.02	US\$0.04
HK\$0.11 (adjusted)	HK\$0.13	£0.01	US\$0.02

### Consolidated Balance Sheet

31 December 1987 (audited)	30 June 1988 (unaudited)		
HK\$m	HK\$m	£m	US\$m
11,818	13,063	974	1,674
2,076	892	67	114
15,493	16,054	1,197	2,057
3,912	4,706	351	603
33,299	34,715	2,589	4,448
2,743	2,909	217	373
18,650	18,723	1,396	2,399
54,692	56,347	4,202	7,220
22,504	23,894	1,782	3,062
745,228	791,970	59,058	101,490
1,229	679	51	87
13,747	14,916	1,112	1,911
837,400	887,806	66,205	113,770
207,812	241,203	17,987	30,910
65,418	61,337	4,574	7,860
30,742	34,291	2,557	4,394
22,444	23,834	1,777	3,054
46,952	50,263	3,748	6,441
427,211	438,852	32,726	56,238
800,579	849,780	63,369	108,897
2,452	2,594	194	332
16,626	16,537	1,233	2,119
3,996	3,979	297	511
13,747	14,916	1,112	1,911
837,400	887,806	66,205	113,770

### Closing of Register of Shareholders

The Register of Shareholders will be closed from 12 September until 28 September 1988 (both dates inclusive). In order to qualify for the interim dividend, all transfers (accompanied by the relevant share certificates) must be lodged with the Registrars not later than 4.00 pm on 9 September 1988.

### Directors' Interests

At 30 June 1988 Directors and their associates had the following interests in the shares of the Bank. Except where otherwise indicated, these interests were beneficial interests.

K W Barker	9,312	KSLi	1,684,716
J R H Bond	25,611	C W Newton	5,782
D E Connolly	458,260	W Purves	84,277
LSDunn	21,345*	H Sohmen	989,100
F R Frame	52,959	J J Swaine	683
R R Frederick	28,160	J C C Tang	33,000
J M Gray	31,766	G A Thompson	11,000
D G Jaques	53,659	P J Wrangham	116,011

\* non-beneficial interests

As Directors of Marine Midland Bank, N.A., J R H Bond, F R Frame, R R Frederick, N R Knox, W Purves and G A Thompson each had a beneficial interest in 10 shares of common stock of that Company.

By Order of the Board  
R G Barber  
Secretary

Hong Kong, 23 August 1988

This announcement appears as a matter of record only



**MAXWELL**  
COMMUNICATION CORPORATION plc

has acquired  
IBM's wholly owned subsidiary

**SCIENCE RESEARCH ASSOCIATES (SRA)**

and its subsidiaries in Australia, Canada and  
in the United Kingdom

for  
**US \$ 150 MILLION**

The financing has been arranged and provided by

**DRESDNER BANK AKTIENGESELLSCHAFT**  
- London Branch -



July 1988







## CAMBRIDGE ELECTRONIC INDUSTRIES PLC INTERIM RESULTS

Six months to 30th June	1988	1987	Change
Turnover	£74.9m	£68.3m	+10%
Profit before taxation	£6.0m	£5.0m	+20%
Earnings per share	9.2p	7.7p	+19.5%
Interim dividend per share	2.65p	2.4p	+10.4%

- CEI's business continues to develop well: its strong financial position and most satisfactory cash flow provide a springboard for major expansion.
- CEI has agreed to acquire two U.S. electronic component businesses which will provide CEI with a significant manufacturing base and distribution network in the U.S. as well as a substantial extension to its product range.
- CEI is also currently in discussions for the acquisition of a further two electronic component businesses based in continental Europe.
- Both the U.S. acquisition and the proposed European acquisitions represent important steps in CEI's international strategy of strengthening its marketing and manufacturing facilities in the larger markets of the world.

Copies of the Interim Report and of the 1987 Annual Report are available from the Secretary, Cambridge Electronic Industries plc, Botanic House, 100 Hills Road, Cambridge CB2 1LQ.

## UK COMPANY NEWS

# Cambridge Electronic rises to £6m despite components side shortfall

By Andrew Hill

CAMBRIDGE ELECTRONIC Industries, which yesterday announced the purchase of two US electronic components businesses from its former parent company Philips, also reported pre-tax profits up 19 per cent to £6.0m in the six months to June 30. Group turnover rose 10 per cent to £74.9m.

Sales at the interconnection technology division increased by 9 per cent to £23.4m (£21.5m). The division's trading profits grew 42 per cent to £2.26m (£1.59m), with Bepi Circuits returning to profitability.

However, the electronic components division suffered a setback in trading profits, which fell from £1.48m to £979,000 on sales of £18.1m (£17.2m).

CEI said this was caused by the short-term difficulty of recruiting and retaining personnel at the Hinchley transmitter and power supply subsidiary, based at Devizes, Wiltshire, and an unexpected surge in orders from important Japanese customers. Belling Lee, circuit protector and filter manufacturer, had a disappointing start to the year.

Defence and instrumentation profits rose to £1.37m (£1.28m) on sales of £16.8m (£16.4m), and the group said it hoped to be awarded a £10m instrumentation contract in North America within the next three months.

Specialist companies pushed up profits by 53 per cent to

£1.57m (£1.03m) on turnover of £16.8m (£13.2m).

Earnings per share advanced 15p to 9.2p and CEI declared an interim dividend of 2.65p (2.4p). The shares fell 14p to 246p.

### COMMENT

Analysts seem dubious about CEI's ability to pep up the new US businesses. The acquisitions will probably not dilute earnings, and they certainly broaden CEI's geographic spread, but the question is whether the companies are capable of growth now they are free of the Philips fetters. Profit margins at the two com-

panies have been declining for the last five years, and the UK group has said it is unlikely to replace existing management. Nervous observers also recall the history of CEI's one previous US acquisition, Elec-Trol, bought in 1982, which returned to profit in 1987 after two years in the red. These worries were compounded yesterday by disappointment about Hinchley's losses, blamed on the turbulent Devizes labour market. That said, the other subsidiaries performed creditably and the company is moving forward, after a few years of painful rationalisation. If full-year profits approach £16m, the shares look fairly valued on a prospective p/e of just over 10.

# HRGM in expansion of US network

By Nick Bunker

HOGG ROBINSON & Gardner Mountain, the London-based insurance broking group, is extending the US network of its North American subsidiary, Republic Hogg Robinson, with two small purchases in Michigan and Massachusetts.

The first deal, the acquisition of Phoenix Agency, an independent insurance agent based in Saginaw, Michigan, is part of HRGM's strategy of expanding its US branch outlets by buying small to medium-sized agency businesses at a time when many independent agents are feeling the need for backing from larger groups.

HRGM said it was paying an initial \$850,000 (\$500,000 for Phoenix) with a further \$450,000 payable between now and 1992 depending on profits. Phoenix's 1988 pro-forma pre-tax profits are \$290,000.

The second deal is more unusual and involves HRGM moving from 40 per cent to 55 per cent control of Hokanson-Anderson, a Marshfield, Massachusetts-based company which runs a specialist insurance administration business called Group Insurance Service Center.

It manages in-house health insurance schemes for US companies and has close business ties with HRGM, through which it arranges excess medical insurance coverage at Lloyd's of London and with US insurers.

HRGM said it will pay an initial \$125,000 for the extra shares, with a deferred payment of \$525,000 over six years. Hokanson-Anderson's pro-forma pre-tax profits are \$500,000.

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# Holmes & Marchant acquires Catalyst

By Philip Coggan

HOLMES & MARCHANT Group, marketing services company, yesterday announced a recommended £12.9m offer for Catalyst Communications, sales promotion and design group, which recently moved from the Third Market to the USM.

Irrevocable acceptances have been received from holders of 48.8 per cent of Catalyst's equity. Holmes acquired 6.2 per cent of Catalyst's shares yesterday, bringing its stake, including acceptances, to a little more than 50 per cent.

Yesterday, Catalyst

announced pre-tax profits for the six months to June 30, of £283,000 a tiny increase on the £279,000 in the first half of last year. While turnover increased just 3.3 per cent to £7.69m (£7.44m), administration expenses rose by 30.7 per cent to £2.56m (£1.96m). Earnings per share fell 16 per cent to 2.1p (2.5p).

Analysts estimated that the result was likely to dilute Holmes' earnings per share by about 15 per cent in the next financial year.

Catalyst said that one sales promotion company, Alternate

Resources, was affected by adverse exchange rates and a build-up in costs, resulting in a first-half loss. New management has been installed and the company was operating profitably.

When the offer becomes unconditional, Mr Tim Rosen, chairman and Mr Leslie Kent, managing director, of Catalyst will resign.

Holmes is offering one of its ordinary shares for every four in Catalyst. On the basis of last night's closing Holmes share price of 247p, down 18p, the offer values each Catalyst

share at about 62p. Catalyst's shares closed up 6p at 58p.

The move is the latest in a series of acquisitions by Holmes since it joined the stock market three years ago. Last month the company paid £3m for Broadbent, London-based advertising agency.

Catalyst has also been active in the acquisition field since it became one of the first companies on the Third Market in January 1987. Particularly it built up its sales promotion activities which accounted for about 60 per cent of profits last year.

# Halfway losses at Olives Paper Mill

By Philip Coggan

OLIVES PAPER Mill, paper and property company, yesterday announced an interim pre-tax loss of £21,600, compared with a profit of £115,000 at the same stage last year.

As at the previous full year, exceptional items, principally compensation paid to former directors, pulled the company into the red, despite the fact that the group made a profit at the operating level.

Management control of the company changed in September last year when shareholders approved a proposal for Mr Michael Kent, a property developer, to inject £2.7m into the group. Since taking control, Mr Kent has revamped the board and has acquired Kent City Developments, a private property company owned by himself.

In his statement yesterday, Mr Kent said that the results reflected the cost of refurbishment work and modernisation of plant and machinery. Operating profit was £87,000 (£202,000) on turnover of £4.96m (£4.68m). Interest receivable was £28,000 (£87,000 payable) but there was an exceptional debit of £202,000, reflecting redundancy costs of £28,000 and directors' compensation of £120,000.

The statement said that Kent City Developments had made forward property sales of some £8m, which would make a contribution of not less than £1.7m to profits during the current financial year. "I am confident that the group will achieve a very satisfactory level of profit for the year as a whole" said Mr Kent, who also expected, subject to no unforeseen circumstances, a return to the dividend last year.

Olives' shares closed unchanged at 175p.

# T&N raises £7m through disposals

T&N, engineering group, has raised £7m through two disposals that mark the final stage of its retreat from the European fibre cement market, writes Philip Coggan.

The company has sold to Compagnie Financiere Eternit of Belgium its 49 per cent stake in the Irish Tegal group, as well as its residual 49 per cent holding in Eternit's own UK subsidiary. Eternit acquired 51 per cent of this company, Eternit TAC, from T&N two years ago.

These moves are in line with a string of small disposals of non-core businesses recently made by T&N.

# Channel Tunnel Inv Shares in Channel Tunnel Investments, one of the more eccentric companies on the Stock Exchange, yesterday gained 2p to 130p, on news that Mr Henry Moskowitz has acquired a further 4,000 shares, taking his stake to 90,500 shares or 6.17 per cent.

The company was founded in 1981 to develop a Channel Tunnel but is in no way connected with the Eurotunnel project.

# KLP widens its UK activities

By Clare Pearson

KLP, sales promotion consultancy, has bought a group of London-based marketing services companies for £1.5m. The deal marks KLP's eighth acquisition in its current financial year.

The purchase of Osborne, the holding company for the group, widens KLP's activities in the UK into the fields of advertising, market research and public relations.

It follows a major expansion

of KLP's US operations two months ago, when it announced it was buying Metro Seliger Industries, a direct-marketing agency, and Field Research Corporation, a market research concern, for a combined maximum of \$25.6m (£15.2m).

Mr Colin Lloyd, chief executive, said KLP did not intend to make a push into mainstream advertising, but Osborne's strength in response-led tech-

niques would fit in with the requirements particularly of KLP's financial services customers.

The consideration is being satisfied mainly in cash, but also involves the issue of 79,884 new shares.

Osborne incurred a pre-tax loss of £554,000 in the year to end-June 1987, which Mr Lloyd said was due to a number of non-recurring factors. The company has warranted an operating profit of £356,000 for the year to end-June 1988. Its operating companies include Lonsdale Research, Lonsdale Advertising, and Studio on the Square.

Mr Lloyd said that after paying for Osborne, KLP would have about £2m left from the proceeds of a £9m call on shareholders in June, and an £8m earlier rights issue.

# Ratcliffs shares excited by Bromsgrove holding

By Nikk Tait

SHARES in Ratcliffs (Great Bridge), brass and copper strip manufacturer, jumped 15p to 143p yesterday on news that Bromsgrove Industries, Birmingham-based specialist engineering group, had acquired 544,000 shares, or 11.62 per cent.

According to Ratcliffs, the bulk of the stake was bought from Arthurnot Latham, merchant bank, which in turn acquired it from Leyland Growth last month.

The Bromsgrove holding was bought at 125½p a share.

Yesterday, Ratcliffs pointed to the fact that NZI Corporation, New Zealand-based financial services group which is being acquired by General Accident, UK composite insurer, appeared to be associated with all three companies.

NZI acquired Arthurnot Latham earlier this year, and

in June announced that it held 12.15 per cent of Bromsgrove.

The GA offer for NZI follows the auction of a 98 per cent stake held by Sir Ron Brierley's Brierley Investments. Brierley, meanwhile, still has a direct interest in Ratcliffs; the stake, held through Industrial Equity (Pacific) stands at about 8.5 per cent.

Bromsgrove, where no directors were available to comment yesterday afternoon, has an acquisitive reputation, although it recently sold on a small stake in Bannor Industries to Wagon Industrial Holdings, when the latter emerged as a bidder.

Ratcliffs, which fell into the red in 1986, recovered to a \$425,000 profit last year.

The Ratcliff family speaks for 54 per cent of the company's shares.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the Ordinary Shares of 50p each in EBC Group plc now in issue and proposed to be issued pursuant to the Rights Issue to be admitted to the Official List. This advertisement appears as a matter of record only and does not constitute an invitation to the public to subscribe for shares.

**EBC GROUP plc**  
(Incorporated in England under the Companies Act 1929 Registered No. 358466)

Introduction to the Official List  
Sponsored by SBCI Savory Mills Limited and  
Proposed Rights Issue of 2,435,826 new Ordinary Shares of 50p each at 150p per share

Share Capital following proposed Rights Issue

Authorised	Issued and proposed to be issued fully paid
£6,250,000	£4,871,651
	in Ordinary Shares of 50p each

EBC Group plc is the holding company for a group of companies engaged in construction and property development operating mainly in the West Country in an area bounded by a line to the East drawn between Gloucester and Portsmouth.

Details relating to EBC Group plc are available in the new issue cards circulated by the statistical services of Edol Financial Limited. Listing Particulars have been published and copies may be obtained for personal collection from the Company Announcements Office, The Stock Exchange, 46 Finsbury Square, London EC2A 1DD for two days from the date of this notice and during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 7th October, 1988 from:

SBCI Savory Mills Limited, Three Keys House, 130 Wood Street, London EC2V 6AQ.	EBC Group plc Weston House, 63 St. Dunstons Hill, Exeter EX4 4DW.	National Westminster Bank PLC, Engineers' Department, F.O. Box 83, Cannon House, Redcliffe Way, Bristol BS99 7VA.
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24th August, 1988

**NOTICE OF ISSUE** ABRIDGED PARTICULARS  
This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. Application has been made to the Council of The Stock Exchange for the undermentioned Stock to be admitted to the Official List.

## The Bristol Waterworks Company

(Incorporated in England on 18th July 1946 by The Bristol Waterworks Company Act, 1946)

**OFFER FOR SALE BY TENDER**  
on behalf of  
**THE BRISTOL WATERWORKS COMPANY**  
by  
**SEYMOUR PIERCE BUTTERFIELD LTD.**  
of  
**£1,846,153 4.9 per cent. Ordinary Stock**  
(or such lesser amount of Stock as will, with premiums, raise a maximum of £6 million)  
**Minimum Price of issue £325 per £100 of Stock**

The 4.9 per cent. Ordinary Stock will be a wider range investment authorised by Section 1 of the Trustee Investments Act, 1961 and by Part III of the First Schedule thereto.

The dividends on the Ordinary Stock, which will rank proportionately with the dividends on the 4.9 per cent. Maximum Consolidated Ordinary Stock and the 3.5 per cent. (formerly 5 per cent.) Maximum Ordinary Stock of the Company, will be at the rate of 4.9 per cent. per annum without deduction of tax. Under the imputation tax system, the associated tax credit, at the current rate of Advance Corporation Tax (7½% of the distribution), is equal to a rate of 1.633 per cent. per annum.

Tenders for Ordinary Stock must be made on the Form of Tender supplied with the Listing Particulars and must be accompanied by a cheque or banker's draft and sent in a sealed envelope to Deloitte Haskins & Sells, New Issues Department, P.O. Box 207, 125, Queen Victoria Street, London EC4P 4JX marked "Tender for Bristol Waterworks Stock" so as to be received not later than 11 a.m. on Wednesday, 31st August, 1988.

Copies of the Listing Particulars, on the terms of which alone tenders will be considered, and Forms of Tender will be available, for collection only, during usual business hours today and tomorrow from the Company Announcements Office of The International Stock Exchange, 46-50, Finsbury Square, London EC2A. Copies may also be obtained during normal business hours until 31st August, 1988 from:

**Seymour Pierce Butterfield Ltd.,**  
10, Old Jewry, London EC2R 9EA.  
**National Westminster Bank PLC,**  
P.O. Box 238, 32, Corn Street, Bristol BS99 7JG.  
or from the Principal Office of the Company, P.O. Box 218, Bridgewater Road, Bristol BS99 7AU.  
24th August, 1988

**CAISSE CENTRALE DE COOPERATION ECONOMIQUE (C.C.C.E.)**

ECU 200,000,000 Floating Rate Notes due 2006 and 200,000 warrants to subscribe up to ECU 200,000,000

7.50% Guaranteed Notes due 2006

For the period August 24, 1988 to November 24, 1988 the notes will carry an interest rate of 12% per annum with an interest amount of ECU 194.06 per ECU 100,000 note and of ECU 1,940.63 per ECU 1,000,000 note.

The relevant interest payment date will be November 24, 1988.

Banque Paribas (Luxembourg) S.A. Agent Bank

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**usdol 330,000,000 Second series floating euro-dollar repackaged assets of The Republic of Italy due 1994 (L.e.r.a.r.i. II)**

For the period August 24, 1988 to November 25, 1988 the notes will carry an interest rate of 8 ½% per annum with an interest amount of usdol 2,308.85 per usdol 100,000 note.

The relevant interest payment date will be November 25, 1988.

Banque Paribas (Luxembourg) S.A. Agent Bank

**Dresdner Finance B.V.**  
Amsterdam  
DM 500,000,000 Floating Rate Notes 1985/1990

The Rate of interest applicable to the interest period from August 24, 1988 to November 22, 1988, inclusively, was determined by Barclays Bank PLC, London, as Reference Agent to be 5% per cent. per annum. Thereafter, on November 24, 1988, the relevant interest payment date, interest per Note of DM 10,000 principal amount in the amount of DM 137.39 and interest per Note of DM 250,000 in the amount of DM 3,434.03 is due.

Freudlart am Main, in August 1988

**Dresdner Bank**  
Altonaer Platz  
Principal Paying Agent

Dresdner Bank Group

**GRANVILLE SPONSORED SECURITIES**

High	Low	Company	Price	Change	Gross Div (%)	Yield (%)	P/E
237	185	Ass. Brit. Ind. Ordinary	237	+1	8.7	3.7	8.9
237	186	Ass. Brit. Ind. CULS	237	+1	10.0	4.2	-
40	25	Armitage and Shanks	37	0	-	-	-
57	38	SIB Design Group (USA)	57	0	2.1	5.4	6.1
169	155	Bardon Group	169	0	3.3	2.0	23.9
115	100	Bardon Group Conv. Pref.	115	0	6.7	5.8	-
148	135	Brey Technologies	135	0	5.2	3.9	10.2
112	100	Case 7.5% Pref. SED	112	0	10.3	9.2	-
287	246	CCL Group Ordinary	287	0	12.3	4.3	4.3
164	124	CCJ Group 12% Conv. Pref.	164	-1	24.7	9.2	-
151	129	Carbo Pils SED	150	0	6.1	4.1	9.2
112	100	Case 7.5% Pref. SED	112	0	10.3	9.2	-
305	147	George Blair	305	0	3.7	1.2	5.4
96	60	Isis Group	96	-1	-	-	-
118	57	Jackson Group SED	118	0	3.4	3.0	22.6
250	245	Multihouse W (USA) SED	245	0	-	-	-
111	40	Robert Jenkins	111	0	7.5	2.4	-
430	124	Servotons	415	0	8.0	1.9	37.7
233	194	Taylor & Garfield	233	0	7.7	3.5	7.7
96	96	Trivest Holdings (USA)	81	-1	2.7	3.4	8.7
113	100	Univest Europe Conv Pref	110	0	8.0	7.3	-
295	203	W.S. Yates	295	0	16.2	5.5	7.9

Securities designated (SED) and (USA) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities listed above are dealt in subject to the rules of ISA.

These Securities are dealt in strictly on a matched bargain basis. Neither Granville & Co nor Granville Davies Ltd are market makers in these securities.

Granville & Co. Ltd.  
8 Lovell Lane, London EC2R 9EP  
Telephone 01-621 1212  
Member of T.S.A.

Granville Davies Limited  
8 Lovell Lane, London EC2R 9EP  
Telephone 01-621 1212  
Member of The Stock Exchange & T.S.A.

This Advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.

## The Bristol Waterworks Company

(Incorporated in England)

**Placing of 6,000,000**  
6 per cent. Convertible Redeemable Preference Shares, 1988 at £1 per share.

Application has been made to the Council of The Stock Exchange for the above Shares to be admitted to the Official List. The Preference Shares will rank for dividends pari passu with the existing preference shares of the Company and in priority to the ordinary capital of the Company.

In accordance with the requirements of The Council of The Stock Exchange, market makers have been offered participation in the marketing of the Shares.

Particulars of the Shares have been circulated in the Edol Statistical Services Ltd., and copies will be available, for collection only, during usual business hours until 25th August, 1988 from the Company Announcements Office of The International Stock Exchange, 46-50 Finsbury Square, London EC2A. Copies may also be obtained during normal business hours up to and including 31st August, 1988, from:

**Mail Marketing (Bristol) Ltd.,**  
Springfield House, Princess Street,  
Bristol BS3 4EF  
or **Seymour Pierce Butterfield Ltd.,**  
10 Old Jewry,  
London EC2R 9EA  
or from the Company's principal office,  
P.O. Box 218, Bridgewater Road,  
Bristol BS99 7AU.  
24th August, 1988



## UK COMPANY NEWS

## NEI ups interim payment as profits exceed £18m

By Clare Pearson

NORTHERN ENGINEERING Industries yesterday said it would increase its dividend for the first time in five years. The company, which this year emerged from a lengthy process of rationalisation during which it shed 6,000 employees, is lifting the interim dividend modestly to 1.8p (1.65p).

The announcement came at the same time as the power station and materials handling supplier reported a 30 per cent advance in pre-tax profits to £18.5m in the six months to end-June.

Mr Terry Harrison, chairman, said he was "most heartened" by the fact that, unlike previous years, the company's running rate of order intake was exceeding its output. During the first half, order intake at £420m was up 13 per cent.

He added that he believed the first-half improvement in pre-tax margins from 3.7 to 5.7 per cent was sustainable. Turnover was down to £335.4m from £385.4m, reflecting lower major contract completions.

NEI was this month beaten by GEC, its rival on the tur-

bine side, in the bidding for a £90m turbine generator contract for the Fawley coal-fired power station, the first of three new stations planned in the UK.

However, it also recently defeated rival FKI Babcock to obtain the design contract from which the manufacturing contract follows, subject to planning permission - for two boilers for Fawley, and will tender for similar contracts for the other two stations next month.

Mr Harrison said possible joint ventures with similar international companies were being kept under review following the recent deal through which Combustion Engineering of the US took a 35 per cent stake in NEI's boiler subsidiary.

On the electrical engineering side, NEI recently strengthened its links with Mitsubishi Electric with a deal allowing it to manufacture under licence circuit breakers designed by the Japanese company.

The materials handling side was seeing a high level of

activity, Mr Harrison said. The design contract for equipment to lift submarines out of the water at Scotland's Faslane dry dock had provided plenty of work during the first half, and the £50m construction contract had come through since the period end.

Tax took £7.4m (£5.7m). Earnings per share rose to 3.73p (2.74p).

## ● COMMENT

These results provided plenty of encouragement for investors in NEI, whose shares edged up yesterday against the background of a falling market. "Masochistic" is Mr Harrison's word for the power plant business; however, the 1990's are expected to see a reversal in its 20-year decline as old plant needs to be replaced, and as smaller stations proliferate under the impact of electricity privatisation. Since it has completed its rationalisations just as orders pick up, NEI looks quite well-placed. Nevertheless, it still needs to engage in more joint ventures to avoid one of the bigger international players making a bid for it: hence the deal with Combustion Engineering on the boiler side. A similar deal is needed on the turbine generator side, although profitable replacement orders will provide enough work for this division till the end of next year. NEI should make about £41m pre-tax this year; the shares, on a prospective p/e of nearly 12, are sustained by the income stream and could enjoy bid speculation as well.

## OFT owns up to error over P&amp;O reference

By Nikki Tait

RED FACES and a good deal of puzzlement developed yesterday morning after a surprise announcement that the £10m (£155m) acquisition by Peninsular & Oriental shipping and property group, of Siltmar Cruises was being referred to the Monopolies and Mergers Commission.

The error was speedily rectified with the Office of Fair Trading apologising for the error. The corrected statement said that the Trade Secretary "has decided not to refer" the deal. The previous statement omitted the "not" and yesterday the OFT said the mistake had come in the telex sent to the Stock Exchange.

The Stock Exchange said that only a handful of deals had taken place between the issue of the two statements and that, after talking to parties involved, it did not believe that it would be necessary to unscramble those trades. The OFT, meanwhile, is considering rephrasing referral statements, so that such an error - which a spokesman could not recall happening in the past - is not repeated.

## Southwest Resources

Southwest Resources, a USM-quoted oil and gas company, yesterday announced the discovery of a new field in Galveston County, Texas, with total estimated reserves of up to 10m barrels of oil equivalent.

Dominion International, a financial services company, recently refined its stake in Southwest from 43 per cent to 31 per cent. Southwest shares were unchanged at 17½p yesterday.

## EBC rises 43% and calls for £3.4m

EBC Group, USM-quoted housebuilder and property developer, announced a 43 per cent rise in pre-tax profits to £1.35m against £949,000 for the six months to June 30. The group is also calling for about £3.4m in a one-for-three rights issue and intends to apply for a full listing.

The interim dividend is lifted to 3.6p (2.22p adjusted) payable from improved earnings of 12.03p (8.44p) per 50p share.

Looking ahead, Mr David Stoneman, chairman, said the group's prospects for the balance of the year were good. He was particularly encouraged by expectations of further success in housing and development and from the building companies.

He added that the rights issue, of 2.44m new ordinary shares at 150p each, would reduce borrowings and provide capital for expansion.

## Ex-Lands falls sharply and cautious on outlook

EX-LANDS, investment holding company, saw its profits fall from £121,000 to £10,100 in the half year to end-June.

The directors said generally uncertain conditions and reduced interest and volumes in the market had created difficulties for its share-dealing subsidiary.

They added that if the company was to achieve earnings

to cover the 0.5p dividend paid for 1987 conditions would need to become a good deal more profitable in the second half.

It was pointed out that this had not been the case since the beginning of the period and if anything, there was "an increased air of caution." A dividend payment would be considered in the light of 1988 earnings.

## Life Sciences sharply up

LIFE SCIENCES International, scientific instruments maker which changed its name from Plicom in May, has achieved strong growth in sales and profits in the six months to June 30 1988.

The taxable result advanced from £650,000 to £2.5m on turnover up sharply from £7.78m to £19.62m. The directors are raising the interim dividend by 67 per cent to 0.5p (0.3p) on earnings per 10p share of 1.8p (0.7p).

Mr Christopher Bland, chairman, said Forma Scientific had made a very good start since joining the group, Shandon Sci-

entific had performed satisfactorily and IRS sales were encouraging. Whales Scientific and E-C Apparatus, acquired at the end of the period under review, would contribute to second-half results.

## OIS cuts losses

After six months of rationalisation and reorganisation OIS Group emerged with pre-tax losses reduced from £185,000 to £45,000 for the first half of 1988. Turnover of this USM-quoted, inspection and testing services group rose 16 per cent from £4.8m to £5.68m.

## NOTICE TO HOLDERS OF WARRANTS

**ASAHIEN CORPORATION**  
U.S. \$30,000,000  
3½ per cent. Guaranteed Bonds due 1992 with  
Warrants to subscribe for shares of common stock of  
Asahipen Corporation

Pursuant to Clauses 3 and 4 of the Instrument dated 12th October, 1987, the following notice is hereby given. At the meeting of the Board of Directors of Asahipen Corporation (the "Company") held on 8th July, 1988, a resolution was adopted for the issue of new shares by way of free distribution, particulars of which are given below. Consequently the subscription price of the captioned Warrants (the "Warrants") shall be adjusted, as specifically provided in paragraph 5 below.

1. The free distribution of new shares will be made to shareholders of record as of 30th September, 1988, Tokyo time, at a ratio of 0.05 for each one share held.
2. The free distribution shall be made on 15th November, 1988, but the dividends for these new shares will accrue as from 1st October, 1988, Japan time.
3. Pursuant to Clause 3(i) of the Instrument, the subscription price will be adjusted from Yen 707 to Yen 673.3 per share of the Company's common stock. The new subscription price will become effective on 1st October, 1988 (Japan time), which is immediately after the record date.

THE SUMITOMO BANK, LIMITED  
as Principal Paying Agent  
for and on behalf of  
ASAHIEN CORPORATION

Dated: August 24th, 1988

## Federated Housing rises 65%

The continuing buoyant housing market helped Federated Housing, residential property developer, record a 65 per cent expansion in pre-tax profits in the first half of the year.

The outcome, £2.82m against £1.71m, was achieved on turnover up from £12.56m to £15.76m. Mr Peter Meyer, chair-

man, said the average sale price of the group's properties was about £70,000, and despite the steep rise in interest rates in the past two months, he saw no sign of a slackening in demand for mortgages.

The interim dividend is lifted to 2.5p (1.7p), payable from earnings of 18.1p (10.1p) per 5p share.

## COMPANY NEWS IN BRIEF

**CAMBRIAN & GENERAL Securities:** Net asset value per ordinary share on July 31 1988 was 142.01p. Capital shares stood at 199.57p.

**ENGLISH & SCOTTISH Investors:** Net asset value per 26p share stood at 183.9p at July 31 1988 (161.6p at end-July 1987 and 120.5p at January 31 1988). Available income for half year to July 31 £1.34m (£768,000). Basic earnings 1.66p (0.94p) and interim dividend 0.65p (0.55p). **EVERED HOLDINGS** has completed its acquisition of Fidler following approval at an emergency general meeting.

**FROST GROUP:** Turnover £25.3m (£16.9m) and pre-tax profits £1.4m (£1.01m) for six months to June 30. Interim dividend 4p (3p) payable from earnings per share of 7.8p

(5.65p). Chairman expects further progress in second half. **D C GARDNER GROUP:** Of the open offer of 1.53m new ordinary shares in the company made on August 1 1988 in connection with the acquisition of Chart Foulks Lynch, valid applications have been received in respect of 628,683 and a further 704,035 have been placed firm.

**GOLD & BASE Metal Mine,** investment holding company, has reported net assets at the end of the six months to June 30 of 15.49p (18p). Pre-tax profit rose from £31,200 to £44,700. This was achieved on revenue of £116,000 (£90,000). Earnings remained at 0.32p. **LONDON & EDINBURGH Trust** subsidiary, 245 Hammer-smith Road Investments, has

issued £35.5m of 6.625% secured loan notes due 1995, listed on the Luxembourg exchange.

**LONDON AND ST LAWRENCE Investment Company** is to pay an interim dividend for the year to the end of August 1988 of 1.66p (1.46p) and a special dividend of 0.6p (nil).

**TURRIFF CORPORATION,** whose interests include building construction, maintenance services and plant hire, has acquired Freeway Plant Sales Limited, a company engaged in the sale and hire of contractors' plant, for an initial cash consideration of £600,000. A further payment may be payable in May 1992 based on Freeway's average profits in the three years to December 31 1991.

## CHANNEL ISLANDS

The Financial Times proposes to publish a Survey on the above on

Thursday, 15th December 1988

For a full editorial synopsis and advertisement details, please contact:

Brian Heron

on 061 834 9381 (telex 666813)  
(fax 061 832 9248)

or write to him at:

Financial Times, Alexandra Buildings  
Queen Street, Manchester M2 5HT.

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## UK BANKING

The Financial Times proposes to publish a Survey on the above on

26TH SEPTEMBER 1988

For a full editorial synopsis and advertisement details, please contact:

DAVID REED

on 01-248-8000 ext 3461  
or write to him at:

Bracken House, 10 Cannon Street  
London EC4P 4BY.

FINANCIAL TIMES  
EUROPE'S BUSINESS NEWSPAPER

## Take a closer look at us



These days, when looking at our profits, you should regard us as a strong property development and housing group with excellent engineering and construction capabilities.

The interim results we announced yesterday reflect this.

Interim Results  
(unaudited)

6 months ended 30th June

	1988	1987	
	£m	£m	
Turnover	551.1	392.0	UP 41%
Profit before tax	34.0	21.2	UP 60%
Earnings per share	13.7p	8.7p	UP 57%
Dividend	3.0p	2.5p	UP 20%

**TAYLOR WOODROW**  
AAA



FOR A COPY OF OUR INTERIM STATEMENT, PLEASE WRITE TO THE COMPANY SECRETARY, TAYLOR WOODROW plc, 10 PARK STREET, LONDON W1Y 4DD. This advertisement has been approved by Touche Ross & Co. who are regulated by the Institute of Chartered Accountants in England and Wales. Past performance is not necessarily an indication of future performance.



CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Central banks subdue dollar

CENTRAL BANK intervention gained the upper hand in currency markets yesterday. The US Federal Reserve Board joined several European banks in selling dollars, and this discouraged investors from opening fresh positions.

Nevertheless, the US unit retained a fairly bullish undertone, and sentiment was little affected by a 0.4 p.c. rise in US consumer prices in July. In line with expectations, a 0.7 p.c. decline in US durable goods orders in July.

However, the dollar closed on a softer note at DM1.9065 from DM1.9100 and Y185.90 compared with Y186.35. Elsewhere it finished at SF1.6055 from SF1.6115 and FF4.6875 from FF4.6500. On Bank of England figures, the dollar's exchange rate index fell from 100.4 to 100.1.

Sterling finished unchanged on the day, improving from a weaker start, but relinquishing its gains during the afternoon. The pound opened on a quiet note, with investors reluctant to hold sterling positions ahead of the release of UK July trade figures tomorrow.

However this pushed sterling down to a low of DM1.9175 against the D-Mark, which many traders saw as an opportunity for the Bank of England to increase interest rates.

This spurred fresh demand for the pound, taking it to the day's high. But there was no message on rates from the authorities, and the pound subsequently fell away to finish unchanged from its slightly softer opening.

On Bank of England figures, the pound's exchange rate index closed at 76.1, down from a high of 76.3 at lunchtime but unchanged from the opening level. Monday's close was 76.2.

Against the dollar, it rose to \$1.6755 from \$1.6705, but lost ground against the D-Mark to DM3.2025 from DM3.2175. It was unchanged against the yen at Y224.75 but slipped elsewhere to SF2.6975 from SF2.7005 and FF4.0665 from FF4.0600.

In Frankfurt the D-Mark recovered against the Japanese yen, opening and closing at Y70.23 up from Y69.65 on Monday. The dollar's weaker trend helped the D-Mark to recover from its record low touched on Monday, and dealers still regarded the Y70.00 level as a significant resistance point for the D-Mark.

News of a higher than expected West German trade surplus in June failed to give the D-Mark any support, although any benefits were probably offset by the Bundesbank's decision to leave its securities repurchase rate unchanged at 4.25 p.c.

The French franc was a little easier against the D-Mark in Paris, as traders still expected West German interest rates to rise. The D-Mark rose to FF4.6875 from FF4.6500, and dealers pointed out that, although yesterday's sale and repurchase rate was left unchanged, the Bundesbank still had an opportunity to increase rates at tomorrow's meeting of the central council.

This could put further pressure on the French franc as interest differentials widen. However there is unlikely to be any renewed pressure within the EMS, dealers argued, unless the D-Mark recovers strongly against the dollar.

There was some surprise that the repurchase rate was not increased, and dealers believe the situation is still highly uncertain.

The market will look for guidance on credit policy as the amount of funds provided at the tender, and whether this points to a further tightening of the Bundesbank's monetary stance at tomorrow's council meeting.

Funds will drain from the market today as a DM3.5trn repurchase agreement expires. Tax payments have also tightened credit conditions recently, and repeated intervention by the Bundesbank to support the D-Mark on the foreign exchange has reduced liquidity in the domestic banking system.

US Treasury bonds finished at the day's high on Liffe, recovering from a weak start, following encouraging economic news.

A rise of 0.4 p.c. in July US consumer prices was generally in line with most expectations, but the market was particularly impressed with news that prices, excluding food and energy, rose by only 0.3 p.c., following a 0.4 p.c. gain in June.

Fears about inflation and overheating in the US economy were also allayed by a fall of 7 p.c. in July durable goods orders.

September delivery bonds opened at 84-15 on Liffe, and closed at 85-03, compared with 84-24 on Monday.

Sterling based contracts recovered from the day's lows in the absence of any rise in the Bank of England's money market dealing rate.

Sentiment was also helped by the stronger US bond market, but traders continue to fear that any weakness in the pound will result in another increase in UK bank base rates.

Estimated volume total, Calls 765 Puts 1363. Previous day's open bid, Calls 765 Puts 919.

Estimated volume total, Calls 60 Puts 20. Previous day's open bid, Calls 60 Puts 100.

FINANCIAL FUTURES

Price trend boosts US bonds

US Treasury bonds finished at the day's high on Liffe, recovering from a weak start, following encouraging economic news.

A rise of 0.4 p.c. in July US consumer prices was generally in line with most expectations, but the market was particularly impressed with news that prices, excluding food and energy, rose by only 0.3 p.c., following a 0.4 p.c. gain in June.

Fears about inflation and overheating in the US economy were also allayed by a fall of 7 p.c. in July durable goods orders.

September delivery bonds opened at 84-15 on Liffe, and closed at 85-03, compared with 84-24 on Monday.

Sterling based contracts recovered from the day's lows in the absence of any rise in the Bank of England's money market dealing rate.

Sentiment was also helped by the stronger US bond market, but traders continue to fear that any weakness in the pound will result in another increase in UK bank base rates.

Estimated volume total, Calls 765 Puts 1363. Previous day's open bid, Calls 765 Puts 919.

Estimated volume total, Calls 60 Puts 20. Previous day's open bid, Calls 60 Puts 100.

Estimated volume total, Calls 50 Puts 100. Previous day's open bid, Calls 50 Puts 100.

Estimated volume total, Calls 50 Puts 100. Previous day's open bid, Calls 50 Puts 100.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Bid, Ask, Last, Vol, and Stock. Includes data for various European options like DML, DMLP, DMLD, etc.

TOTAL VOLUME IN CONTRACTS: 31,849. A=Ask, B=Bid, C=Call, P=Put.

BASE LENDING RATES

Table listing various banks and their base lending rates for different currencies and terms.

STERLING INDEX

Table showing the Sterling Index for various currencies and time periods.

CURRENCY RATES

Table showing currency rates for various countries like Canada, France, Germany, etc.

CURRENCY MOVEMENTS

Table showing percentage changes in currency values for various countries.

OTHER CURRENCIES

Table showing exchange rates for various international currencies like Hong Kong, Singapore, etc.

MONEY MARKETS

Upward pressure

INTEREST RATES had a firmer tone in London. Three-month interbank finished unchanged at 11 1/2-11 3/4 p.c., after the Bank of England left its money market dealing rate unchanged.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound for various currencies.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar for various currencies.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and terms.

EXCHANGE CROSS RATES

Table showing exchange cross rates between various major currencies.

LONDON LIFFE

Table showing Liffe market data for various futures contracts.

CHICAGO

Table showing Chicago market data for various futures contracts.

NEW YORK

Table showing New York market data for various futures contracts.

MONEY RATES

Table showing money rates for various currencies and terms.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

FT LONDON INTERBANK FIXING

Table showing FT London interbank fixing rates for various currencies.

MONEY RATES

Table showing money rates for various currencies and terms.

LONDON MONEY RATES

Table showing London money rates for various currencies and terms.

ADJOURNED MEETING OF WARRANT HOLDERS

Adjourned Meeting of Warrant Holders of THORN EMI plc. Notice of an adjourned meeting of the holders of the warrants issued with the £60,000,000 7 3/4% Bonds due 1992.

ADJOURNED MEETING OF WARRANT HOLDERS

THORN EMI plc

Notice of an adjourned meeting of the holders of the warrants issued with the £60,000,000 7 3/4% Bonds due 1992.

EXTRAORDINARY RESOLUTION

EXTRAORDINARY RESOLUTION. THAT this Meeting of the Holders of the Warrants issued with the £60,000,000 7 3/4% Bonds due 1992 (the "Warrants") of THORN EMI plc (the "Company")...

QUORUM AND VOTING

QUORUM AND VOTING. At the adjourned Meeting two or more persons present in person holding Warrants or voting certificates or being proxies (whichever the number of the Warrants so held or represented) shall form a quorum and shall have the power to pass any resolution and to decide upon all matters which could properly have been dealt with at the first Meeting held on 10 August, 1988 had a quorum been present at that Meeting.

THE BANK

THE BANK. Banque Indosuez Luxembourg, 39, Allée Scheffer, L-2520 Luxembourg. Bankers Trust Company, Dashwood House, 69 Old Broad Street, London EC2P 2EE. CEDEL S.A., 67 Boulevard Grand Duchesse Charlotte, Luxembourg-Ville, Luxembourg.



FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abroad Management Ltd, and others, including their names and brief descriptions.

Table listing unit trusts under the heading 'Anderson Orms Unit Trusts Ltd', including details like '19 London Wall, London EC2M 2TP'.

Table listing unit trusts under the heading 'Brown Shipley & Co Ltd', including details like '17 The Quadrant, London EC4A 3DF'.

Table listing unit trusts under the heading 'Equitable Life's Admin Ltd', including details like '17 The Quadrant, London EC4A 3DF'.

Table listing unit trusts under the heading 'Graham Myles Unit Trusts Ltd', including details like 'PO Box 402, 25 St. Mary's, London EC2M 2TP'.

Table listing unit trusts under the heading 'London & Manchester City Mgmt Ltd', including details like '100 Broad Street, London EC2M 2TP'.

Table listing unit trusts under the heading 'M&P Unit Trusts Ltd', including details like '100 Broad Street, London EC2M 2TP'.

Table listing unit trusts under the heading 'Royal London Unit Trusts Ltd', including details like '100 Broad Street, London EC2M 2TP'.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters Code: IGIN, IGI0.

Table with columns for FT 30, FTSE 100, and WALL STREET, showing index values and dates.

JOTTER PAD

CROSSWORD No. 6716 Set by VIXEN

Crossword puzzle grid with numbers 1 through 25 indicating starting positions for clues.

- ACROSS
1 Left a pound as entrance (6)
2 Cut twenty by the first of December (9)
3 Substitute for both opaque and see-through fabrics (7)
4 A scholar's pet dog (7)
5 Rest a bit by mistake and she'll certainly mind (4-6)
6 Indian city gunmen after six-year (4)
7 Move left within the party (5)
8 Asking a lot of questions when doing the cooking (8)
9 Speed of the French repair job (5)
10 Stewed pears surplus to requirements (5)
11 Some tender nestly carved bird (4)
12 Gathering it's the custom (10)
13 The politician may find a quarter are not affected (7)
14 Refuses to work in bunions (7)
15 Drudge the river and shut up! (6)
16 Full of promise as a reformer (6)
DOWN
1 A statue presented by two Greek characters (5)
2 Broadcast a song in a rush (7)
3 The person putting forward constructive suggestions (9)

Table listing unit trusts under the heading 'City Financial Services & Invest Ltd', including details like '20 Cannon Street, London EC4A 3DF'.

Table listing unit trusts under the heading 'Equitable Life's Admin Ltd', including details like '17 The Quadrant, London EC4A 3DF'.

Table listing unit trusts under the heading 'Graham Myles Unit Trusts Ltd', including details like 'PO Box 402, 25 St. Mary's, London EC2M 2TP'.

Table listing unit trusts under the heading 'London & Manchester City Mgmt Ltd', including details like '100 Broad Street, London EC2M 2TP'.

Table listing unit trusts under the heading 'M&P Unit Trusts Ltd', including details like '100 Broad Street, London EC2M 2TP'.

GUIDE TO UNIT TRUST PRACTICE. The data included under the authorized action of the FT Unit Trust Information Service is being expanded to improve the service to readers and to conform with new legislation. These reports are included in the price when the customer buys units. The price at which units may be bought. BID PRICE. CANCELLATION PRICE. The maximum spread between the offer and bid price is determined by a formula laid down by the government...





FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, including columns for company names, fund names, and numerical values. Includes sub-sections like 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

INSURANCES

Table listing insurance companies and their respective unit trusts, including details like 'AA Friendly Society' and 'British National Finance Services'.

OTHER UK UNIT TRUSTS

Table listing other UK unit trusts, including 'Charities Official Services' and 'Edinburgh Fund Mgrs PLC'.

Continued on next page



FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information, organized into columns for various fund categories and providers. Includes sub-sections like 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', and 'UK LISTED'.

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FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their managers, and performance metrics.

LONDON SHARE SERVICE

Table of London Share Service listing British Funds, Foreign Bonds & Rails, and American stocks.

OTHER OFFSHORE FUNDS

Table of Other Offshore Funds listing various international investment vehicles.

Money Market Trust Funds

Table of Money Market Trust Funds listing various short-term investment options.

Money Market Bank Accounts

Table of Money Market Bank Accounts listing various high-interest savings options.

UNIT TRUST NOTES
Prices are in pence unless otherwise stated. All prices are subject to change without notice.



LONDON SHARE SERVICE

Main table containing various stock market listings including AMERICANS, CANADIANS, BUILDING, TIMBER, ROADS, ELECTRICALS, ENGINEERING, FOOD, GROCERIES, etc.

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LONDON SHARE SERVICE

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LEISURE - Contd. Table listing various leisure companies and their stock prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the paper and advertising sectors.

TEXTILES - Contd. Table listing textile companies and their stock prices.

TRUSTS, FINANCE, LAND - Contd. Table listing trusts, finance, and land-related companies.

OIL AND GAS - Contd. Table listing oil and gas companies.

MINES - Contd. Table listing mining companies.

MOTORS, AIRCRAFT TRADES. Table listing motor and aircraft trade companies.

PROPERTY. Table listing property-related companies.

TOBACCO. Table listing tobacco companies.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land companies.

PLANTATIONS. Table listing plantation companies.

MISCELLANEOUS. Table listing miscellaneous companies.

COMMERCIAL VEHICLES. Table listing commercial vehicle companies.

COMPONENTS. Table listing component companies.

FINANCE, LAND, ETC. Table listing finance, land, and other companies.

MINES. Table listing mining companies.

CENTRAL AFRICAN. Table listing Central African companies.

NOTES. Table containing various financial notes and announcements.

NEWSPAPERS, PUBLISHERS. Table listing newspaper and publishing companies.

SHIPPING. Table listing shipping companies.

SHOES AND LEATHER. Table listing shoes and leather companies.

OIL AND GAS. Table listing oil and gas companies.

FINANCE. Table listing finance companies.

REGIONAL & IRISH STOCKS. Table listing regional and Irish stocks.

PAPER, PRINTING, ADVERTISING. Table listing paper, printing, and advertising companies.

SOUTH AFRICANS. Table listing South African companies.

TEXTILES. Table listing textile companies.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land companies.

TRADITIONAL OPTIONS. Table listing traditional options.

INDUSTRIALS. Table listing industrial companies.

Footnote and disclaimer text at the bottom of the page.



FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Tuesday August 23 1988, Index No., Day's Change, Est. Earnings Yield, Gross Div. Yield, Est. P/E Ratio, Index No. (1988), Index No. (1987), Index No. (1986), Year Ago (approx.). Rows include CAPTAL GOODS (209), Building Materials (29), Contracting, Construction (57), etc.

Table with columns: FIXED INTEREST, AVERAGE GROSS REDEMPTION YIELDS, Tenor, Aug 23, Mon Aug 22, Year Ago (approx.). Rows include BRITISH GOVERNMENT, 5 years, 10 years, 15 years, etc.

RISES AND FALLS YESTERDAY

Table with columns: Rise, Fall, Same. Rows include British Funds, Corporations, Dominion and Foreign Bonds, Financial and Property, etc.

LONDON RECENT ISSUES

Table with columns: Issue Price, Amount Paid up, Latest Issue Date, 1988, Stock, Closing Price, +/-, etc. Rows include 1000 JEL 89, 1000 JEL 90, 1000 JEL 91, etc.

FIXED INTEREST STOCKS

Table with columns: Issue Price, Amount Paid up, Latest Issue Date, 1988, Stock, Closing Price, +/-, etc. Rows include 1000 JEL 89, 1000 JEL 90, 1000 JEL 91, etc.

RIGHTS OFFERS

Table with columns: Issue Price, Amount Paid up, Latest Issue Date, 1988, Stock, Closing Price, +/-, etc. Rows include 1000 JEL 89, 1000 JEL 90, 1000 JEL 91, etc.

TRADITIONAL OPTIONS

Table with columns: Issue Price, Amount Paid up, Latest Issue Date, 1988, Stock, Closing Price, +/-, etc. Rows include 1000 JEL 89, 1000 JEL 90, 1000 JEL 91, etc.

LONDON TRADED OPTIONS

Large table with columns: Option, CALLS, PUTS, etc. Rows include Allied Lyons (A18), Brit. Airways (A17), Brit. & Comm. (A24), etc.

TOYOTA MOTOR CREDIT CORPORATION logo and text: Toyota Motor Credit Corporation, Can. \$100,000,000, 10% Notes due 1991. Lists various international banks and financial institutions.

TOYO SUISAN logo and text: Toyo Suisan Kaisha, Ltd. U.S. \$100,000,000. 4% PER CENT. GUARANTEED NOTES DUE 1993 WITH WARRANTIES TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF TOYO SUISAN KAISHA, LTD. The Mitsui Bank, Limited. ISSUE PRICE 100 PER CENT.



LONDON STOCK EXCHANGE

Fresh slide leaves FT-SE down 14.4

London markets were given another thorough shaking yesterday as the latest data on the economy - the second quarter gross domestic product (GDP) figure - was seen as further evidence of overheating in the UK economy. Sentiment was additionally unsettled by the emergence of sustained selling pressure in the gilt-edged market.

The opening decline in equities came in the wake of the latest fall in the Dow Jones Average and the weakness on the Tokyo market. Selling pressure in London was said to be thin - "however more than persistent and irritating during early trading", according to dealers - but gathered pace after the announcement of the second quarter gross domestic product (GDP) figure. The 1.3 per cent rise in the GDP number was interpreted by one senior economist with a leading UK securities house as indicating "unsustainably rapid growth". Most City economists had been expecting GDP growth of around 1 per cent.

The GDP announcement and an erratic performance by sterling triggered a wave of market speculation that another UK interest rate rise could be on the cards. The market response was immediate. At least two major UK securities houses were keen sellers of an equity market which was also said to have been undermined by sustained selling of futures instruments.

Traders and analysts stressed, however, that the recent weakness in equities has taken place against a background of appallingly low levels of business. "These really are dog-days; many fund managers refuse to read anything significant into the latest numbers, and they prefer to wait and see the impact of the last rate rise and the hike in mortgage rates before taking any strategic decisions". SEAQ turnover yesterday came out at 319.2m shares, well up on Monday's dimly half dozen. However, fewer than half a dozen of the FT-SE 100 constituents closed higher on the day.

The gilt-edged market, however, was looking decidedly uncomfortable - "labouring" as one dealer put it. There were ominous signs in the form of heavier trading, with one US house reporting, "plenty of selling from European sources who are only now beginning to display extreme nervousness about sterling with the July trade figures looming up". The opinion in the market was that the trade deficit for July could come out on the bad side of £1bn. Short-dated gilts were down around 1/2 while at the longer end of the market falls extended to 3/4.

FINANCIAL TIMES STOCK INDICES

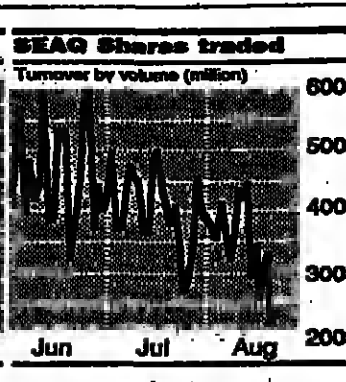
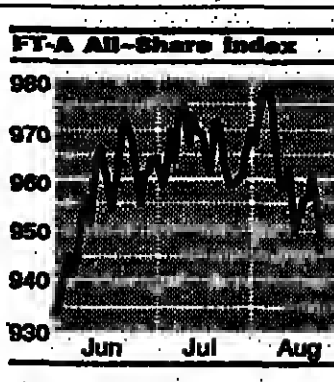
Table with columns for indices (Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.) and their values for various dates (Aug 23, 22, 19, 18, 17, Ago, Year, High, Low, Since Completion).

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various stocks (Aldi, Asda, etc.) with columns for stock name, volume, and price change.

Doubts on leisure offer

AN ATTEMPT by Pleasurama, the leisure group, to steal the thunder of Mecca Leisure back-fired yesterday when its half-year figures failed to inspire. The shares closed a penny down at 249p as volume slowed to a trickle. Pleasurama was apparently trying to upstage Mecca whose delayed revised bid terms and formal offer document were thought imminent.



Taylor Woodrow up Interim figures some 60 per cent higher at 234m pre-tax compared with 221.2m from Taylor Woodrow came at the top end of analysts' estimates and were well received by the market. In another day of low volumes, some 1.8m Taylor Woodrow shares changed hands with the price resisting the general downward trend to close near the day's best of 563p, up 8.

Rhone-Poulenc. In lacklustre trading of less than 600,000 shares, ICI fell 8 to 1007p, after bottoming out at 1007p earlier in the day. Glaxo retreated 4 to 960p.

all gave up a few pence. A sharper fall in Standard Chartered (511p) continued to indicate underlying worries about the promised rights issue, which has yet to hit the market. Brewery stocks were reasonably steady in a nervous market as investors respected their defensive qualities. Irish Distillers ran 9 higher to 836p despite the statement from Pernod-Ricard indicating that it has not purchased a stake in the beleaguered Irish group and has no intention of playing the role of white knight.

and remained bullish of the shares. Evans Halshaw, the multi-franchised motor distributor based in Birmingham, produced mid-term profits well up to expectations and on target for full year estimates ranging to £100m. Mr. Williams, sector researcher at BZW, is an advocate of that figure and recently advised clients, "the shares offer considerable upside potential once the rights issue has been digested by the market". They edged forward again yesterday to the year's highest of 349p. Jaguar was thinly traded again and eased to 271p.

China Clays higher

The disclosure that Brierley Investments has taken a 4.24 per cent stake in English China Clays (ECC) drove the shares higher as the market assessed the longer term implications of the move. The shares stood out against the generally drab background with a rise of 18 to 477p, after touching 480p at best. Trading volume at 4.6m shares was well above average for the stock.

International stocks were affected by a minor rally in afternoon trading, but still passed a miserable day as dealers worried about interest rates. Firms hogged the limelight, falling 7 to 236p as 4.8m shares changed hands. Dealers said a line of 1.5m shares had been offered early on - a flurry of trading saw 3.5m shares go through the system in a 10 minute period before 9.00am, with the 1.5m block sold at well below the prevailing price. The auction of the ADR block equivalent of the rights issue took place in the US; the nil-paid shares fell to a 34p premium, down 6, in London.

With the recent rise in London money market rates putting pressure on earnings of the banks, there were minor losses all round the banking sector. Turnover was thin, however, as Lloyd's (300p), Barclays (406p) and NatWest (339p) were the main movers.

Among the High Street majors, Marks and Spencer drifted down to 165p. Recent support for GUS "A" shares slackened, leaving the shares at 108p. Sears, at 2.7m shares traded, held at around 140p with dealers still seeking the ideal for the recent buy.

occasional sales of a profit-taking nature and lost 4 to 436p. Courtaulds went the way of most Alpha stocks, losing 6 to 336p, while Dawson International eased to 218p after BZW shaved its forecast of current year profits. The new figure of 52.5m is still above most other estimates, and particularly Home Grovet's 48m. Dawson has sold Animal Fibres (Bradford) to Tom Ross, the present managing director, and Mr Mike Adams. Animal Fibres' merchant-like business falls outside the mainstream of Dawson's operations and its disposal is a continuation of the group's policy of focusing resources more sharply on its core activities. The consideration represents less than 1 per cent of the group's net assets. Miscellaneous financial issues reporting six-month

NEW HIGHS AND LOWS FOR 1988

Table listing new highs and lows for various stocks in 1988, including companies like British Airways, British Telecom, etc.

APPOINTMENTS

Mr Philip Hawthorne (above) has become finance and planning director of GOLA LAMB. He was a management consultant with Price Waterhouse.

Mr Glyn Mezer has been appointed managing director of HOLLAND & BARRETT, Byfleet, Surrey, a specialist health products retail chain owned by Becher. He was previously managing director of Carrefour, and since 1984 sales operations director of Currys, part of the Dixons group.

Mr Alan Crowe has been appointed director and general manager of CHARBONNEL ET WALLEKE, Toulouse, a wholly-owned subsidiary of Barker & Dobson Group. He was founder and managing director of Cromwell's Chocolaters.

Mr Glyn Mezer has been appointed managing director of HOLLAND & BARRETT, Byfleet, Surrey, a specialist health products retail chain owned by Becher. He was previously managing director of Carrefour, and since 1984 sales operations director of Currys, part of the Dixons group.

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Top posts at National Mutual

Mr Walter F. Jackson, who has been with NATIONAL MUTUAL LIFE ASSURANCE SOCIETY, Herts, Hertfordshire, since 1968, has been appointed secretary and deputy general manager. He is also on the board of several subsidiaries. Mr John Miller, head of the legal department, who has been with the Society for 25 years, has been appointed secretary. He is also company secretary of National Mutual Home Loans, and other subsidiaries. Mr Jeremy Bishop has been appointed

investment manager with responsibility for securities and stockmarket investments. He previously held the posts of Far Eastern Fundmanager and Fixed Interest manager. Mr Paul Downey has been appointed deputy secretary.

Mr Trevor Davies has been appointed a director of GYMS PHOTOGRAPHIC PRODUCTS to head the new leisure division. He was a main board director of the Thomas Cook Group. The company is changing its name to Noble Reedon.

Mr Brian Hardman has been appointed a director of MURRAY INCOME TRUST.

Mr D.E. Payne has been appointed financial director

of WARDLE STOREYS, succeeding Mr E.V. Thompson who has resigned.

Mr Glyn Mezer has been appointed managing director of HOLLAND & BARRETT, Byfleet, Surrey, a specialist health products retail chain owned by Becher. He was previously managing director of Carrefour, and since 1984 sales operations director of Currys, part of the Dixons group.

Anglo American Industrial Corporation Limited advertisement. Includes company name, logo (AMIC), and financial data table showing turnover, earnings, and dividends for 1987 and 1988.



COMMODITIES AND AGRICULTURE

Shell forecasts a bleak future for oil prices

By Steven Butler

NOMINAL OIL prices are unlikely to rise higher than current depressed levels until well into the next decade, according to Mr John Jennings, a group managing director of Royal Dutch/Shell.

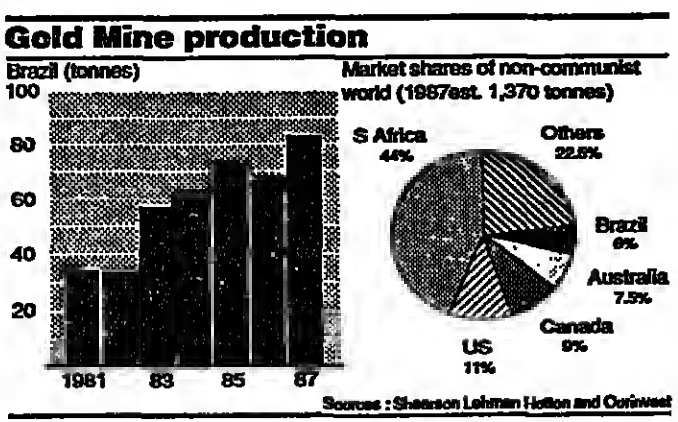
Organisation of Petroleum Exporting Countries. He warned that recent acquisition and exploration activity in the industry appeared to reflect an unwarranted optimism about the strength of oil prices.

which were not members of the Opec meant output was unlikely to decline at least until the end of the next decade. Non-Opec production has grown rapidly in the past 10 years, to about 27m barrels a day.

Brazilian 'gold-rush' drives output up 24% to record level

By John Barham in Sao Paulo

ECONOMIC DISARRAY is fueling something of a gold-rush in Brazil as savers battle for protection against runaway inflation and political uncertainty.



The country's gold output rose by 24 per cent last year to a record 248,000 tonnes, says a report issued by Consolidated Gold Fields and Ournivet, a leading Sao Paulo gold dealer.

Aluminium capacity forecast to rise

By Our Commodities Staff

THE International Primary Aluminium Institute expects that by June 1991 non-communist world output capacity for aluminium and alumina will rise by 740,000 tonnes and 1.71m tonnes respectively.

Hopes rise for Australian coal

Chris Sherwell on the load borne by a troubled industry

AN AIR of nervous anticipation, not to say hope, has appeared in the troubled Australian coal industry recently, and the next few weeks should determine whether it is justified.

per cent of world trade last year. Last year no fewer than 101m tonnes of 182m tonnes of output were exported.

compromise will not be enough. The issues are sharper in the underground mines of New South Wales. They, having grown unprofitable through conventional methods, are converting rapidly to so-called longwall mining, that is mechanised excavation using the longwall machine, in a change similar in impact to containerisation of ports.

enjoyed by Sydney's commuters. The companies want freight charges cut and changes in the way royalties are charged.

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets).

ANTIMONY: European free market, 99.6 per cent, \$ per lb, in warehouse, 2,100-2,150 (same).

Further, changes are under way in the corporate structure of the industry, with some companies leaving coal altogether and others seeing chances to move in or expand their interests.

The industry is certainly in need of good news. Since the end of 1986, 20 mines have closed, 17 of them announced in New South Wales. A total 3,500 jobs have gone, more than 11 per cent of the total in the whole country.

Those mines also want new working practices to help them cope with the difficult market. In time, they, too, will be driven underground. There is only one longwall mine in the state but there will be three next year and more later.

Generally the turnover of Australian coal assets appears to be cutting the number of medium-sized companies, leaving larger ones and smaller ones.

Currency 'havoc' for NZ wool industry

GOVERNMENT POLICIES leading to high interest rates and an overvalued currency had wreaked havoc on New Zealand's wool industry, Mr Pat Morrison, chairman of the New Zealand Wool Board, said yesterday, Reuters reports from Wellington.

He said the industry needed a decline in the New Zealand dollar, now at about 63.90 US cents, to 20 per cent below its post-foal peak of 72.45 cents.

biggest export, Mr Morrison said. Production was at its highest level since 1980-81, although the number of sheep fell 4.5 per cent from the previous year to 64m head. However, the board expected a marginal fall in output this season.

fall to NZ\$94.4m in 1987-88, from NZ\$114.9m in the previous year, the Wool Board's figures showed.

WORLD COMMODITIES PRICES

LONDON MARKETS

ALUMINIUM prices on the London Metal Exchange climbed to the highest level for eight weeks yesterday as chart-inspired speculative buying was backed up by news that Indonesia had halted all aluminium exports pending contract talks with Japan.

Table of LONDON METAL EXCHANGE prices for various metals including Aluminium, Copper, Lead, and Tin, showing close, previous, and high/low prices.

Table of SOYABEAN MARKET prices for soybean meal and soybean oil, showing close, previous, and high/low prices.

Table of LONDON BULLION MARKET prices for gold and silver, showing close, previous, and high/low prices.

US MARKETS

THE SOYABEAN COMPLEX began the day with two-sided trading, however, a combination of factors led to commission house long-liquidation and local selling which, in the absence of serious commercial buying, saw the market close sharply lower.

Table of PLATINUM and HEATSEAL OIL prices, showing close, previous, and high/low prices.

Chicago

Table of SOYABEAN MEAL and SOYABEAN OIL prices in Chicago, showing close, previous, and high/low prices.

SPOT MARKETS

Table of SPOT MARKETS prices for various commodities including Rubber, Sugar, and Wheat, showing close, previous, and high/low prices.

Table of COFFEE prices for various grades, showing close, previous, and high/low prices.

Table of COPPER prices for various grades, showing close, previous, and high/low prices.

Table of POTATOES prices for various grades, showing close, previous, and high/low prices.

New York

Table of GOLD and SILVER prices in New York, showing close, previous, and high/low prices.

Table of COFFEE prices in New York, showing close, previous, and high/low prices.

Table of WHEAT prices in Chicago, showing close, previous, and high/low prices.

GRAINS

Table of GRAINS prices for various types of wheat and barley, showing close, previous, and high/low prices.

COTTON

Table of COTTON prices for various grades, showing close, previous, and high/low prices.

RUBBER

Table of RUBBER prices for various grades, showing close, previous, and high/low prices.

LONDON METAL EXCHANGE TRADED OPTIONS

Table of LONDON METAL EXCHANGE TRADED OPTIONS for various metals, showing strike prices and bid/ask spreads.

CRUDE OIL

Table of CRUDE OIL prices for various grades, showing close, previous, and high/low prices.

REUTERS

Table of REUTERS prices for various commodities, showing close, previous, and high/low prices.

PORT BELLIES

Table of PORT BELLIES prices for various grades, showing close, previous, and high/low prices.

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WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for various countries including Australia, Canada, France, Germany, Italy, Japan, and the UK. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock names, prices, and changes.

Table titled 'OVER-THE-COUNTER' showing Nasdaq national market prices. Columns include stock names, prices, and changes.

Table titled 'TOKYO - Most Active Stocks' showing stock prices and changes for the Tokyo market.

Table of financial indices including Dow Jones, Nikkei, and various regional indices. Columns include index names, values, and changes.

Advertisement for 'FINANCIAL TIMES' featuring the headline 'Have your F.T. hand delivered in France' and '12 FREE ISSUES'. Includes contact information for Ben Hughes and Peter Lancaster.



4pm prices August 23

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Stock', 'Div. Yld.', 'P/E', 'High', 'Low', 'Close', 'Change', 'Open', 'Close', 'Change', 'Open', 'Close', 'Change'.

Continued on Page 35

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FINANCIAL TIMES WEDNESDAY AUGUST 24 1988 NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER

Table of Over-the-Counter prices listing various stocks with columns for stock name, price, and change.

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AMERICA

Dow stands still as bonds rally on economic news

Wall Street

BONDS reacted positively to two key economic releases yesterday while equities traded quietly in an extremely narrow range, writes Janet Bush in New York.

Durable goods orders fell a seasonally adjusted 7 per cent in July, a larger drop than most had expected. In addition, June's surprisingly large 9.4 per cent increase in orders was revised down to a rise of 8.7 per cent.

accepted a takeover offer worth \$20 a share from a group including First Boston, but said yesterday that it was in discussions with another potential buyer.

MARKET PROFILE



Philippines

Before last October's stock market crash, the exchanges had grown more than six-fold over 18 months as foreign interest increased following the removal of President Ferdinand Marcos from power in 1986.

ASIA PACIFIC

Trading bedevilled by interest rate worries

Tokyo

ANOTHER sharp decline in Tokyo yesterday followed the overnight fall in the Dow Jones Industrial Average below the 2,000 level, writes Michiko Nakamoto in Tokyo.

EUROPE

Dull, demoralised bourses lack a sense of direction

ANXIETY over interest rates and Wall Street's overnight losses left most of Europe demoralised yesterday as volumes remained very thin. However, most markets ended above their lows, writes Our Markets Staff.

London

INFLATION fears pushed London lower following a higher-than-expected quarterly gross national product figure. The FT-SE 100 index lost 14.4 to 1,817.5. International stocks staged a small afternoon rally, but most still ended lower.

474.6. Larger price changes were restricted to minor companies. "The big movers were all stock shares," one analyst said, pointing to sharp falls by small insurers, which had risen last week on speculative interest.

AMSTERDAM

AMSTERDAM weakened as the dollar slipped, but closed above its day's low after a firmer opening on Wall Street. The CBS all-share index lost 1.8 to 94.6.

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Eidman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

Table with columns for National and Regional Markets, Tuesday August 23 1988, Monday August 22 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, and World Index.

Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright: The Financial Times, Eidman, Sachs & Co., Wood Mackenzie & Co. Ltd., 1987.

Manila's two stock markets, which trade identical stocks, are among Asia's smallest but most buoyant bourses.

The Manila exchange is the larger and busier of the two. The markets have been constrained somewhat this year by the reluctance of foreign investors to venture back into Manila. Last month the Manila Composite index reached a new high for the year of just over 800, but it has since fallen back to 782 amid nervousness about the political scene and the latest oil-drilling schemes.

STOCK MARKET FACT CHART MANILA

Market capitalisation: pesos 66bn (\$1 = pesos 20.40, \$1 = pesos 34.20). Number of shares listed: 159. Top 10 stocks, percentage of market: 78%.

Trading takes place between 9:30 am and 12:10 pm with no after hours trading. There is a negligible over-the-counter market.

ASIA PACIFIC

Trading bedevilled by interest rate worries

Tokyo

ANOTHER sharp decline in Tokyo yesterday followed the overnight fall in the Dow Jones Industrial Average below the 2,000 level, writes Michiko Nakamoto in Tokyo.

Caution restrains Manila's buoyant twins

Both exchanges retain paper-based trading systems. Before full computerisation could take place, the two markets would probably have to reunite - but no such reconciliation is in sight.

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The FT City Seminar

Plaisterers Hall, City of London 19, 20 & 21 September, 1988

This three-day Seminar provides an overview of the traditional operations of the City of London together with an examination of its newer markets and activities.

- Speakers will include: Philip Warland, Head of Information Division Bank of England; Martin Hall, Director of Policy and Planning The Securities Association; David Malcolm, Deputy Group General Manager Royal Insurance plc; Mark Boléat, Director-General The Building Societies Association; The Rt Hon John Smith, QC, MP Shadow Chancellor of the Exchequer; Derek Tullett, Chairman Tuillert & Tokyo Forex International Limited; Chris Tracey, Joint Managing Director Fleming International Investment Management Limited; Peter Rawlins, Managing Director R W Sarge & Co; Save & Prosper Group Limited; Christopher Johnson, Chief Economic Adviser Lloyds Bank Plc; Brendan Nelson, Partner Feat Marwick McLintock; Francesca Edwards, Associate Director J P Morgan Securities Ltd; John Matthews, Executive Director County NatWest Limited.

Registration form for The FT City Seminar. Fields include Name, Position, Company, Address, Telephone, and Fax.

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